

Pharmaceutical compliance and access to medicine

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Access to Medicine Foundation

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Overview



The Access to Medicine Foundation

• Compliance, anti-corruption and access to medicine

The Access to Medicine Index

Index findings on market influence and compliance



The Access to Medicine Foundation





 Our mission is to guide and incentivise pharmaceutical companies to improve access to medicine in low- and middle-income countries

Independent, non-profit organisation



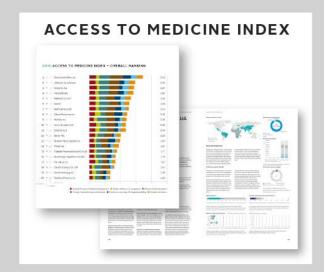


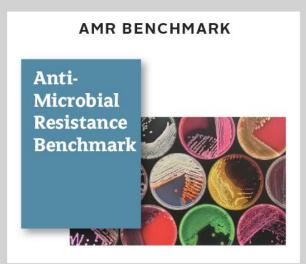


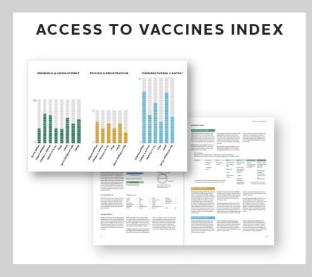


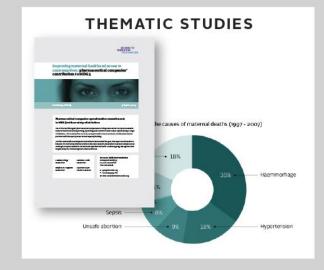
What we do













Our model for change



Build consensus

on what to expect from the industry and where incentives and disincentives exist.

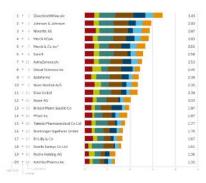
Stimulate a "race to do well"

in key access-to-medicine areas, by creating competition on targets and topics.

Diffuse best practices

to share information and new insights into the best approaches for driving change.







Funders



"The companies at the top of the Index want to do more. The ones at the bottom see that and push forward on it."

Bill Gates

Global Health



"The Index is a very important project. What gets measured, gets done."

Dr Margaret Chan





Investors



"The Index is a useful and robust benchmark for companies, investors and stakeholders to compare a range of industry approaches to improve access to medicine."

Yo Takatsuki Associate Director, Governance and Sustainable Investment BMO Global Asset Management (EMEA)

Pharma Companies



"The Index challenges us to think harder about how we drive innovation and enable access to our products."

Sir Andrew Witty, former GSK CEO

Media



"While progress is uneven, many drug makers are, by and large, making headway. In fact, access is increasingly seen as a necessary business issue."

Wall Street Journal

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theguardian Del

the industry needs to do more on affordable pricing and the light against

Forbes / Pharma & Healthcare / #PublicHealth

NOV 13, 2016 @ 09:28 PM 3,870 VIEWS

New Pharma Rankings On Global Access To Medicine Released



THE LANCET

Judy Stone, CONTRIBUTOR cover infectious diseases, medicine, drug development, and ethics. FULL BIO V

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At least 2 billion people don't have access to medicines they need, according to the Access to Medicine Foundation and others.

5 billion people

have access

Home Journals Specialties The Lancet Clinic Global Health

ranked top

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REUTERS

Drugmakers improve access for poor, GSK

Delivery strategies rank high for Big Pharma, now

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Access to Medicine Index-what about sustainability?

