



Fourth Annual National ACO Summit

June 12–14, 2013

Follow us on Twitter at [@ACO_LN](https://twitter.com/ACO_LN) and use [#ACOSummit](https://twitter.com/hashtag/ACOSummit).

The Engelberg Center for Health Care Reform at Brookings | The Dartmouth Institute

THE FOURTH
NATIONAL

Accountable Care Organization Summit

THE LEADING FORUM ON ACCOUNTABLE
CARE ORGANIZATIONS AND RELATED
DELIVERY SYSTEM AND PAYMENT REFORM



Pre-Conference

Welcome and Opening Remarks

S. Lawrence Kocot, JD, LL.M., MPA

Deputy Director, Engelberg Center for Health Care Reform,
The Brookings Institution;

Senior Counsel, Dentons, US LLP;

Former Senior Advisor to the Administrator, Centers for
Medicare and Medicaid Services



Legal and Operational Issues in ACO Development

June 12–14, 2013

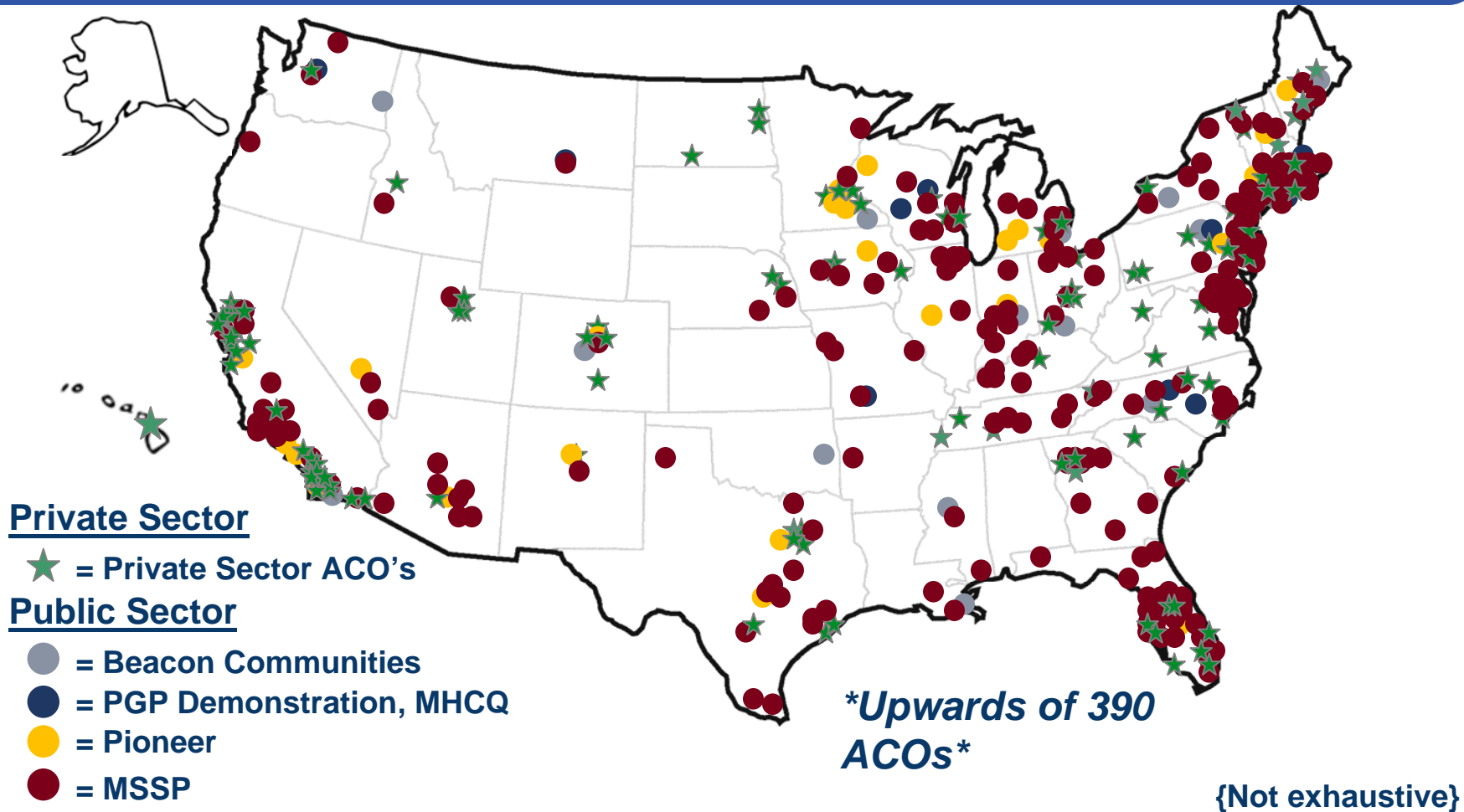
