The Government's Perspective

Ways companies can effectively respond to an investigation, and the interplay of FDA and the USAO in conducting investigations

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Opinions expressed during this presentation are solely those of the speakers, and do not represent the views of the FDA nor the Department of Justice.

Overview

 Relationship between agency counsel and the USAO

Before investigations – don't break the law

 During investigations – what cooperation impresses prosecutors

Resolving investigations – clean-up

Relationship between FDA and USAOs

FDA needs USAO to prosecute violations of the FDCA

■ FDA supports USAO

Before Investigations

Compliance Programs

 Communications with customers and regulators

Education

During Investigations

- Cooperate and act credibly
- Produce documents and witnesses

- Privilege waivers
- How US learns about what everyone in the company says and does

During Investigations

- Tell us what happened
 - Assess what happened
 - Present US with support for position
 - White Papers
 - Presentations
 - Recognize that the government is not looking to impose criminal liability for mistakes, but that this is a highly regulated industry, so the stakes are higher

Resolving Investigations

- Convince US that conduct will not happen again
- McNulty Memorandum
- Resolution
 - release
 - criminal vs. civil
 - individual vs. corporate liability

Collateral Consequences

- False Claims Act
- Exclusion
- Civil money penalties
- Loss of accreditation
- Short-term lending rates
- Impact on mergers and other deals
- Product liability suits
- Shareholder derivative suits

Questions?

If not, BREAK