political will of donors, which can fluctuate as priorities - vaccine with their own reand regimes change. Hopefully these mechanisms are yet phased in through G sustainable despite those sincertainties, but even if during the annual mening they are, it is still important for all countries to build. Vaccines, along with ger their capacity, and then their political commitment, most powerful tools for to procure medicines themselves. Research-based to medicine. Although wa pharmaceutical company access strategies can support lesson from the moningit this-and build a market for themselves-by pricing sustainable, long-term as their products at a level that makes it feesible for countries, including low-income countries, to commit pharmaceutical companie to sustained purchasing. These strategies must capture the high-volume, low-profit market, as has been done, affoed. Global mechanism for example, by the food and beverage producers which are important short-ten provide goods with assured quality at a price that is access to medicines in Li-

novernments accustomic from the transfer of techn neningococcal vaccine at countries. The technolog completed with a vaccine p for the African market at Gavi developed an invest vaccine, and is now provi are being phased in how

make sustainability difficu necessary for countries the to have contingency fund Insight into how difficul 2016 ACCESS TO MEDICINE INDEX - OVERALL RANKING

Drug companies are working on reaching medicines where needed but need to do much more, finds Access to Medicine Big Pharma is usually seen as the villain in the

healthcare story, often perceived as putting profits before patients. But an initiative by the Netherlands-based Acc

to Medicine Foundation, an independent non-profit organisation, is pushing the pharma big daddies to compete and collaborate on improv access to medicines. And the Foundation does this through the Access to Medicine Index, a biennial report that assesses companies on sev criteria in corporate behaviour including pricis patents, ethics and donations.

In its fifth report since inception, the Index pu GlaxoSmithKline at the top, for the fifth time, with patient needs, the Index report said. Clos on its heels came Johnson & Johnson, Novart and Merck KGaA.

元专业户! 2016 Access to Medicine Ind 布、GSK第五次蝉联榜首

2016AccesstoMedicineIndex榜单正式发布、自2008年过 墓兰者史京 (GSK) 连续5次编联榜首。今年发布的榜单中 9是强生 (Johnson Johnson)、诺华 (Novartis) 和為 aA)。该榜单主要选取包括药品管理、市场影响、研发能力、 i 与销售、专利与许可、规模增长、捐赠等多个指标评价来X 行综合评价。



世界上仍然有20亿人用不起或买不到药物。为此,Acces

Drug firms need to tackle affordability

Triest dat mensen na lang horen dat hun medicijn er



De invloed van de zogenoemde Index of Access to Medicine onmiskenbaar, maar het wil nog niet vlotten met het toeganike medicijnen voor mensen in arme landen. Dat blijkt uit de vanc gepubliceerde vijfde editie van de ranglijst.

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Die kijkt naar de prestaties van de twintig grootste farmaceuti

60 investors: AUM in excess of USD 5.5 trillion























































































































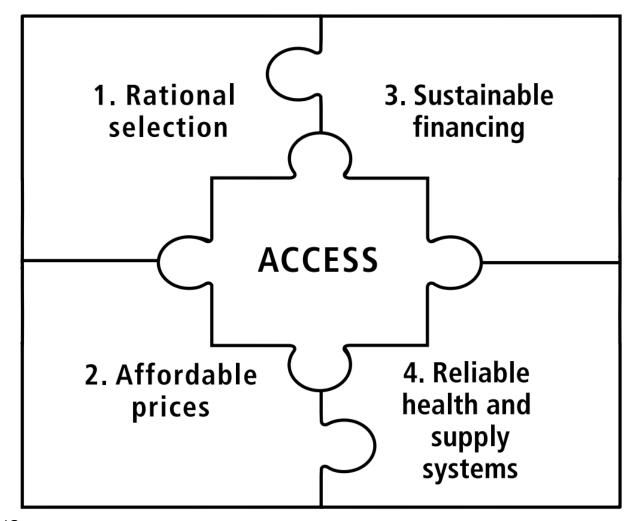




Compliance, anti-corruption and access to medicine



WHO's Access to medicine framework (2004)



Source: WHO



Why compliance and anti-corruption matter for access to medicine?