S. Lawrence Kocot, JD, LLM, MPA

Deputy Director, Engelberg Center for Health Care Reform,
The Brookings Institution;

Senior Counsel, Dentons, US LLP;

Former Senior Advisor to the Administrator, Centers for
Medicare and Medicaid Services

ACO implementation accelerating across the country



ACOs by the Numbers

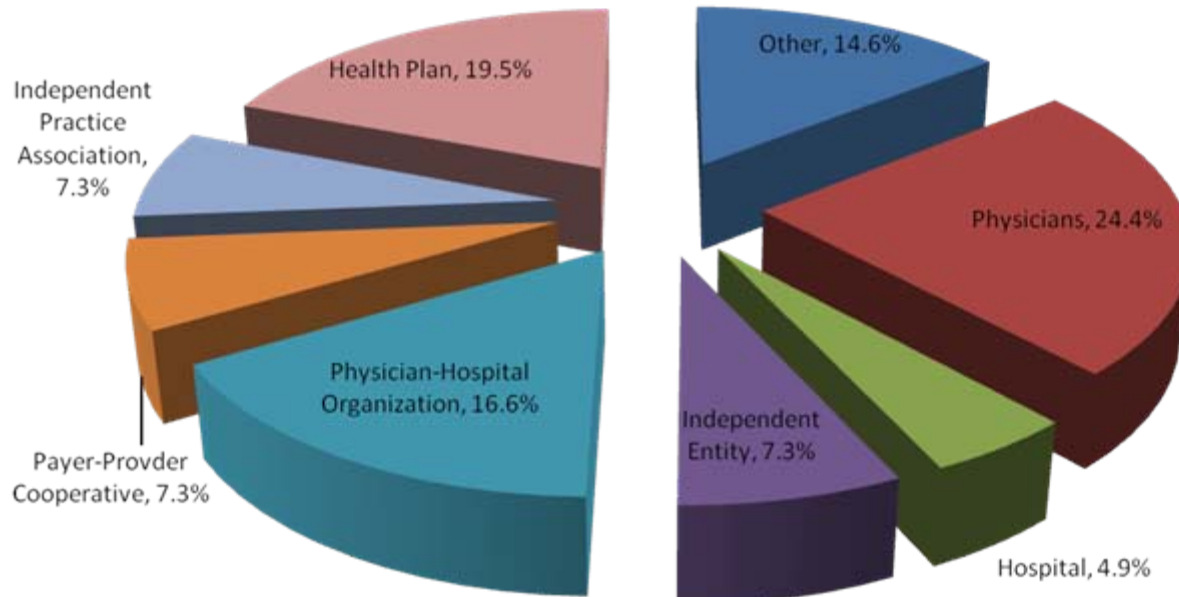


Medicare ACO Beneficiaries	4 Million
Non-Medicare Patients Served by Medicare ACO	25 Million
Private Sector ACOs Beneficiaries	8 to 14 Million

*Source: "Accountable Care Organizations now serve 14% of Americans." Oliver Wyman. February 2013

ACOs Trending Toward Physician-Led

- Initial ACO participation was greatest among hospital systems
- Over time, the trend has shifted heavily toward physician led primary care and multispecialty ACOs



