

Optimal Pregnancy Outcomes for Women on Medicaid – The Optima “Partners in Pregnancy” Program

The Disease

Management Colloquium

Karen Bray, PhD(c), RN, CDE

Nancy Jallo, RNC, MSN, CS, FNP

June 22, 2005

Overview of the Problem

- **Preterm Birth and Low Birth Weight are the leading problems facing the obstetrical community, families and healthcare organizations**
- **Sentara Healthcare participated in the Center for Healthcare Strategies (CHCS) Best Clinical and Administrative Practices (BCAP) focused on Birth Outcomes, and decided to initiate a comprehensive, population-based OB case management program**

Program Development

SENTARA'S
PARTNERS IN
PREGNANCY
DELIVERING THE BEST



Leveraged Learnings to Design and Justify (ROI)
New Population-Based OB Program.

Team Structure

Core Team

- Case Managers
- Patient Advisory Reps
 - Customer service reps recruited for interpersonal skills
 - Developed special training program for core OB content
- IT & Clinical Reporting
 - Unique partnership with co-management

Flat Hierarchy

- Cross-sectional management team
- Staff management of small sub-projects

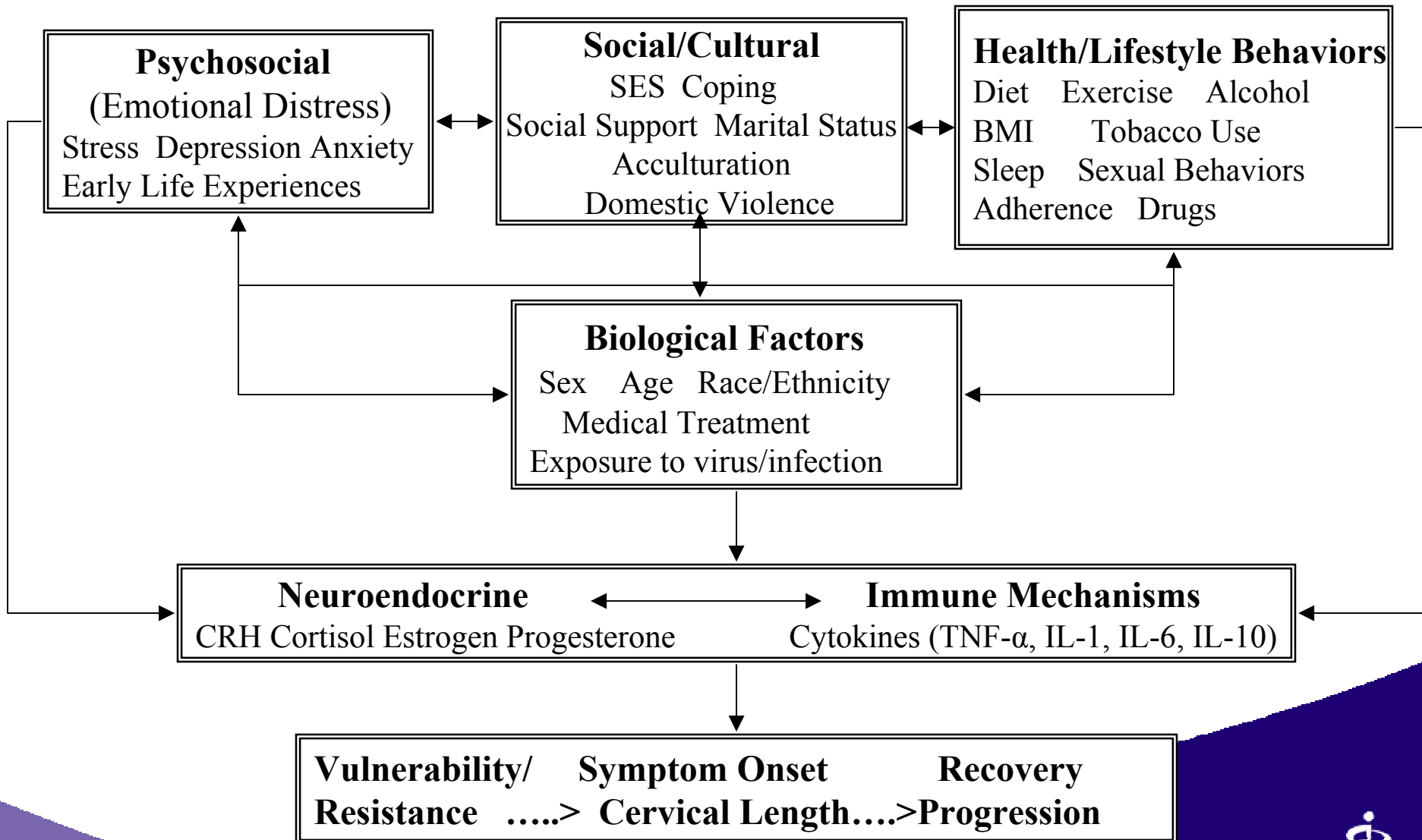
Evidence-based Model

- Is a comprehensive perinatal case management program designed to prolong pregnancy
- Key components include: coordination of care, linking to resources, providing education and a support network, encouraging self-care and advocacy for an often vulnerable population
- Program is a theory-based initiative that integrates disease prevention and health promotion within a psychoneuroimmunologic framework

Evidence-based Model

- Recognize relationship between behavioral and biologic phenomena and influence on health
- Emphasize health promotion behaviors that impact lifelong health

PnP Program Framework



Program Development: Guiding Principles

- Team Approach
- High Tech
- High Touch
- Rigorous Commitment
- Narrow, Intense Focus

Best Clinical and Administrative Practice Typology

Typology Element	OB	
Identification	OB Authorization DMAS Report Physician referral Community ferrals	Hospital Admissions Member Referral Self Referral
Stratification	Age Co-morbidity Prior Preg. Hx and outcomes Emotional distress	
Outreach	Telemanagement Mailings Office Visits Hospital rounds	Community Partner Referral
Intervention	Telemanagement Case Mgmt. Group Classes Education Home Visits	

Identification

How to Identify Eligible Participants – Who is Pregnant?

