





Functioning as a Business Associate Under HIPAA

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# Background: JCAHO/NCQA and HIPAA

- JCAHO and NCQA are business associates to the organizations they accredit
- NCQA is also a researcher using data gathered as a BA
- JCAHO and NCQA have developed the Privacy Certification for Business Associates (PCBA) program
- See BA issues from both sides



#### **HIPAA Myths**

- Business associates do not have to comply with the federal HIPAA regulations
- Business associates only have to have contracts with covered entities
- How many have heard these?
- How many believe it?



# Why Comply with HIPAA?

- Enforcement Issue
  - Federal government may not enforce BA compliance, but states that adopt the federal regulations as the standard of care are likely to apply them to all organizations
- PR Issue
  - Public breaches of privacy or security could damage or destroy a company's reputation
- Business Issue
  - Covered entities need partners they can trust
- Not to mention it's the right thing to do!



# How to Comply with HIPAA?

- According to the Privacy and Security regulations:
  - Business associates have to provide "satisfactory assurances" that they will "appropriately safeguard" PHI (45 CFR 164.308 (b) (1) and 45 CFR 164. 502 (e) (1))
- In both cases, specific BA provisions are scarce
  - Include establishing allowable uses and disclosures, implementing "appropriate safeguards," reporting breaches to the covered entity, ensuring agents and subcontractors follow suit and cooperating with investigations



#### What Do BA Requirements Really Require?

- Terminology is vague, definitions may come in the future
- Must determine on our own the reasonable steps for a BA to take to work effectively with covered entities
- HIPAA regulations can be expected to create minimum "best practices" that all organizations can be expected to follow

What to do?



#### Privacy Certification for Business Associates

A joint initiative of NCQA and JCAHO
A voluntary, private evaluation mechanism to provide business associates with a method of demonstrating satisfactory assurances of PHI protections to covered entities



## **Proposed Standards**

- Closely track HIPAA privacy regulations
- Also include security requirements required by privacy
- Developed with input from multistakeholder Advisory Committee
- Categories include:
  - Administration
  - Use and Disclosure
  - Individual Rights



#### **Use the Same Framework**

- In creating our program, we asked the questions:
  - How can the BA "back-up" the provisions of the BA contract?
  - What areas of a BA/covered entity relationship not addressed in the contract?
  - What processes must BAs have, no matter
  - How do you comply with differing covered entity requirements?
  - To what standard do you hold BAs?



# **Basic BA Requirements**

- Create infrastructure for PHI protection
- Determine routine business needs involving use, disclosure and storage of PHI
- Implement policies, procedures and processes for those routine business needs
- Coordinate with covered entities to determine unique needs
- Monitor, test, revise and refine processes over time
- BAs should be expected to meet same standards as covered entities, when performing the same functions



# **Creating Infrastructure**

#### Analyze business processes

- Where is PHI coming in from covered entities?
- How is PHI being transmitted to covered entities, agents, subcontractors and workforce members?
- How/where is PHI stored?
- Can PHI be inadvertently sent during routine business processes?
- Gaps? close them
- Risk identified? set up plan to deal with them



# **Creating Infrastructure - II**

- Create Infrastructure to protect PHI
  - Determine documentation requirements for the BA's processes
  - Set up physical and electronic access controls
  - Set oral PHI standards
  - Implement procedures for visitors
  - Create process to identify and mitigate PHI protection breaches
  - Set sanction policy for those breaches



## **Creating Infrastructure - III**

- Train staff on general requirements
  - Overall PHI/HIPAA training
  - Include basic privacy and security
  - Explain why this affects your business
  - Include all workforce members
- Implement specific training
  - Based on role, type of PHI accessed, uses and disclosures of PHI needed
  - Tailor to departmental/unit needs
  - Create reminder system



# Setting Daily P&P

- Focus on areas of routine use and disclosure of PHI
- Establish policies, procedures and processes to handle
- Set minimum necessary standards for internal uses and disclosures to agents and subcontractors
  - May need to adapt for specific covered entity requirements



### **Authorizations**

- Determine if any routine business needs require authorizations
- If so, work with covered entities who is responsible for obtaining?
- If covered entity responsible, BA should set up process to check whether authorization in place before disclosing
- If BA responsible, create authorization form and process for ensuring they are obtained when needed



# **Consumer/Individual Rights**

- Individuals can access PHI, and request amendments, restrictions, confidential communications and accountings of disclosures
- BAs, depending on business processes, will have to deal with at least some of these
  - Accountings of disclosures
  - Restrictions on use/disclosure agreed to by covered entity



## **Consumer/Individual Rights - II**

- Analyze business processes
  - Does the BA contact consumers?
    - May get requests directly where do you send them?
    - Confidential communications how do you account for these?
  - How will restrictions on use and disclosure affect BA's processes?
    - Do you have a system to track and handle these when agreed to by covered entity?



## **Consumer/Individual Rights - III**

- Analyze business processes
  - Does the BA hold any portions of the designated record set?
    - How will BA provide access?
    - How will amendments be incorporated?
    - How will amendment denials be incorporated?
  - Does the BA disclose PHI?
    - How are disclosures tracked?
    - How will accountings be generated?



## **Consumer/Individual Rights - IV**

#### Coordination is the Key

 Work with covered entities to determine which organization is responsible for different aspects of consumer rights

Set up processes accordingly, remembering

- The covered entity could disappear tomorrow what happens if the BA is the only holder of the PHI?
- Even if BA does not directly deal with consumers, covered entity decisions on restrictions, amendments and other rights can affect BA's business



- Covered entities responsible for obtaining contracts/agreements
- BAs can help by internally tracking:
  - Are there existing covered entity clients/customers without contracts at all?
  - When are contracts up for renewal?
    - Before or after April 2004?
  - Which covered entities have contacted the BA with a BA contract or addendum?
  - Should the BA have its own contract?



#### **Contracts/Agreements - II**

#### Study contract provisions

- Are there any that will interfere with routine business operations?
- Are there other options to provide same protection but streamline BA's processes?
- Are there areas covered entity should have included but didn't?
- Set up system to alert staff to specific covered entity requirements





