



Virginia Mason™

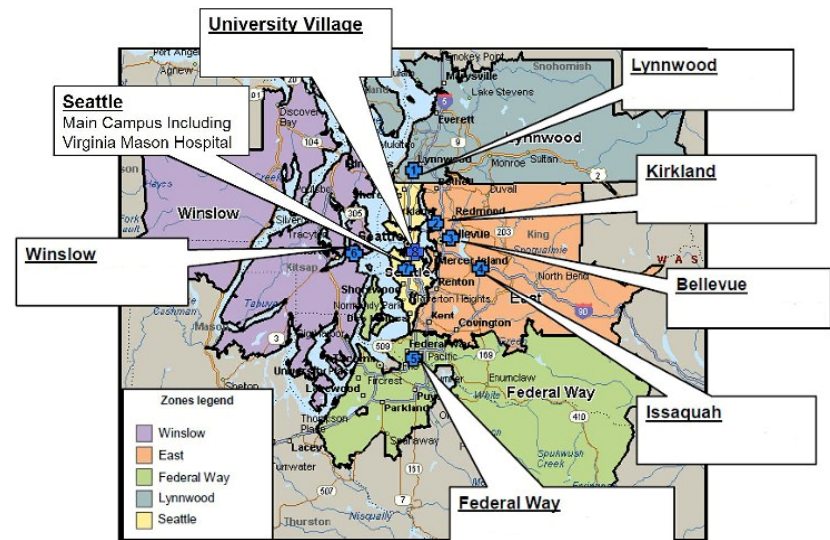
**Accountable Care Congress  
Hospital Perspectives: The Changing  
Role of Hospitals in Accountable Care**

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November 10, 2014

# Virginia Mason

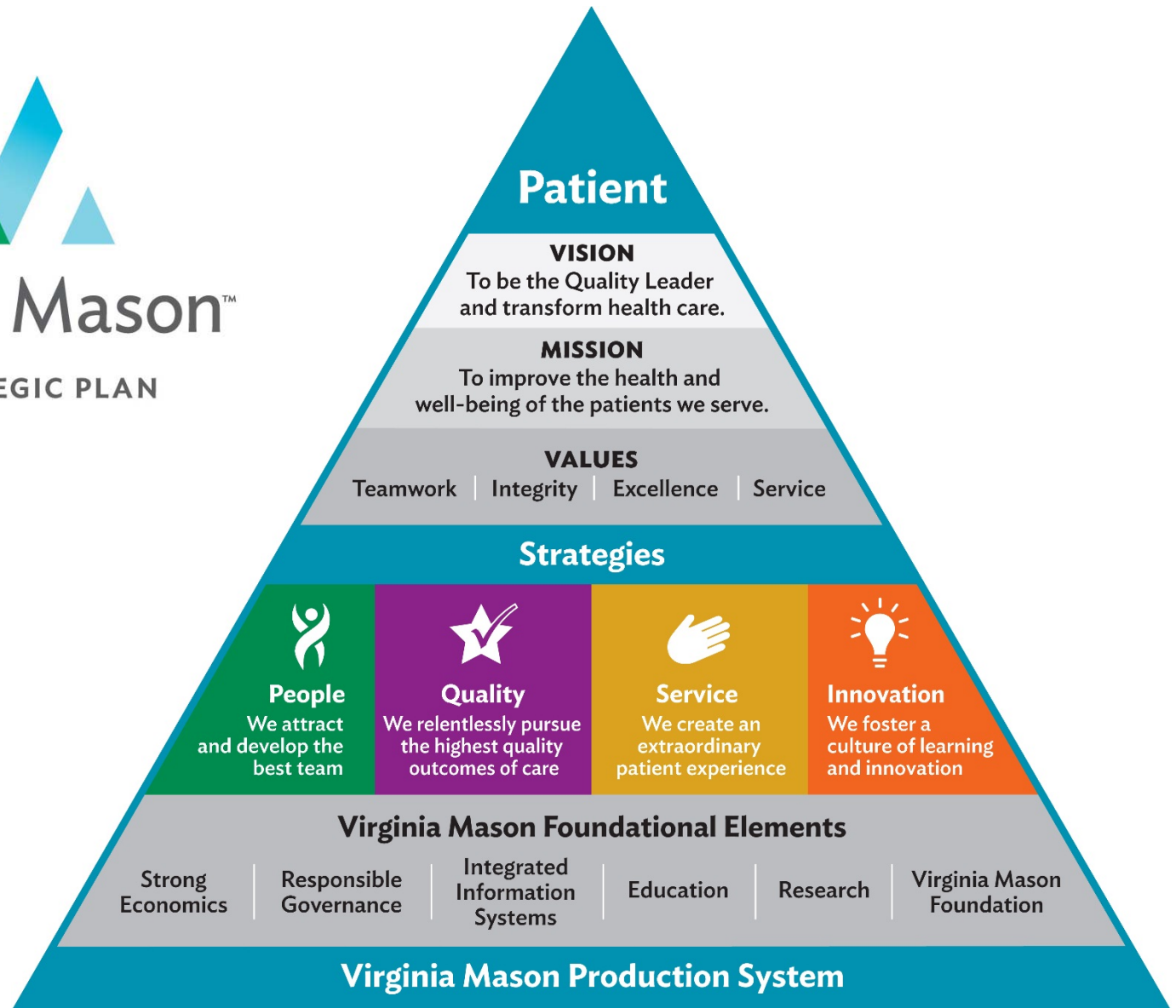
- Integrated health care system
- 501(c)(3) not-for-profit
- 336-bed hospital
- 7 Regional Medical Centers
- 500 employed physicians
- 6,000 employees
- Graduate Medical Education
- Research Institute
- Foundation
- Virginia Mason Institute
- Health Resources Services (HRS)





# Virginia Mason™

OUR STRATEGIC PLAN



# Current Innovations

- Accountable Care Organization vs. accountable care
- Washington State Trends
  - Washington Health Alliance
  - Bree Collaborative
- Various Payment Pilots
- Bundles/Warranties