MACRA, MIPS and APMs: Getting there from here.

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How to be successful in the QPP

A surgeon must:

1)Know your PROGRAM (MIPS vs. APMs)

2)Know the RULES for your program

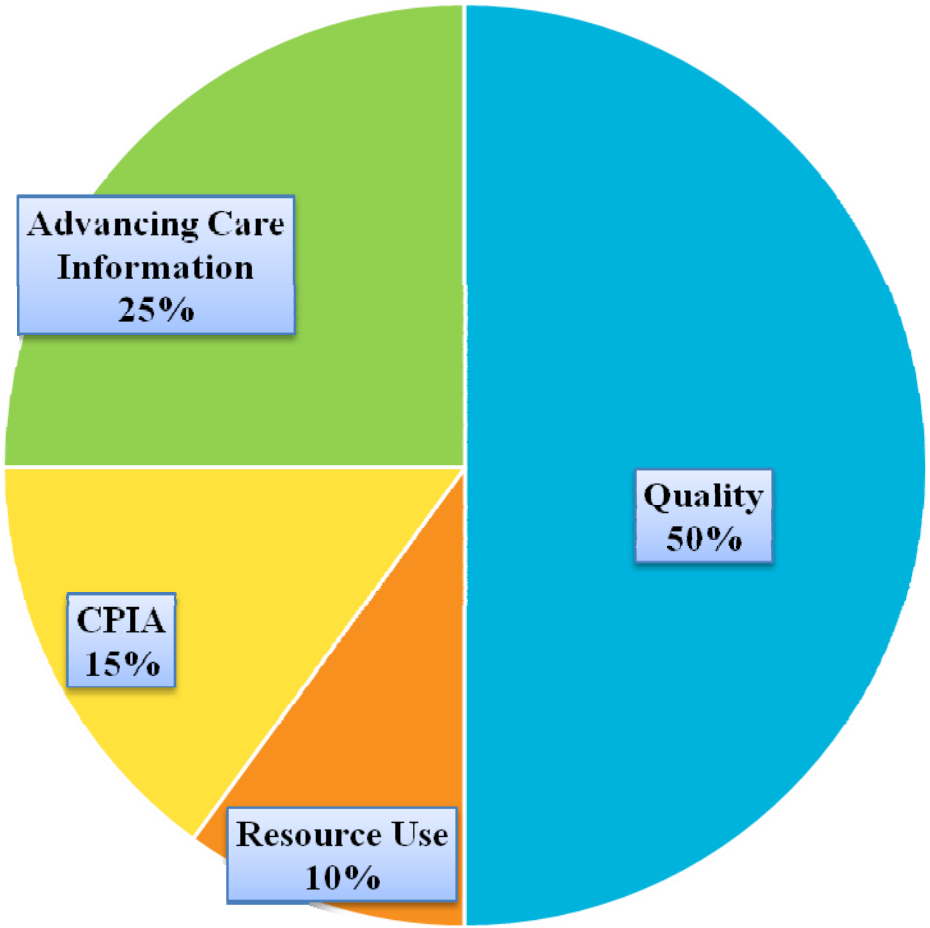
3)PARTICIPATE in the ACS Quality Improvement Registries

4)Know your PRACTICE PERFORMANCE DATA (dashboard)

5)MANAGE IMPROVEMENT in your practice

MIPS - Composite Performance Score

Year 1 – Weight by Category



MIPS
Quality Component

- Requires fewer measures to be reported
  - Selection of 6 measures (previously was 9)
    - Fewer domain requirements
    - 1 Outcome measure + 1 Cross-cutting measure
    - Weighting of the measures influences composite score
    - Create more measures, not fewer & with more meaning
    - Reduce measure burden

Therefore, measure what matters !

MIPS

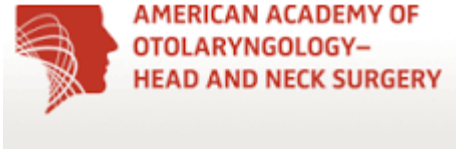
CPIA Component

(Clinical Practice Improvement Activities)

- Select from a list of 94 proposed activities
  - There's something for everyone; we expect future updates to change the activities for a true focus on improvement.

- Connect performance measurement and improvement.