- **Cornerstone of Program**
- **Methods**
- **Strategies:**
 - **Visits to high volume OBs and identify key office contact**
 - **Revised OB Authorization form**
 - **Articles in newspaper, member and provider newsletters**
 - **Mass mailings**
 - **Implementation of Database**
 - **Data mining within integrate health system**

Stratification

How to Assign Risk to a Population?

- Serial risk assessments at each contact to identify developing problems and/or evaluate intervention
- Identify modifiable risk factors
- Data mining within integrated health care system
- All pregnant women are invited to participate

Primary Address

SUFFOLK, VA 23434-

Home Phone:

Work Phone:

ID

DMID: 107

Member ID:

Medicaid ID:

Episode #: 1

Case Info

Next Review Date: 7/21/2002

Next Review By: Phyllis Cuffee

Case Manager:

Patient Advisor Rep: Phyllis Cuffee

Contacts | Demographics and Health Plan | Prenatal Info | Case Management | Birth Outcomes | Risk Assessment | Interventions

Current Risk Factors

- | | | | |
|--|---|---|---|
| <input type="checkbox"/> Abruption | <input type="checkbox"/> Heart Disease | <input type="checkbox"/> Multiple Gestations | <input type="checkbox"/> STD |
| <input type="checkbox"/> Age < 18 | <input type="checkbox"/> Hemaologic Disease | <input type="checkbox"/> Nutritional Problems | <input type="checkbox"/> Surgery |
| <input type="checkbox"/> Age > 35 | <input type="checkbox"/> HIV | <input type="checkbox"/> Other Lung Disease | <input type="checkbox"/> Transplant |
| <input type="checkbox"/> Alcohol | <input type="checkbox"/> Home Care | <input type="checkbox"/> PIH | <input type="checkbox"/> Violence/Abuse |
| <input type="checkbox"/> Asthma | <input type="checkbox"/> Homeless | <input type="checkbox"/> Preterm Labor | <input type="checkbox"/> Other |
| <input type="checkbox"/> Cancer | <input type="checkbox"/> Hospitalized | <input type="checkbox"/> Previa | Other Description: |
| <input type="checkbox"/> Diabetic | <input type="checkbox"/> HTN | <input type="checkbox"/> Psych/Depression | <input type="text"/> |
| <input type="checkbox"/> Drug Use | <input type="checkbox"/> Hyperemesis | <input type="checkbox"/> PT/OT/ST | |
| <input type="checkbox"/> Fetal Anamoly | <input type="checkbox"/> Inadequate Wt Gain | <input type="checkbox"/> Renal Disease | |
| <input type="checkbox"/> Gest Diabetes | <input type="checkbox"/> Incomp Cervix | <input type="checkbox"/> Smoker | |