- Corruption and misconduct in the health sector directly impact on global health outcomes in general, and on access to medicine in particular
 - WB: up to USD 300 million of annual global health expenditure is lost in corruption
 - WHO: medicines account for 3 of the top 10 leading sources of inefficiency in health systems – corruption being a leading source of inefficiency



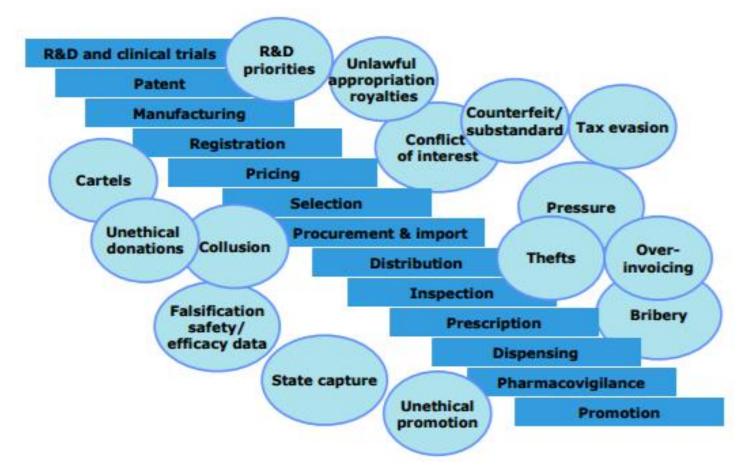
Why compliance and anti-corruption matter for access to medicine? (cont.)

 Traditionally, focus for access to medicine has been on pricing, infrastructure, IP rights

- Growing attention on consequences of corruption and misconduct as a further barrier to access to medicine, especially in low-middle income countries:
 - Unavailability of medicines in public sector due to money diversion
 - oFurther impoverishment of the poor for purchasing expensive medicines from private sector



The medicines chain is a system inherently challenging to govern



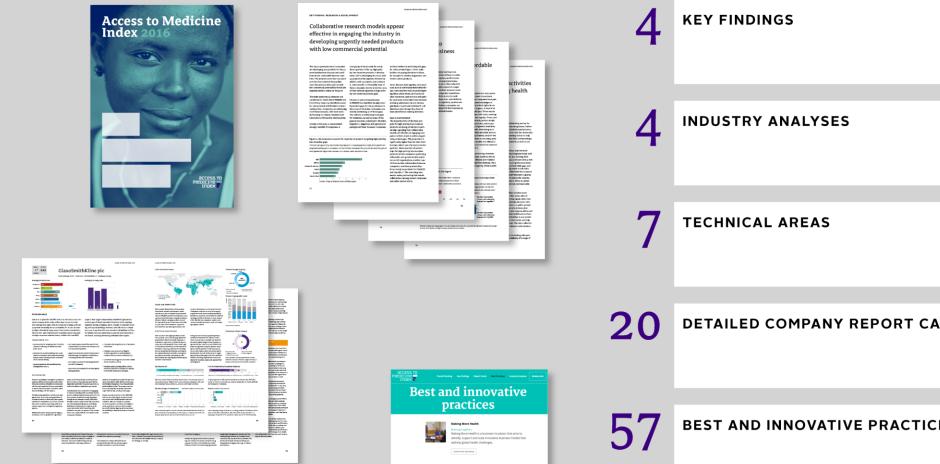
Source: Baghdadi-Sabeti, G. And Serhan, F. 2010