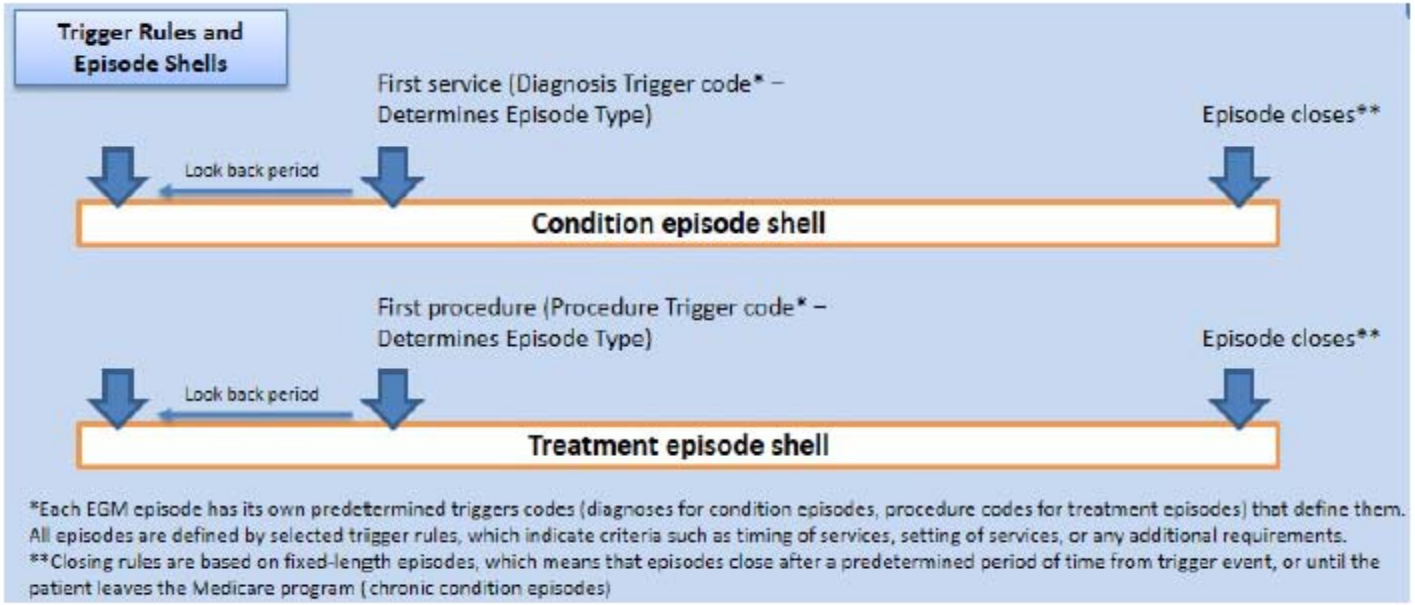
Alternative Payment Models (APMs)



Moving Episodes into an APM Contract

- Episodes ≠ APM contract
- Contracts define provisions
  - Inclusions/exclusions provisions
  - define the episode software and methodology
  - Attribution and accountable provisions
  - Stop-Loss provisions
  - Re-insurance provisions
  - Upside/downside payment provisions

For Surgery APMs = Episodes



- A trigger point that identifies an episode is "in play" for a condition or a procedure
- A time window before and after the trigger
- Inclusions and exclusions within the time window
- Variations across delivery systems

Cluster multiple episodes into one APM

- Challenge: Surgeons perform multiple procedures for multiple conditions. Does this mean multiple episodes each with its own APM agreement?
- Possible solution: Clustering of multiple episodes into one APM from a menu of episodes for surgeons
  - Each episode in the cluster would carry upside and downside risk
  - A composite risk score from each episode within the cluster would create the APM final score

A general surgeon in a procedural cluster

Table 1: Illustrative Performance on Four Treatment Episode Types for a General Surgeon as Episodic Provider

	Number of episodes (a)	Expected Cost (b)	Actual Cost (c)	Total Savings (a × [b – c]) (d)	Attributable Savings (d × 0.40) (e)
Colectomy	50	$25,000	$22,000	$150,000	$60,000
Mastectomy	50	$10,000	$9,000	$50,000	$20,000
Cholecystectomy	50	$15,500	$15,000	$(25,000)	$(10,000)
Inguinal Hernia repair	50	$9,000	$8,500	$25,000	$10,000
Total	**200**			**$200,000**	**$80,000**

Linking Quality to the APM Quality Payment Program

- Regardless of the path a clinician takes – MIPS or APMs - performance measurement should reflect the ***patient care provided***, not the payment system.

- Clinicians need consistent measurement infrastructure using advanced analytics, multiple data sources, & registries – all of these represent a much larger clinical data ecosystem than EHRs can ever offer alone. The dashboards of care !

Alternative Payment Models (APMs)

- APM proposals may come internally from within CMS
  - converting previous bundles into APMs.
- ACS-APM (external APM) proposals may be submitted to CMS after the Final Rule is published in November 2016.
- CMS will review and forward proposals to PTAC
  - Physician-focused payment model Technical Advisory Committee
- PTAC/CMS allowed 18 months to evaluate proposals
  - Mid-2018
- The PERFECT SCENARIO for Acceptable ACS-APMs
  - Earliest = 2019 with impact in 2021

Intense Education Efforts

some possible examples

- Webinar
- In-person presentation at state chapter meetings
- Mailing in Dues Notices in November
- Video loops on buses and in conference center at Clinical Congress
- "Door hanger" materials for hotel rooms at Clinical Congress
- Hand-outs for Resource Center and provision to Advisory Councils
- Presentation to Board of Governors
- Instructional video for web
- Traditional communications: E-mail, Bulletin, ACS Surgery News
- Videoconference "Fireside chats"

Thank you – questions?