



Medicare Accountable Care

Integrating BPCIA and ACOs into a
Unified Strategy to Deliver People-Centered Care

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Michail Reiche, Executive Director, Medicare ACO

Steward Health Care Network

Part of the Steward family

- National, fully integrated health care system
- Largest private for-profit hospital operator in the United States
- Focusing on value-based care, delivered in the community

Expertise in risk-based contracting

- Provide high quality, cost efficient care that is accessible, affordable, and sustainable,...
- ... achieving the Triple Aim,...
- ...for each and every member of the communities we serve (across the entire payer spectrum)

Pursuing national growth through a focus on value over volume

- Since inception in late 2010, Steward has continuously grown in MA:
- Established physician network and paneled lives
- Pursued global risk contracts with commercial, Medicare and Medicaid payers
- In 2017, Steward more than tripled its size in its national expansion:
- Acquisition of 8 hospitals from Community Health Systems in 3 states
- Merger with IASIS Healthcare of 18 hospitals

Key Stats

2018

Employees 37,000

States 12

Hospitals 36

Total Beds 7,400

Employed Providers 1,800

Practice Locations 385

Affiliated Providers ~5,500

Paneled Lives 2,100,000

Total Patient Encounters 5,900,000

Steward's CMS risk contract portfolio

Steward has been an early participant in CMS' risk programs, being one of the first 32 ACOs to join the Pioneer ACO program in 2012...

Medicare Risk Program	Launch	2018 Scope	Geographies
NGACO	2012 (Pioneer)	64,000 beneficiaries	MA, FL, OH, PA
MSSP 1+	2018	22,000 beneficiaries	MA, FL, OH, PA
BPCI	2015	47 Episode Groups across 13 BPCI facilities	MA, FL

... with the vision to grow program participation (such as BPCIA) across geographies in the future

Strategic alignment between ACOs and Bundles

Two factors drive the strategic alignment between ACOs and Bundles towards patient-centered, value-based care:

A set of common objectives:



Utilization of care events

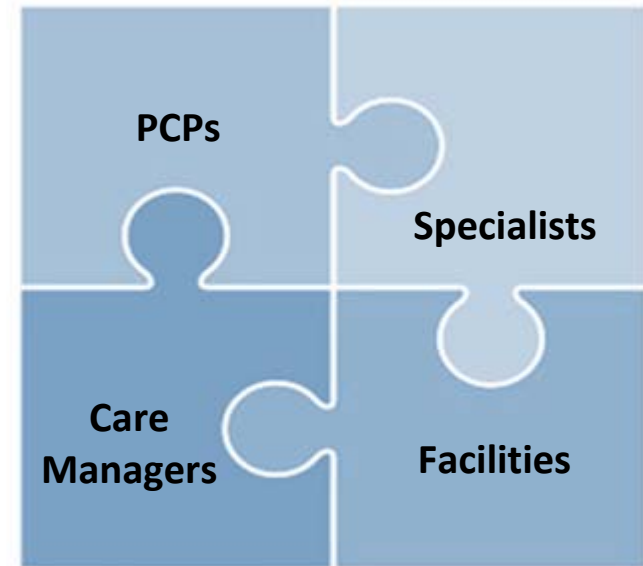
- Prevention of inappropriate medical utilization



Efficiency during care events

- Reduction of 'waste'

The interdisciplinary nature of care teams:



Bundles, appropriately integrated into global risk arrangements, drive Specialist and Facility engagement to optimize care efficiency