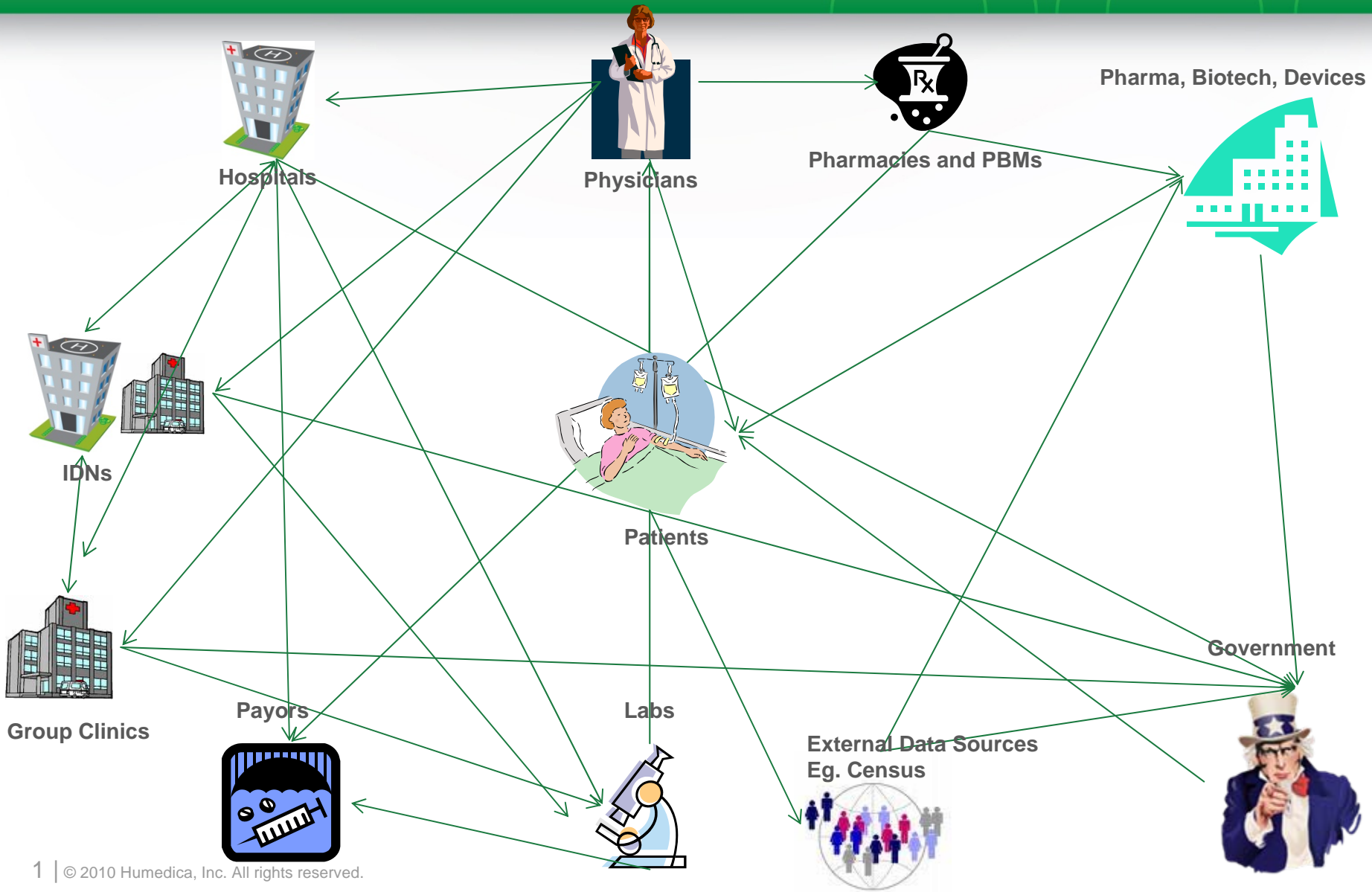


Achieving Value from Diverse Healthcare Data

Paul Bleicher, MD, PhD
Chief Medical Officer
Humedica
Boston MA

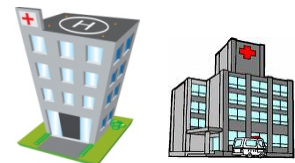


The Information Environment in Healthcare

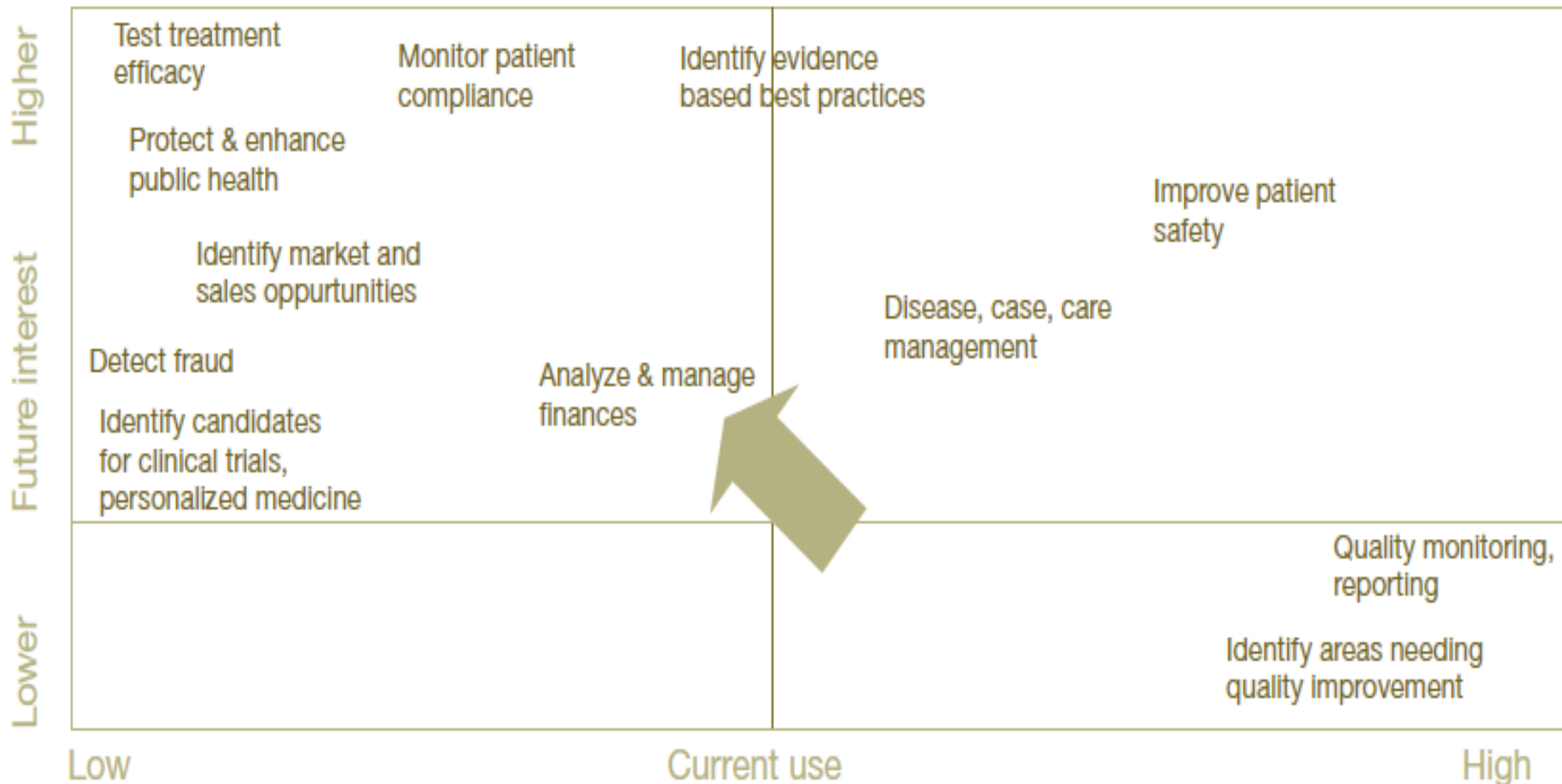


Health Care Applications Requiring Data

- Quality Management
 - Outcomes
 - Staffing and Resources
 - Physician and care team accountability
 - Accreditation and Pay for Performance
 - JCAHO, PQRI, HEDIS, etc.
 - Compliance with care maps, order sets, etc.
- Patient Safety
 - Risk profiles
 - Medication and procedural errors
 - Sentinel events
- Resource and Cost Analysis
- Research and Hypothesis Generation



Healthcare Needs for Electronic Data



Source: PricewaterhouseCoopers survey.

<http://www.pwc.com/us/en/healthcare/publications/secondary-health-data.jhtml>

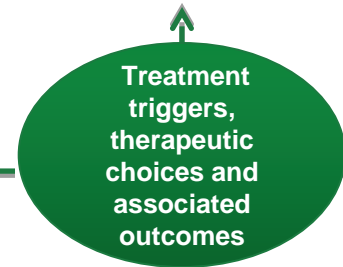
True Longitudinal Patient Records

- Complaints
- Symptoms
- Diagnosis
- Vital Signs
- Physician Notes
- Lab & Radiology Reports