Historic Risk Factors

- | | |
|--|--|
| <input type="checkbox"/> Abruption | <input type="checkbox"/> Marfans Syndrome |
| <input type="checkbox"/> C-Section | <input type="checkbox"/> Myasthenia Gravis |
| <input type="checkbox"/> Fetal Demise/Stillbirth | <input type="checkbox"/> Preterm Labor |
| <input type="checkbox"/> Hyperthyroidism | <input type="checkbox"/> Psych/Depression |
| <input type="checkbox"/> Hypothyroidism | <input type="checkbox"/> STD/Exposure |
| <input type="checkbox"/> Lupus | <input type="checkbox"/> Other Historic Risk |

Other Historic Risk Description:

Other Current Information

Acceptable Level of Stress: Weight (lbs): BMI: 

Actual Stress Score: Height (Ft):

EGA (weeks): Height (In):

1 of 1 Risk Assessments



Risk Stratification

Review Date: 10/11/2002 Current: Unknown

Review By: Initial: Unknown

Comments

 Call >= 30 minutes

Outreach

How Do You Find Target Population?

- Multiple methods
 - Instituted a 800-line for pregnant members
 - Telephone
 - Mail
 - Schools
 - Provider offices
- Contracted with Community Partner to provide home visitation program
- Recognize culture is an integral part of lifestyle

Intervention

What Works to Improve Outcomes?

- **Primary Prevention is focus**
- **Risk reduction is bases of prevention program**
- **Match intervention with risk factors**
- **Interventions aimed at key health behaviors in pregnancy**
 - **Stress Management**
 - **Nutrition**
 - **Access to health care**
 - **Physical activity**
 - **Lifestyle risk behavior**
 - **Medical risks**

Outcomes

How Can Changes Be Measured?

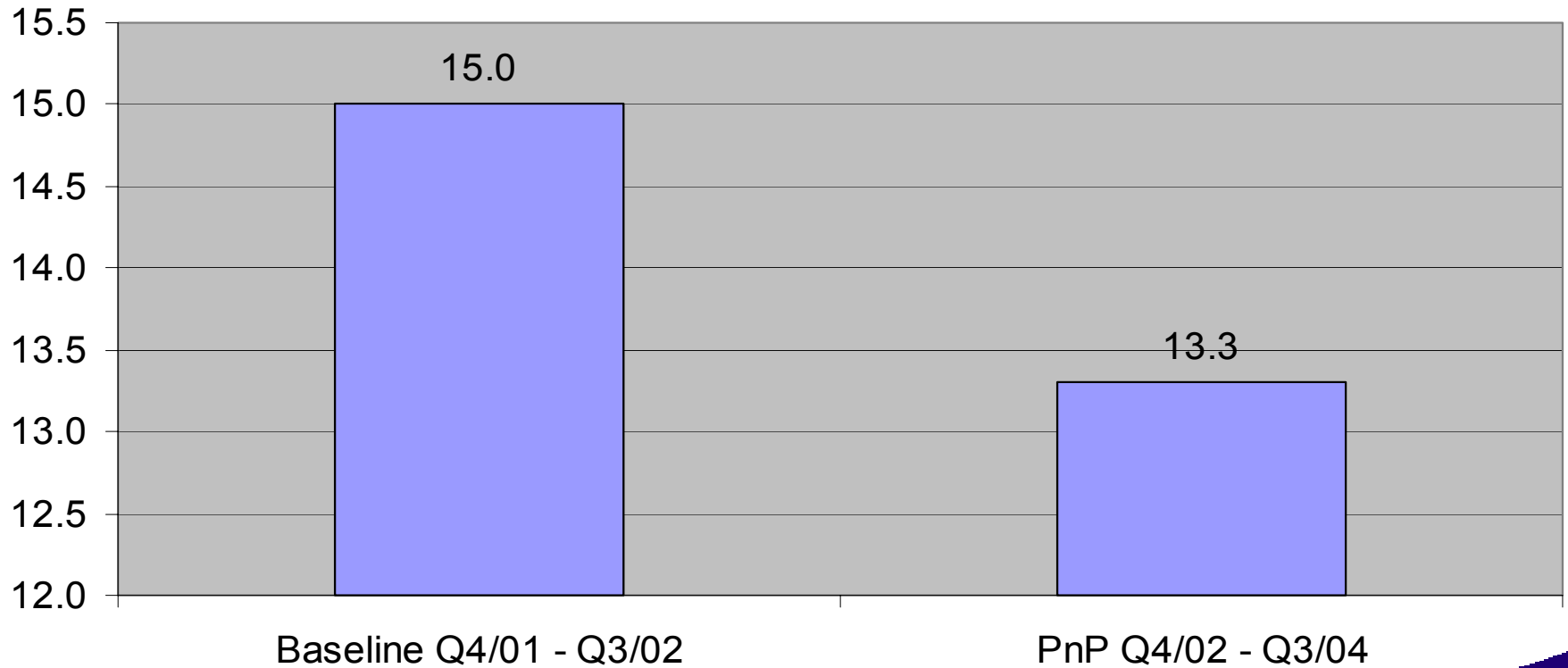
- Goal of prolonging pregnancy recognizes impact of life course events on women's reproductive health and birth outcomes.

