



Conducting a Privacy Assessment

*Privacy and HIPAA
Compliance Training*

October 24, 2001

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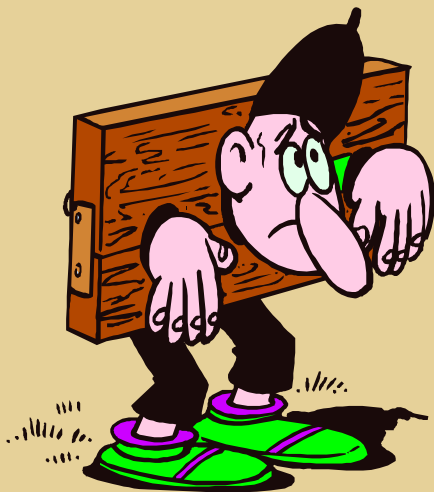
Agenda

- **The Role of Privacy Assessments**
- **Generic Privacy Assessment Approach**
- **HIPAA Privacy Considerations**
- **eHealth Privacy Considerations**
- **Technologies to Aid Assessment**
- **Questions & Answers**

The Role of Privacy Assessments

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Assessments are central to compliance



- Establishing a good privacy policy is not enough...
- Comprehensive business processes are not enough..
- Deploying leading technology solutions and systems controls is not enough...

Regular assessments are crucial in establishing and maintaining effective compliance

Assessments are central to compliance

- Assessments influence design
 - assist prioritization of activities
 - result in a well designed privacy compliance program
- Design for assessments
 - need for ongoing assurance should be considered all design decisions
 - auditability and audit trails are often needed

Three Types of Assessments

- Risk Assessment
 - what is our exposure and what do we need to do?
- Readiness Assessment
 - have we implemented adequate privacy assurance controls?
- Compliance Assessments
 - how well are we achieving ongoing compliance as our business model changes?

Assessments should cover the full scope of a privacy compliance program

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- “The Privacy Roadmap”
- Project Management
 - High Level Risk Assessment
 - Process Mapping of Data Flows
 - Inventory Practices and Policies
 - Assessing Vendor Relationships
 - Assessing Information Security
 - Developing Standards, Policies and Procedures
 - Operational Implementation
 - Design Compliance Monitoring & Oversight
 - Due Diligence on New Initiatives, M&A
 - Employee Training
 - Self-monitoring
 - Independent Verification

Generic Privacy Assessment Approach

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Generic Privacy Assessment Approach

**Strategic
Privacy Review**

**Compliance
Gap Analysis**

**Ongoing
Compliance
Assessments**

Providing assurance and confidence at every stage in the compliance process and ongoing operation of the business

Strategic Privacy Review



➤ Work program

- End-to-end review of the business model to identify patient, employee and consumer information collection, use and sharing
- Identify key policies, processes and controls in place
- Benchmark these practices in relation to legislation, industry norms, competitor practices, high sensitivities, etc.

➤ Outputs

- Mapping of data flows and associated policies & procedures
- Recommended enhancements to business and compliance practices

Compliance Gap Analysis



- Work program
 - Establish assessment criteria that will address all components of privacy compliance process
 - Review current implementation of processes and controls to support the standards
- Outputs
 - Gap analysis and recommended improvements to privacy compliance infrastructure

Ongoing Compliance Assessments



- Work program
 - Review of significant changes to business model since previous assessment
 - Detailed review and testing of the relevant privacy compliance controls over the period of the assessment
- Outputs
 - Report indicating sufficient internal control
 - If applicable, secondary gap analysis of significant control weaknesses – for re-examination at a subsequent date

HIPAA Privacy Considerations

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HIPAA Privacy Considerations

- Document internal and external flows and uses of Personal Health Information (PHI) – written, spoken, faxed, electronic – to identify risk points
- Evaluate departmental physical as well as IT security practices
- Review information retention policies and procedures
- Evaluate required privacy program elements – privacy official, written policies and procedures
- Following early assessments, recommend rapid rollout projects, longer term remediation projects with high-level work plans and budget estimates

eHealth Privacy Considerations

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Online Privacy Challenges

- The Web provides unprecedented ability to conduct interactive business
- The main benefits of the Internet - high visibility and readily accessible and transferable information - can clash with the basic premise of personal privacy
- Highly publicized online privacy breaches have resulted in lack of trust and lost revenue
- Web privacy assessments are complex – there is much to look for spread over thousands of pages

eHealth Privacy Assessment Considerations

- Identify capture of sensitive personal information (especially PHI)
- Online privacy policies – are they clear, conspicuous and accessible to the user at the point of information collection?
- Are there adequate security protections (e.g. 128bit SSL) at point of collecting sensitive personal information?
- Use of cookies and ‘invisible’ web beacons used for consumer tracking purposes – are they appropriate and disclosed?
- Is there potential for “inadvertent data-spillage” as a result of glitches in website design – e.g. the ‘GET’ method for web forms?
- Use of syndicated content and affiliate integration - is it clear who is receiving information and what privacy policy applies?

Technologies to Aid Assessment

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Technologies to Aid Assessment

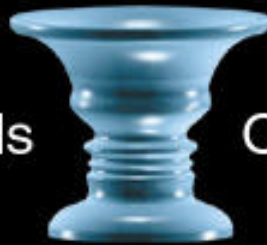
- Privacy Permissions Management Technologies
 - Zero-Knowledge Systems PRM Center
 - PrivacyRight TrustFilter
 - IBM Enterprise Privacy Architecture
- Web Privacy Assessment Technologies
 - PwC/Watchfire WebCPO
 - IDcide PrivacyWall

Summary

- Assessments are an important tool to manage risk and ensure compliance activity is in line with compliance objectives
- Begin assessments early in the process – they are value-adding
- Be wary of online privacy issues
- Consider the use of assessment technologies for effectiveness and efficiency

Q&A

Your worlds



Our people