Patient Encounter



Outpatient

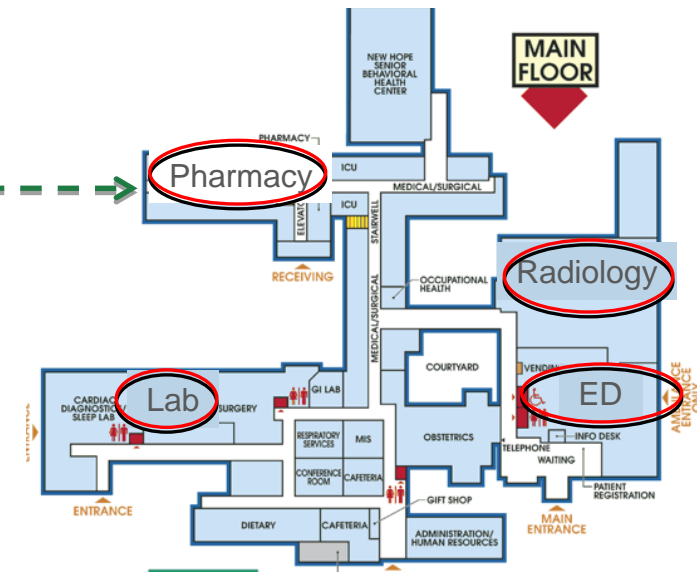


Patient History

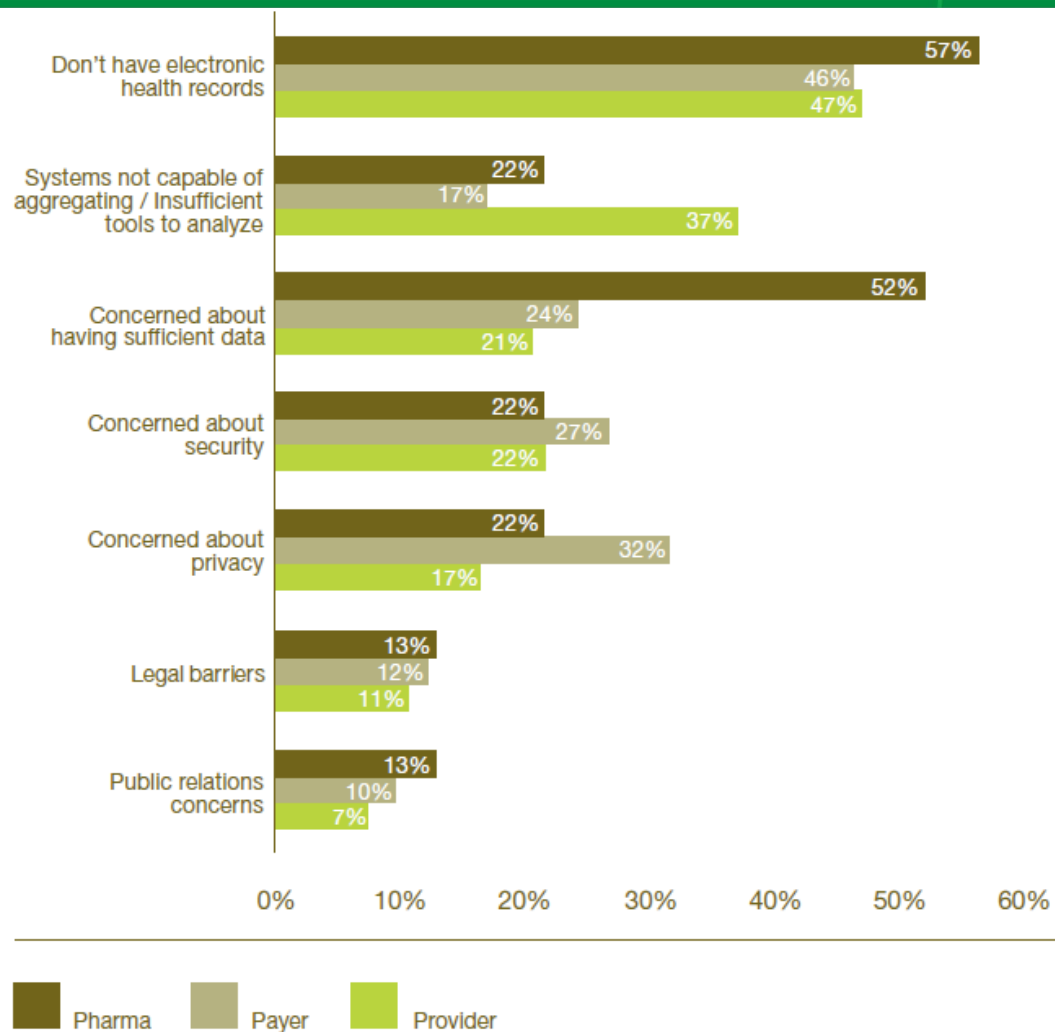


- Demographics
- Co-morbidities
- Family History
- Medication History
- Payer/ Formulary Information

Inpatient



Why Isn't Secondary Data Being Used?



Source: PricewaterhouseCoopers survey.

Functions of EHR Systems

Table 3. Electronic Requirements for Classification of Hospitals as Having a Comprehensive or Basic Electronic-Records System.*

Requirement	Comprehensive EHR System	Basic EHR System with Clinician Notes	Basic EHR System without Clinician Notes
Clinical documentation			
Demographic characteristics of patients	√	√	√
Physicians' notes	√	√	
Nursing assessments	√	√	
Problem lists	√	√	√
Medication lists	√	√	√
Discharge summaries	√	√	√
Advanced directives	√		
Test and imaging results			
Laboratory reports	√	√	√
Radiologic reports	√	√	√
Radiologic images	√		
Diagnostic-test results	√	√	√
Diagnostic-test images	√		
Consultant reports	√		
Computerized provider-order entry			
Laboratory tests	√		
Radiologic tests	√		
Medications	√	√	√
Consultation requests	√		
Nursing orders	√		
Decision support			
Clinical guidelines	√		
Clinical reminders	√		
Drug-allergy alerts	√		
Drug-drug interaction alerts	√		
Drug-laboratory interaction alerts (e.g., digoxin and low level of serum potassium)	√		

Jha, A. **Use of Electronic Health Records in U.S. Hospitals** N Engl J Med 2009 360: 1628-1638

Table 1. Survey Items Defining the Use of Electronic Health Records.

Survey Response	Basic System	Fully Functional System
Does your main practice site have a computerized system for any of the following?		
Health information and data		
Patient demographics	X	X
Patient problem lists	X	X
Electronic lists of medications taken by patients	X	X
Clinical notes	X	X
Notes including medical history and follow-up		X
Order-entry management		
Orders for prescriptions	X	X
Orders for laboratory tests		X
Orders for radiology tests		X
Prescriptions sent electronically		X
Orders sent electronically		X
Results management		
Viewing laboratory results	X	X
Viewing imaging results	X	X
Electronic images returned		X
Clinical-decision support		
Warnings of drug interactions or contraindications provided		X
Out-of-range test levels highlighted		X
Reminders regarding guideline-based interventions or screening		X

DesRoches, C. et al. **Electronic Health Records in Ambulatory Care -- A National Survey of Physicians** N Engl J Med 2008 359: 50-60

EHRs in US Ambulatory Care

Electronic Health Records in Ambulatory Care — A National Survey of Physicians

Catherine M. DesRoches, Dr.P.H., Eric G. Campbell, Ph.D., Sowmya R. Rao, Ph.D., Karen Donelan, Sc.D., Timothy G. Ferris, M.D., M.P.H., Ashish Jha, M.D., M.P.H., Rainu Kaushal, M.D., M.P.H., Douglas E. Levy, Ph.D., Sara Rosenbaum, J.D., Alexandra E. Shields, Ph.D., and David Blumenthal, M.D., M.P.P.

ABSTRACT

From the Institute for Health Policy (C.M.D., E.G.C., S.R.R., K.D., D.E.L., A.E.S., D.B.) and the Massachusetts General Physicians Organization (T.G.F.), Massachusetts General Hospital; and Harvard Medical School (A.J.) — both in Boston; Weill Cornell Medical College, New York (R.K.); and the Department of Health Policy, George Washington University, Washington, DC (S.R.). Address reprint requests to Dr. DesRoches at the Institute for Health Policy, Massachusetts General Hospital, Suite 900, 50 Staniford St., Boston, MA 02114, or at cdesroches@partners.org.

This article (10.1056/NEJMsa0802005) was published at www.nejm.org on June 18, 2008.

N Engl J Med 2008;359:50-60.
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BACKGROUND

Electronic health records have the potential to improve the delivery of health care services. However, in the United States, physicians have been slow to adopt such systems. This study assessed physicians' adoption of outpatient electronic health records, their satisfaction with such systems, the perceived effect of the systems on the quality of care, and the perceived barriers to adoption.

METHODS

In late 2007 and early 2008, we conducted a national survey of 2758 physicians, which represented a response rate of 62%. Using a definition for electronic health records that was based on expert consensus, we determined the proportion of physicians who were using such records in an office setting and the relationship between adoption and the characteristics of individual physicians and their practices.