What About Birth Weights?

- Birth Weight has been Traditional Proxy Measure for Gestational Age/Clinical Status.
- Data Collection Subject to Errors.
- “Healthy” LBW Phenomenon.

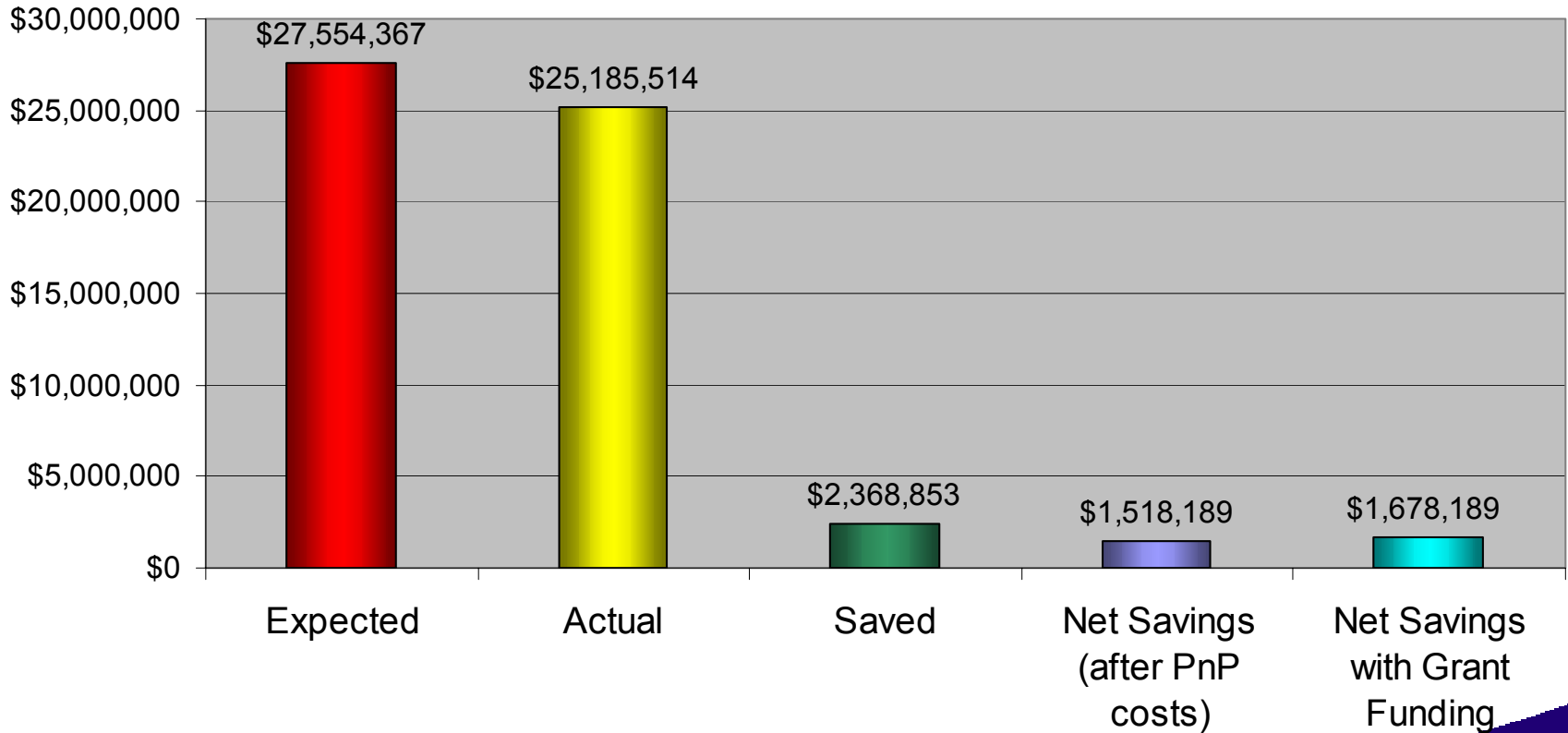
NICU Days

NICU Days/NICU Admits



NICU Costs

NICU Paid/NICU Admits



Community-Based Partner

- ◆ **Bridge Between Healthcare System and Community.**
- ◆ **Link to Existing Programs:**
 - Resource Mothers.
 - CHIP of Virginia.
 - Departments of Health.
- ◆ **Primary Functions:**
 - Outreach.
 - Identify Risk Factors/Needs.
 - Support Compliance with Intervention.

As a result of our initial success this program has been awarded 4 grants totaling \$170,000.

Outreach – Partner Organization

Sentara Healthcare/Optima Health Plan

- Integrated healthcare delivery system
- Largest Medicaid Managed care provider in Virginia

CHIP of Virginia

- Network of local public/private partnerships
- Home-based health supervision and family support services by registered nurses and outreach workers.

Outreach

We thought this would work because:

- **Early intervention strategy that is widespread in other industrial nations.**
- **Often associated with improved birth outcomes.**
- **Awarded grants totaling \$170,000**

Outreach – Program Model

- Home-based case management by teams of registered nurses and community outreach workers
- Case management efforts focus on prenatal health and reduction of high risk behaviors
- Data tracking for both process and outcomes
 - Attendance at prenatal appointments
 - Stress reduction and use of stress management
 - Cessation or reduction of alcohol and other drug use
 - Smoking cessation or reduction
 - NICU days and dollars

Outreach

- Women referred prior to 22th week of pregnancy
- Prenatal risk assessment identified major risk factors