**Source: Health Intelligence Network,
ACOs in 2012 Report

THE FOURTH
NATIONAL

Accountable Care Organization Summit

THE LEADING FORUM ON ACCOUNTABLE
CARE ORGANIZATIONS AND RELATED
DELIVERY SYSTEM AND PAYMENT REFORM



Pre-Conference

Accountable Care in Consolidating Health Care Markets: Implications for Antitrust Enforcement

Douglas A. Hastings, JD

Partner and Chair, Board of Directors, Epstein, Becker & Green; Past
President, American Health Lawyers Association

Robert F. Leibenluft, JD

Partner, Hogan Lovells

THE FOURTH
NATIONAL

Accountable Care Organization Summit

THE LEADING FORUM ON ACCOUNTABLE
CARE ORGANIZATIONS AND RELATED
DELIVERY SYSTEM AND PAYMENT REFORM



Pre-Conference

Structuring Accountable Care Organizations in Highly Competitive Environments: A Case Study

Wayne Jenkins, MD, MPH

President, Orlando Health Physician Partners

Jennifer Endicott

Vice President, Clinical Integration Services, Orlando Health Physicians

THE FOURTH
NATIONAL

Accountable Care Organization Summit

THE LEADING FORUM ON ACCOUNTABLE
CARE ORGANIZATIONS AND RELATED
DELIVERY SYSTEM AND PAYMENT REFORM



Pre-Conference

Lessons Learned from the Field: Medicare Shared Savings Program

James Fanale, MD

Vice President of System Development, Jordan Hospital

John Friend, JD

Vice President, Business Affairs, TMC Healthcare; Executive Director,
Arizona Connected Care

Thomas Kloos, MD

President and CEO, Optimus Healthcare Partners,

THE FOURTH
NATIONAL

Accountable Care Organization Summit

THE LEADING FORUM ON ACCOUNTABLE
CARE ORGANIZATIONS AND RELATED
DELIVERY SYSTEM AND PAYMENT REFORM



Pre-Conference

Faculty Q&A

S. Lawrence Kocot, JD, LLM, MPA

Deputy Director, Engelberg Center for Health Care Reform,
The Brookings Institution;

Senior Counsel, Dentons, US LLP;

Former Senior Advisor to the Administrator, Centers for
Medicare and Medicaid Services

THE FOURTH
NATIONAL

Accountable Care Organization Summit

THE LEADING FORUM ON ACCOUNTABLE
CARE ORGANIZATIONS AND RELATED
DELIVERY SYSTEM AND PAYMENT REFORM



Pre-Conference

The Role of Employers in Accountable Care Arrangements: A Case Study

Lauren Cates

Senior Vice President, Market Development and Operational Planning,
Presbyterian Healthcare Services

Tami Graham

Director, Global Benefits Design, Intel Corporation

THE FOURTH
NATIONAL

Accountable Care Organization Summit

THE LEADING FORUM ON ACCOUNTABLE
CARE ORGANIZATIONS AND RELATED
DELIVERY SYSTEM AND PAYMENT REFORM



Pre-Conference

Accountable Care Organizations: CMS' Role and Responsibilities

Terri Postma, MD

Medical Officer, Performance-Based Payment Policy Group, Centers for Medicare and Medicaid Services

THE FOURTH
NATIONAL

Accountable Care Organization Summit

THE LEADING FORUM ON ACCOUNTABLE
CARE ORGANIZATIONS AND RELATED
DELIVERY SYSTEM AND PAYMENT REFORM



Pre-Conference

Wrap up and Concluding Remarks

S. Lawrence Kocot, JD, LLM, MPA

Deputy Director, Engelberg Center for Health Care Reform,
The Brookings Institution;

Senior Counsel, Dentons, US LLP;

Former Senior Advisor to the Administrator, Centers for
Medicare and Medicaid Services



Fourth Annual National ACO Summit

June 12–14, 2013

Follow us on Twitter at [@ACO_LN](https://twitter.com/ACO_LN) and use [#ACOSummit](https://twitter.com/hashtag/ACOSummit).

The Engelberg Center for Health Care Reform at Brookings | The Dartmouth Institute