The Access to Medicine Index

A comprehensive report

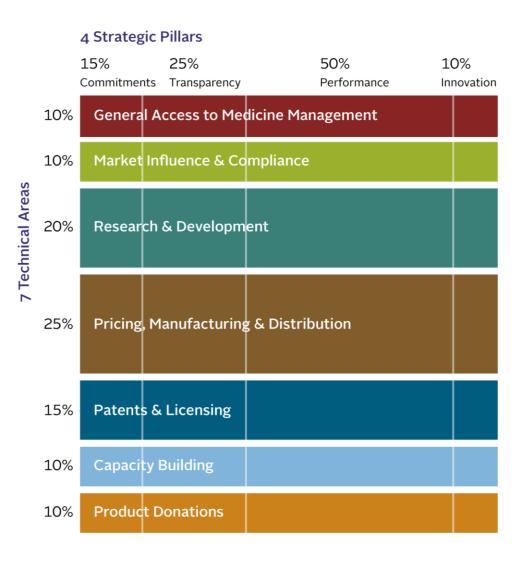




DETAILED COMPANY REPORT CARDS BEST AND INNOVATIVE PRACTICES

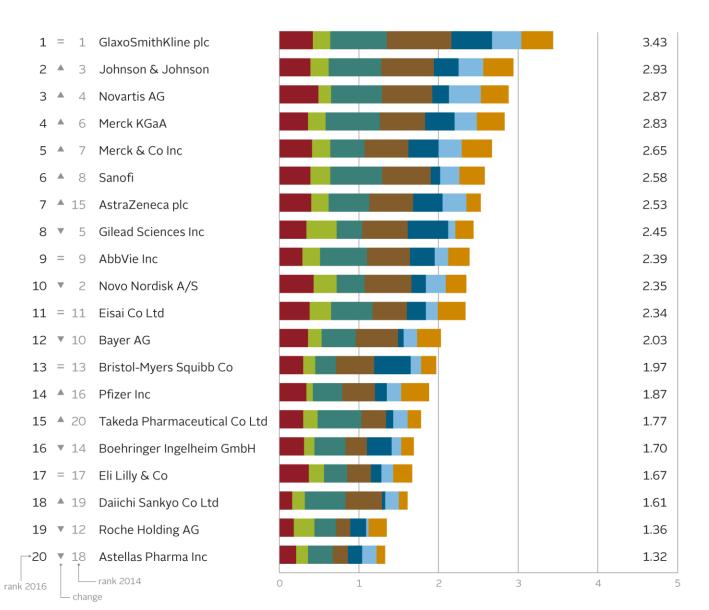
Framework for analysis





2016 Access to Medicine Index

OVERALL RANKING



access to medicine FOUNDATION

- General Access to Medicine Management
- Market Influence & Compliance
- Research & Development
- Pricing, Manufacturing & Distribution
- Patents & Licensing
- Capacity Building
- Product Donations



Findings on Market Influence & Compliance



Market Influence & Compliance: Overall findings

- The 2016 Index found that strong commitments in implementing compliance systems do not correspond with good performance in terms of compliant and ethical behaviour:
 - Further research on causes is needed
 - Stakeholders expect stringent and effective compliance systems for companies expanding into low- and middle-income country markets → regulatory frameworks and prosecutorial systems may be unable to react appropriately to cases of misconduct



Market Influence & Compliance: Finding on commitments

- Ethical behaviour: codes of conduct on marketing and anti-corruption
 - All companies have a code of conduct for ethical marketing
 - 7 companies clearly enforce their codes of conduct on third parties
 - 7 companies have sales incentives not driven by sales targets



Market Influence & Compliance: Finding on transparency

- Contributions to political parties and/or politicians
 - 2 companies have a public statement on not making these payments
 - Other 10 companies declare (not publicly) to not make these payments in countries in scope
- Payments to HCPs
 - No company discloses this information where it is not required by law – one company discloses some marketing related payments to medical associations, clinics and patients organisations



Market Influence & Compliance: Finding on breaches of laws and codes

• 4 companies with no breaches during the period of analysis (2014-2016)

- A total of 51 breaches were identified:
 - 31 breaches of **industry codes** of conduct
 - 20 breaches of national laws

Good practices: the compliance chain



HIRING

Selection process

Ethical screening Revolving door policy

ONBOARDING

Interactions with politicians

Conflicts of interest policy
Ban on political contributions

Interactions with public officials Dedicated training and guidelines

Interactions with third parties

Dedicated training and guidelines Enforcement of company codes on third parties

Interactions with healthcare professionals

Transparency of marketing practices

WORKING

Employee performance

Disciplinary actions Non-sales related incentives for sales agents



Methodology review for the 2018 Access to Medicine Index

- Stakeholders point toward need for strong internal control frameworks, including e.g.:
 - Structures (leadership, roles & responsibilities, reporting lines)
 - Processes (fraud-risk assessments, auditing mechanisms, segregation of duties, whistle-blower facilities)



Thank you

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