RESULTS

Four percent of physicians reported having an extensive, fully functional electronic records system, and 13% reported having a basic system. In multivariate analyses, primary care physicians and those practicing in large groups, in hospitals or medical centers, and in the western region of the United States were more likely to use electronic health records. Physicians reported positive effects of these systems on several dimensions of quality of care and high levels of satisfaction. Financial barriers were viewed as having the greatest effect on decisions about the adoption of electronic health records.

EHRs in US Hospitals

Use of Electronic Health Records in U.S. Hospitals

Ashish K. Jha, M.D., M.P.H., Catherine M. DesRoches, Dr.Ph.,
Eric G. Campbell, Ph.D., Karen Donelan, Sc.D., Sowmya R. Rao, Ph.D.,
Timothy G. Ferris, M.D., M.P.H., Alexandra Shields, Ph.D., Sara Rosenbaum, J.D.,
and David Blumenthal, M.D., M.P.P.

ABSTRACT

BACKGROUND

From the Department of Health Policy and Management, Harvard School of Public Health (A.K.J.); the Division of General Medicine, Brigham and Women's Hospital (A.K.J.); the Veterans Affairs Boston Healthcare System (A.K.J.); and the Institute for Health Policy (C.M.D., E.G.C., K.D., S.R.R., T.G.F., A.S., D.B.) and the Biostatistics Center (S.R.R.), Massachusetts General Hospital — all in Boston; and the Department of Health Policy, George Washington University, Washington, DC (S.R.). Address reprint requests to Dr. Jha at the Harvard School of Public Health, 677 Huntington Ave., Boston, MA 02115, or at ajha@hsph.harvard.edu.

Despite a consensus that the use of health information technology should lead to more efficient, safer, and higher-quality care, there are no reliable estimates of the prevalence of adoption of electronic health records in U.S. hospitals.

METHODS

We surveyed all acute care hospitals that are members of the American Hospital Association for the presence of specific electronic-record functionalities. Using a definition of electronic health records based on expert consensus, we determined the proportion of hospitals that had such systems in their clinical areas. We also examined the relationship of adoption of electronic health records to specific hospital characteristics and factors that were reported to be barriers to or facilitators of adoption.

RESULTS

On the basis of responses from 63.1% of hospitals surveyed, only 1.5% of U.S. hospitals have a comprehensive electronic-records system (i.e., present in all clinical units), and an additional 7.6% have a basic system (i.e., present in at least one clinical unit). Computerized provider-order entry for medications has been implemented in only 17% of hospitals. Larger hospitals, those located in urban areas, and teaching hospitals were more likely to have electronic-records systems. Respondents cited capital requirements and high maintenance costs as the primary barriers to implementation, although hospitals with electronic-records systems were less likely to cite these barriers than hospitals without such systems.

This article (10.1056/NEJMsa0900592) was published at NEJM.org on March 25, 2009.

N Engl J Med 2009;360:1628-38.
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Table 4. Adoption of Comprehensive and Basic Electronic-Records Systems According to

Characteristic	Comprehensive EHR System	Basic EHR System [†] <i>percent of hospitals</i>
Size		
Small (6–99 beds)	1.2±0.3	4.9±0.6
Medium (100–399 beds)	1.7±0.4	8.1±0.8
Large (≥400 beds)	2.6±0.9	15.9±2.2
Region		
Northeast	1.1±0.5	8.9±1.4
Midwest	1.7±0.4	6.6±0.8
South	1.4±0.4	7.3±0.8
West	1.9±0.6	7.0±1.2
Profitability status		
For-profit hospital	1.3±0.5	5.2±1.1
Private nonprofit hospital	1.5±0.3	8.4±0.6
Public hospital	1.7±0.5	5.8±0.9
Teaching status		
Major teaching hospital	2.6±1.1	18.5±2.6
Minor teaching hospital	2.4±0.7	10.6±1.4
Nonteaching hospital	1.3±0.2	5.6±0.5
Member of hospital system		
Yes	2.1±0.4	8.4±0.9
No	1.1±0.2	6.3±0.6
Location		
Urban	1.9±0.3	8.4±0.6
Nonurban	0.6±0.3	4.0±0.7

The Good News about EHRs

- Health Information Technology for Economic and Clinical Health Act or HITECH Act
- This bill accomplishes four major goals that advance the use of HIT:
 - Government to lead in developing standards by 2010 for electronic exchange and to improve quality and coordination of care
 - Invests \$20 billion in health information technology infrastructure and incentives to encourage doctors and hospitals to use HIT
 - Saves the government \$10 billion through improvements in quality of care and care coordination, and reductions in medical errors and duplicative care.
 - Strengthens Federal privacy and security law to protect identifiable health information from misuse.
- The CBO estimates that 90 percent of doctors and 70 percent of hospitals will be using comprehensive electronic health records within the next decade.

Best for Everyone?

PATIENT HAS ALLERGIES - CHECK FLOW SHEET

Visit: December 27, 2004
Patient: TIM MCCLOSKEY, DOB: July 15, 2000, Age: 4.5 yrs

Diagnoses & Treatments:
ASTHMA NOS
AC SUPP OTITIS MEDIA NOS
AMOXICILLIN (treatment complete)

Physical Exam:
F7 Throat: throat: clear, with no exudate, dentition normal; thyroid: not palpable; nodes: no cervical adenopathy.

Complaint	qual	loc	sev	freq	dur	prog	time
Positives							
chronic cough	dull		mod	<1w	unth		
tight chest			mod		24h		
wheezing			mod		48h	worse	
diff. breathing			mod				
Negatives							
sub. syncope, light-headed, palpitations.							

- Not to most physicians
- Still has text-based information

Many Electronic Medical Records Look Like This...

Sample Document - E

Name: Sergio Gratta
#050718
Dr. Anne Jones

HISTORY AND PHYSICAL EXAMINATION

HISTORY

CHIEF COMPLAINT: Respiratory distress.

HISTORY OF PRESENT ILLNESS: The patient has had increasing respiratory distress for the past 12 hours, unrelieved by his usual routine of Capoten. The patient has a long-standing history of severe bronchial asthma, hiatal hernia with reflux and hypertension. No history of nausea, vomiting or other symptoms.

SOCIAL HISTORY: The patient does not smoke or drink or use recreational drugs.

