Challenges to EMR/Clinical IT System Acquisition

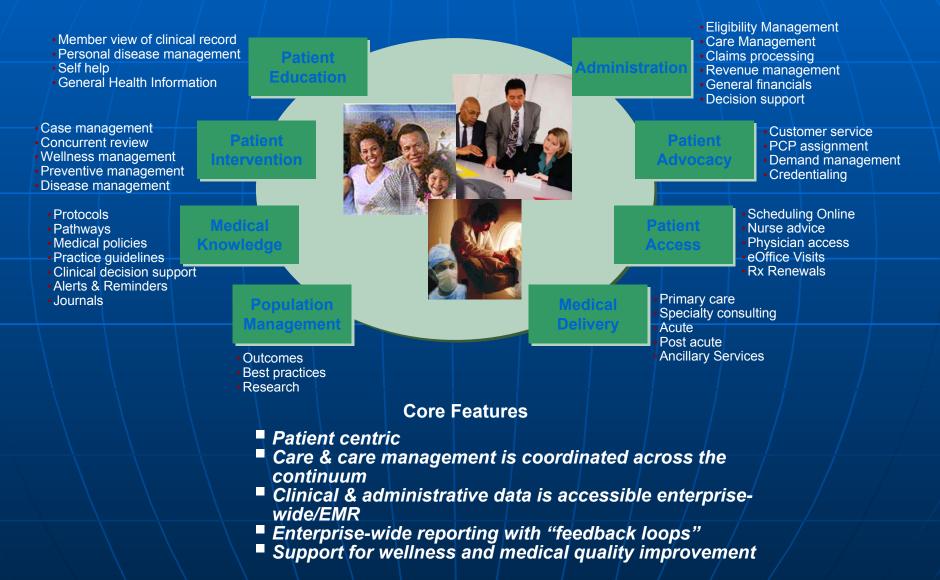
Gloria Austin CEO, Brown & Toland Medical Group



Problem Identification

 Evolve to a Fully Integrated Community Medical Group
 Provide Greater Efficiency within the Community Practice Model
 Enhance the Value/Quality Equation for Purchasers and Consumers

Integrated Community Medical Group Characteristics



Provide Greater Efficiency to Physician Groups

- Patient Eligibility & Benefit Plan Verification
- Direct Claims
 Submission & Contract
 Rate Verification
- Reconcile Patient
 Schedule with Charge
 Capture
- Increase Coding Accuracy

- Increase turnaround time for authorizations and Referrals - Rules Integrated
- Decrease Charting Time & Eliminate Dictation Cost
- Reduce Office Labor
- Decrease Record Storage

Network Efficiency & Cost Savings

- Patient Information Available at the Point of Care
- Network Diagnostic Results Reporting & Shared Data between Primary Care & Specialty Care
- Eliminate Unnecessary Duplication of Diagnostic Testing
- Increase Efficiency of Referrals and Authorizations
- Improve Patient & Physician Satisfaction
- Reduce Medical Errors

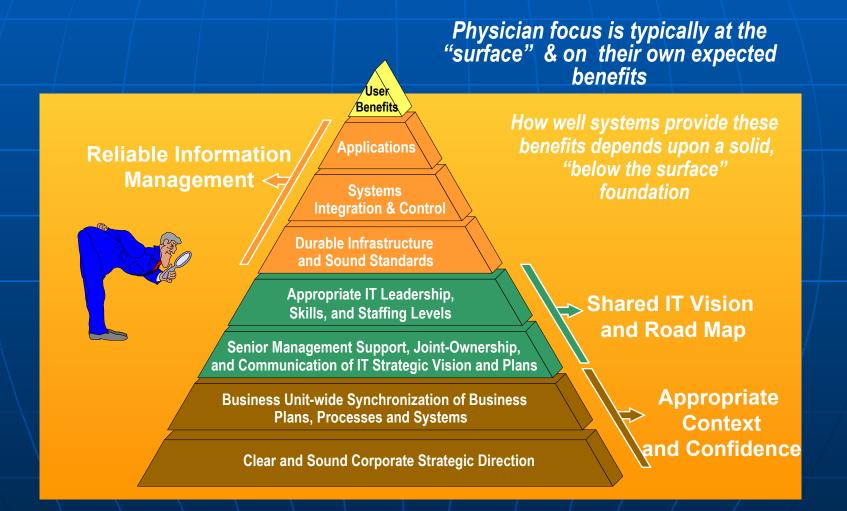
Enhance the Value/Quality Equation for Purchasers and Consumers





Leadership Vision & Strategic Priority
Technology Needs Assessment
Product Evaluation & Selection
Implementation Plan

Building the Strategic Priority Success depends on building a solid foundation



Technology Needs Assessment

Internet Intranet Vireless

Web Foundations

Recommendation: Based on eStrategy, develop eArchitecture plan and coordinated design across all stakeholders. Depending upon anticipated content needs, may want to create publishing templates. A tertiary priority may be to assist non-wired physicians to get wired.

Clinical & Care Management

Recommendation: Evaluate physician "portal" products; a combination of 1-2 products can fulfill the following functionality requirements. Post existing or to-bedeveloped clinical guidelines and reference material. Roll-out strategy for EMR may include hand held devices, another way to make decision data readily accessible.

Decision Support

Recommendation: Determine reporting objectives and post on Website for stakeholder access.

- Governance structure, staffing, funding
- eArchitecture and site re-design
- Portal development
- Guidelines, standards & template development
- MD elnfrastructure
- **Developing the EMR**
 - Clinical Messaging
 - Prescriptions
- **Clinical Look Up Information**
- **Clinical Advice**
 - Preventive service reminders
 - Q & A PCP and Non PCP
- Patient Access Scheduling online

Reporting

- Physicians Monthly Utilization
- Employers Quality/status

Staged IT Strategy: 2000 - 2008

Differentiate

Operational Efficiency & Regulatory Risk Assessment

- IDX Optimization & Data Quality
- RACER Replacement
- Data Warehouse/Data Marts
- InterQual Implementation
- Web Foundations
- Portal Development & eArchitecture
- HIPAA Risk Assessment
- Statewide Initiative-Assess IT Impact
- Disaster Recovery Planning
- Help Desk

- HIPAA Remediation
- Web EMR Options Analysis & System Selection
- Point of Prescribing, Clinical Alerts, Results Reporting Pilot
- Physician/Patient Connectivity
- Decision Support Reporting
- Case/Disease Management System
- Evaluate CRM Options
- Expanded Network Services
- End User Device Standards
- Remote Access Control
- Operational Improvements

2000 - 2003

\$8 Million

Transformation

- Physician Services Integrated PMS & EMR
- All Product Offering
- Sustainability and Competitive Advantage

2004 - 2008

\$10 - 12 Million

Brown & Toland Solution

Suites

ations



BTMG will also provide sophisticated reporting systems for physician use

TECHNOLOGY FOUNDATION Delivers operational benefits across the organization

COGNOS

Implementation Imperatives

Solidify Early Adopters
 Flexible Critical Path
 Resource Management
 Enterprise Alignment



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