PAST MEDICAL HISTORY: Operations: None. Illnesses: As indicated in the HPI. Allergies: NONE.

REVIEW OF SYSTEMS: Except as mentioned in the HPI, noncontributory.

PHYSICAL EXAMINATION: General: Mr. Gratta is a relatively quiet 56-year-old gentleman who appears in moderate respiratory distress with some intercostal retraction. Vital signs: Blood pressure: 170/100. Respirations: 26. Temperature: 97.2. Heart rate: 135. HEENT: The mucosae re clear. Neck: The neck is supple. No adenopathy is present. Chest: There are diffuse expiratory and inspiratory rhonchi without rales. Cardiovascular: S₁ and S₂ are present in all areas without gallops, rubs or murmurs. Abdomen: The abdomen is soft and nontender without evidence of hepatosplenomegaly. The bowel sounds are hypoactive. Extremities: No clubbing, cyanosis, edema or calf tenderness. Neurologic examination: The deep tendon reflexes are normoreflexive and equal bilaterally without evidence of pathologic reflexes. Rectal exam: Deferred.

IMPRESSION:
Status asthmaticus. Hypertension. History of hiatal hernia. Supraventricular tachycardia.

PLAN: Admit to Weston Medical Center and begin treatment with intravenous steroids, verapamil 80 mg 1.12h., bronchodilators, Tagamet 300 mg q.h.s., Mylanta. PA and lateral chest, EKG, arterial blood gases, electrolytes, SMAC-20. Oxygen per nasal cannula.

Anne Jones, M.D.

D: 3-29-2004
T: 3-29-2004
AJ:jmc

Report Summary: Characters: 2409
65-Character Lines: 37
Gross Lines: 39
Actual Lines: 47

Why?

- Comfortable technology
- Fits with workflow
- Conveys information from physician to physician very effectively

What about Natural Language Processing?

- Extract structured data from text
 - Problems, physical findings, labs
 - Distinguish subtleties of language
 - Negation, distinction of use of topical alcohol from drinking alcohol
 - Complex reasoning:
 - “because of headaches, pt. was switched from Lipitor to Crestor”
 - Major issue is de-identifying information



NLP Example

PAST MEDICAL HISTORY:

The patient's past medical history is significant for multiple vaso occlusive crisis requiring multiple admissions to the hospital, aplastic crisis, urinary tract infection, many transfusions. The patient had a history of right knee infarct.

HISTORY OF PRESENT ILLNESS:

The patient is a 21 year old black female with hemoglobin SS disease who was admitted with complaints of vaso occlusive crisis of her back, both knees and her left arm. In Area A the patient had four intramuscular injections of Dilaudid without relief so she is admitted for further treatment.

HOSPITAL COURSE:

The patient was given vigorous p.o. hydration and started on Dilaudid 3 mg intramuscular or subcutaneously q.

2 hours with Benadryl 50 mg intramuscularly q.

4 hours with alternating Dilaudid doses.

The patient was given Motrin p.r.n. as well.

The medications also included Folate 1 mg q.d. and Colace 100 mg p.o. t.i.d.

The patient reported her pain to be without change for the first few days of admission. On the fourth day of admission the patient noted pain to be decreased and the Dilaudid was decreased to 2 mg alternating with 3 mg intramuscularly every two hours.

On the tenth day of admission the patient was switched to Percocet tablets two p.o. q. 4 hours p.r.n. for pain.

The patient chose to go home on p.o.

Percocet. The patient was discharged home on 4/28/95 with the following prescriptions:

Percocet # 50 to follow up in the Hematology Clinic with Dr. Dugood in two weeks.

NLP Example, highlights

PAST MEDICAL HISTORY:

The patient's past medical history is significant for multiple **vaso occlusive crisis** requiring multiple admissions to the hospital, **aplastic crisis**, **urinary tract infection**, and many **transfusions**.

The patient had a history of right **knee infarct**.

HISTORY OF PRESENT ILLNESS:

The patient is a 21 year old black female with **hemoglobin SS disease** who

was admitted with complaints of **vaso occlusive crisis** of her **back**, both **knees** and her left **arm**.

In Area A the patient had four **intramuscular** injections of **Dilaudid** without relief so she is admitted for further **treatment**.

HOSPITAL COURSE:

The patient was given vigorous p.o. **hydration** and started on **Dilaudid** 3 mg **intramuscular** or **subcutaneously** q.

2 hours with **Benadryl** 50 mg **intramuscularly** q.

4 hours with alternating **Dilaudid** doses.

The patient was given **Motrin** p.r.n. as well.

The medications also included **Folate** 1 mg q.d. and **Colace** 100 mg p.o. t.i.d.

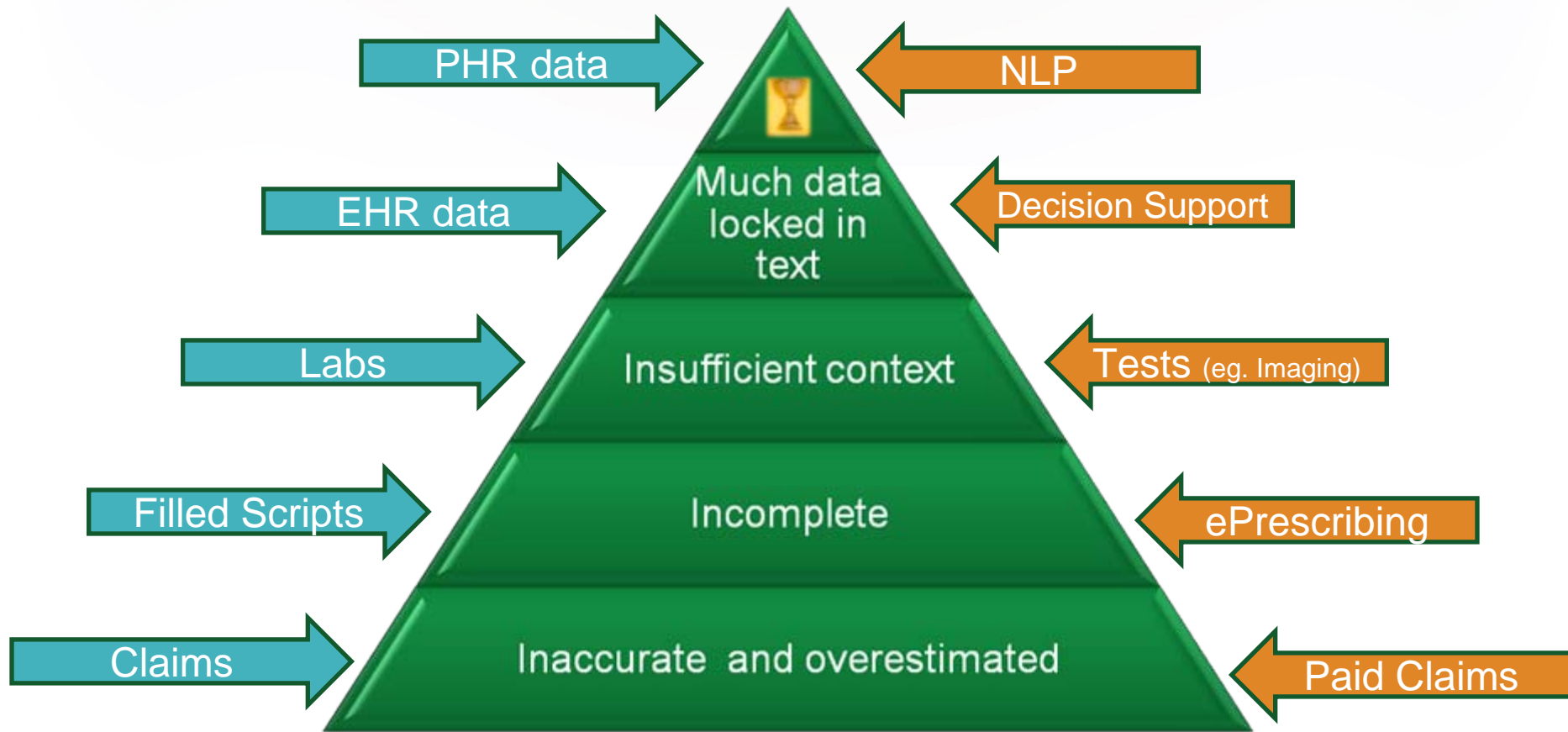
NLP Example: Coded

```
idref>> [27]
problem:aplastic crisis
idref>> 46
parsemode>> model
sectname>> report past history item
sid>> 1
timeper>> admission
idref>> 37
service>> hospital
idref>> 43
location>> to
idref>> 39
code>> UMLS:C0302111_Aplastic crisis
idref>> [46]
problem:urinary tract infection
certainty>> high certainty
idref>> 49
idref>> 51
parsemode>> model
sectname>> report past history item
sid>> 1
timeper>> admission
idref>> 37
service>> hospital
idref>> 43
location>> to
idref>> 39
code>> UMLS:C0042029_Urinary tract infection
idref>> [51]
procedure:transfusion
certainty>> high certainty
idref>> 56
idref>> 60
parsemode>> model
quantity>> [many,[idref,58]]
sectname>> report past history item
```


Principles of Secondary Health Data Analytics

- Patient focus for all data activities
 - All uses should benefit patients
 - Minimal disclosure of data to meet need
 - Never allow re-identification of patients
- Data uses must be transparent
 - Overseen by honest brokers or stewards
 - Everyone in the process is a data steward
- Data must be collected **THROUGH** the process of care, not in addition to it
- Data analytics for analysis of outcomes, value and comparative effectiveness must be the goal. This will require:
 - New data architectures
 - New expertise for experts in data visualization and predictive analytics
 - New training for others in understanding the output of these efforts

The Pyramid of Value



Health Data Integration Framework

Program Stewardship

Health Intelligence Solutions

Clinical Research
and Optimization

Patient Safety

Health Outcomes
and Economics

Health
Management

Market Intelligence

Business Intelligence Core

Optimization

Predictive
Analytics

OLAP

Process
Metrics

Reports and
Dashboards

Queries

Data Architecture

Longitudinal Data Structure

Standards

Ontologies

Metadata

Statistical Normalization

Mapping

Structural Normalization

NLP

EHR/EMR

Data Sources

EHR/EMR

Claims

Patient PHR

Prescription

Labs and Tests

Telemedicine Devices

Clinical Trials

Registries

Creating a Quality Cycle in Healthcare



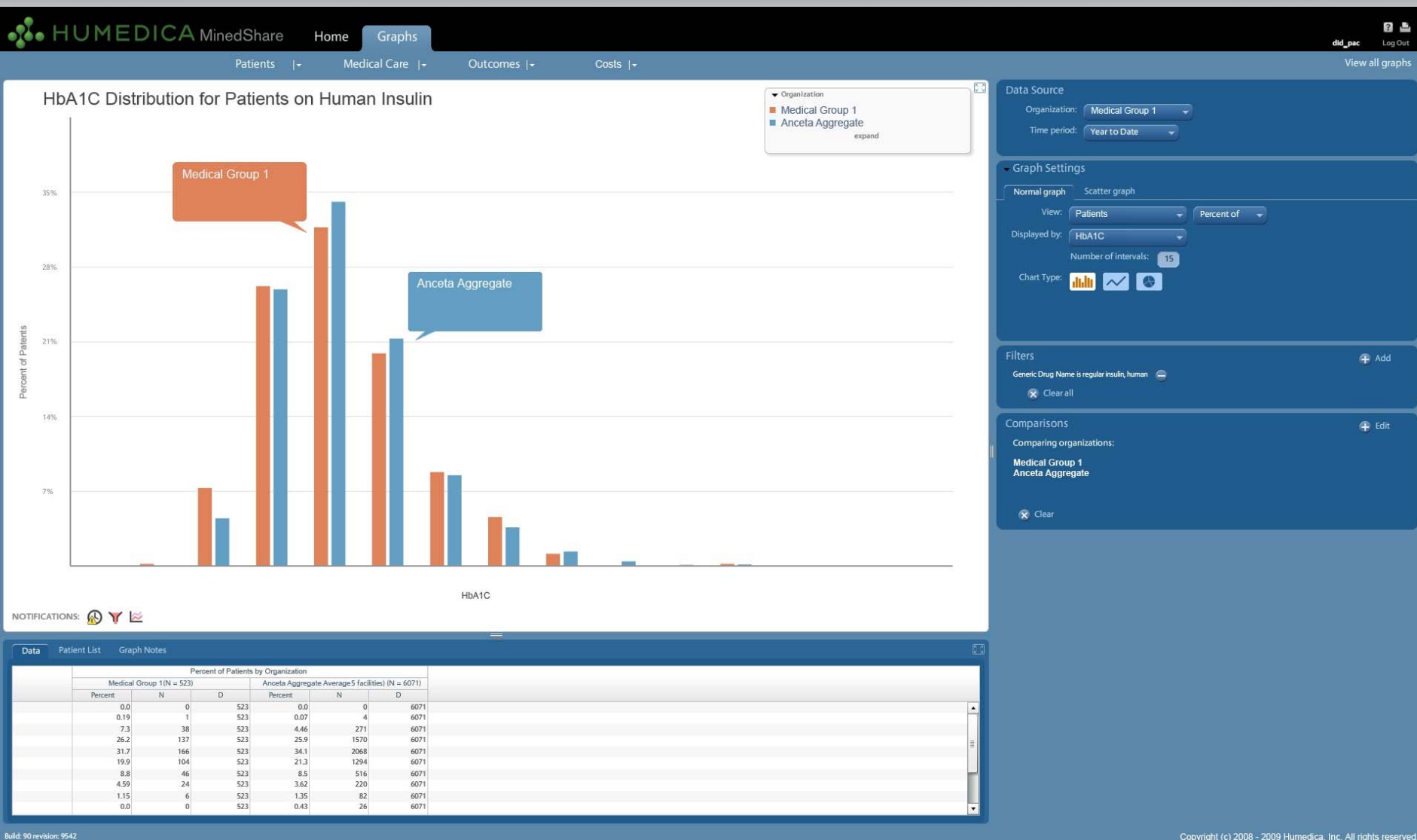
- **Identify** new issues and opportunities
- **Improve** operational performance and patient outcomes
- **Track** clinical performance and compare results
- **Optimize** data to improve payer reimbursement

Key Performance Indicators for Clinical Measures

Measure	Daily	Daily Budget	Month To Date	MTD Budget	Achievement	Period -1	Period -2	Period -3
			Nov 2009	Nov 2009		Oct 2009	Sep 2009	Aug 2009
Activity Indicators								
<u>ADC</u>	34*	41*	36*	41*	87.53%* ✓	37*	35*	44*
<u>Discharges</u>	‡	4*	27*	29*	93.75%* ✓	95*	97*	108*
<u>Patient Days</u>	34*	41*	285*	326*	87.53%* ✓	1,137*	1,050*	1,371*
<u>ALOS Total</u>	‡	11.30*	12.26*	11.30*	108.49%* ✓	11.57*	11.14*	13.09*
<u>ALOS Medicare</u>	‡	11.56*	11.10*	11.56*	95.98%* ✓	11.88*	11.43*	12.64*
<u>CMI Total</u>	‡	1.23*	1.18*	1.23*	96.32%* ✓	1.20*	1.25*	1.24*
<u>CMI Medicare</u>	‡	1.24*	1.19*	1.24*	95.66%* ✓	1.20*	1.25*	1.23*
<u>Observations</u>	‡	0*	‡	0*	‡	‡	‡	‡
<u>ER Visits</u>	‡	0*	‡	0*	‡	1*	5*	‡
<u>Surgery IP</u>	‡	0*	0*	0*	100.00%* ✓	0*	0*	0*
<u>Surgery OP</u>					✓			

- Static, and difficult to explore new relationships and make new observations

Business Intelligence Tools for Clinical Performance and Benchmarking



Identifying Patients for Acute Myocardial Infarction Core Measure Monitoring

DATE: / /08 @ 1344		**Admissions**		PAGE 1		
JSER:		INPATIENT Admission Register by Time				
For Date: / /08 0000-1344						
Time	Patient Name	Account #	Unit #	Reason for Visit	Room-Bed	ADH Physician ADH Clerk
				CHEST XRAY NAUSEA AND VOMITING AMS, FEVER, SOB WEAKNESS PVD 722.73;CPT-63047,63048,226. MATERNITY Fever, bite on butt, throw 715.11 CPT 23472 LFT CAROTID ENDARECECTOMY 626.6, 626.2 CPT:587262 CAROTID STENOSIS DEHYDRATION AMS 724.4 63030 626.2, 285.9, 626.7 CPT: 654.23 CPT: 59515 MATERNITY PYREXIA LEUKOCYTOSIS LT8 724.02 63047 63048 226 FALL/ RESP.FAILURE CORONARY ARTERY DISEASE HIGH BLOOD PRESSURE DKA SKIN ABSCESSSES HIGH		
Admitted Patients: 27						

- Manual matching of admissions markers of AMI (labs)
- Physician/nursing notification
- Inefficient, time consuming, costly, and error prone

DATE: / /08 @ 1322		LAB *LIVE*		PAGE 1				
USER:		Elevated Troponin Levels w/i 24Hours of Admission						
		Hospital -----						
		Admit Date(s): / /08						
Room	Bed	Acct#	Patient Name	Adm.Dt/Time	Status	Ver.Dt/Time	Lab Test	Value
2E								
207	A			/ /08 0745	ADM IN	06/23/08 1543	Troponin	0.13 CH
207	A			/ /08 0745	ADM IN	06/23/08 2357	Troponin	0.11 CH
4SW								
4134	A			/ /08 1712	ADM IN	06/23/08 1640	Troponin	0.04 CH
2202	A			/ /08 0051	ADM IN	/ /08 0101	Troponin	0.73 CH
2202	A			/ /08 0051	ADM IN	/ /08 0814	Troponin	6.30 CH
2202	A			/ /08 0051	ADM IN	/ /08 1417	Troponin	3.62 CH
2211	A			/ /08 0318	ADM IN	/ /08 1049	Troponin	0.08 CH
2214	A			/ /08 0332	ADM IN	/ /08 1250	Troponin	0.44 CH
2214	A			/ /08 0332	ADM IN	/ /08 1900	Troponin	0.47 CH

Recording of AMI Core Measure Data

AMI Indicators:			
Pt. Name/Acct. #	Diagnosis:		Primary Dr.:
	Trops:	E.F.	ED Dr:
ADMIT Date/Time:			
Transferred from another facility	YES	NO	
ASA w/ in 24 hrs. of arrival	YES	NO/NA	Contra:
Beta Blocker w/24 hrs. of arrival	YES	NO/NA	Contra:
PCI w/in 90 min. of arrival	YES	NO/NA	
DISCHARGE Date and Disposition Code:			
ASA ordered at DC	YES	NO/NA	Contra:
Beta Blocker ordered at DC	YES	NO/NA	Contra:
Adult Smoking Cessation	YES	NO/NA	
ACE I/ARB for EF less than 40%	YES	NO/NA	Contra:
Lipid Lowering Therapy at DC	YES	NO/NA	
Pf expired	YES	NO	
Comments:			

Real Time Operational Performance Improvement in Healthcare

HUMEDICA MinedStream

Home **Tracking** Issues Reports Karen Waters | Settings | Help | Log Out

Show active tracked patients in Unit 9 who are in AMI risk group Filter by name or ID:

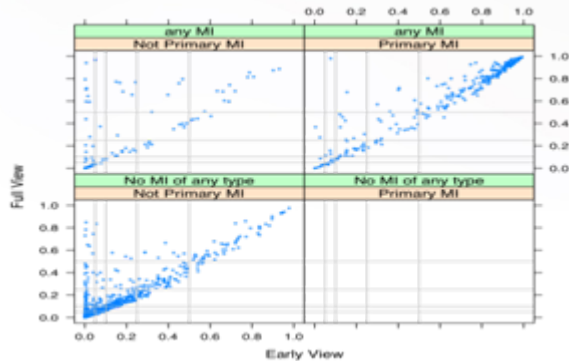
Active tracked patients in Unit 9 in AMI risk group Last updated 47 seconds ago [+ Include manually...](#) [- Exclude multiple...](#)

Patient name	ASA on arr	B block on arr	Fibrinolytic Rx	PCI	Smoking counsel	LDL/Chol	ASA at D/C	B block at D/C	ACEI/ARB	Lipid Rx at D/C	Risk level	Physician	Location	Arrival	Exclude
<u>Phommanivong, Matthias</u> 431242151432 - M 35			Today 09:32	14 Feb 15:14	14 Feb 18:00		D/C 15 Feb	D/C 15 Feb	D/C 15 Feb	D/C 15 Feb	possible	Baker, T.	RC18S	12 Feb 06:19	-
<u>Santhornratanarak, Jariyapirn</u> 2 548915891942 - F 41	Today 06:15	Today 06:15	Today 10:15		Today 10:15		D/C 16 Feb	D/C 16 Feb	D/C 16 Feb	D/C 16 Feb	likely	Flaherty-Dawson, J.	RC7SW	12 Feb 15:12	-
<u>Smith, Jane</u> 123415314312 - F 49			Today 09:55	14 Feb 15:14	14 Feb 18:00	14 Feb 18:00	D/C 17 Feb	D/C 17 Feb	D/C 17 Feb	D/C 17 Feb	likely	Chang, P.	RC12S	12 Feb 15:51	-
<u>Zaveri, Nathan</u> 654543141432 - M 22			Today 06:30		Today 10:15		D/C 15 Feb	D/C 15 Feb	D/C 15 Feb	D/C 15 Feb	possible	Ye, H.	RC19N	12 Feb 16:02	-

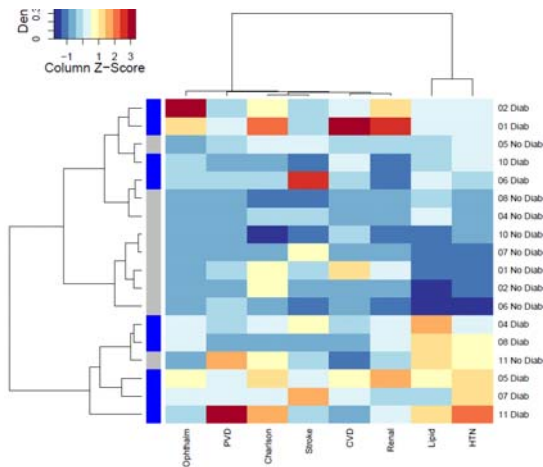
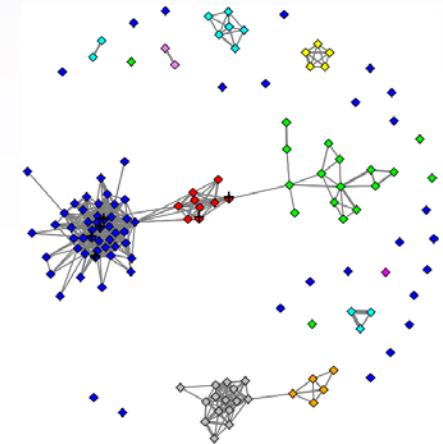
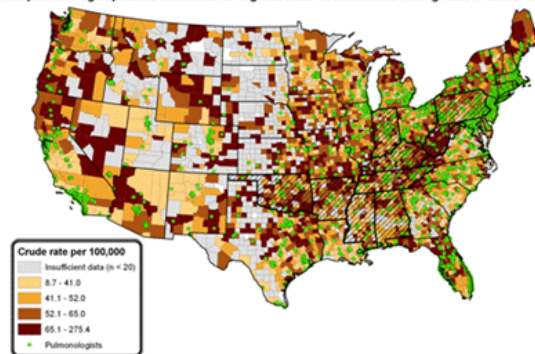
Legend: OK/Completed Alert/Urgent Critical/Overdue Non-urgent N/A

Q360™ Recon™ v0.9 (Build 3142)

Data Mining: Insight and Value from Healthcare Data



Crude COPD mortality rates per 100,000 population by county (1999-2002) with pulmonologist practice locations. Ten highest state-level current smoking rates in cross-hatching



- Data Visualization
- Predictive Analytics
- Network and Clustering Analysis
- Geographical Analysis (GIS)

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