- “Risk” includes medical, psychosocial, and environmental factors
- Home visits at least once every three weeks
- Regular contact between field-based staff (nurses and outreach workers) and health plan case management staff

High Risk OB Case Tracker

File Tools

OB Active Case Information

Primary Address

Home Phone:

Work Phone:

ID

DMID:

Member ID: [redacted] *01

Medicaid ID:

Episode #: 1

Case Info

Next Review Date:

Next Review By:

Case Manager:

Patient Advisor Rep:

Contacts | Demographics and Health Plan | Prenatal Info | Case Management | Birth Outcomes | Risk Assessment | Interventions

Community Partner Information

Home Environment/
Domestic Violence: [dropdown]

Support System/
Family Involvement: [dropdown]

Housing Status: [dropdown]

Early Pregnancy
Class Date: [calendar icon] 3 /17/03 [dropdown]

Class
Location/Agency: [text box]

Appointments scheduled
since last assessment: [checkbox]

Appointments attended
since last assessment: [checkbox]

Pre-Pregnancy Condition
NOT Under Control

Description: [text box]

Back to Main
Risk Screen

Enrollment profiles of Population served

Average maternal age	22.0 years
Under age 19	44%
Race	87% African American
Chronic Medical condition	37%
Previous pre-term delivery	26% (of children)
Previous low birth weight baby	25% (of children)
Average number of children	2.4
Married	35%
Completed high school/GED	37%
Average grade completed	10.5
Have one or both parents employed	15%

Enrollment profiles of Population served

In the last year

- Moved at least once 47%
- Needed transportation, but could not get it 41%
- Needed food, but could not afford it 27%

Outcomes - Community Partner

- **27%** reported decreasing or stopping smoking during pregnancy
- **88.5%** attended scheduled prenatal appointments
- **81%** reported using stress management techniques

Outcomes – Community Partner

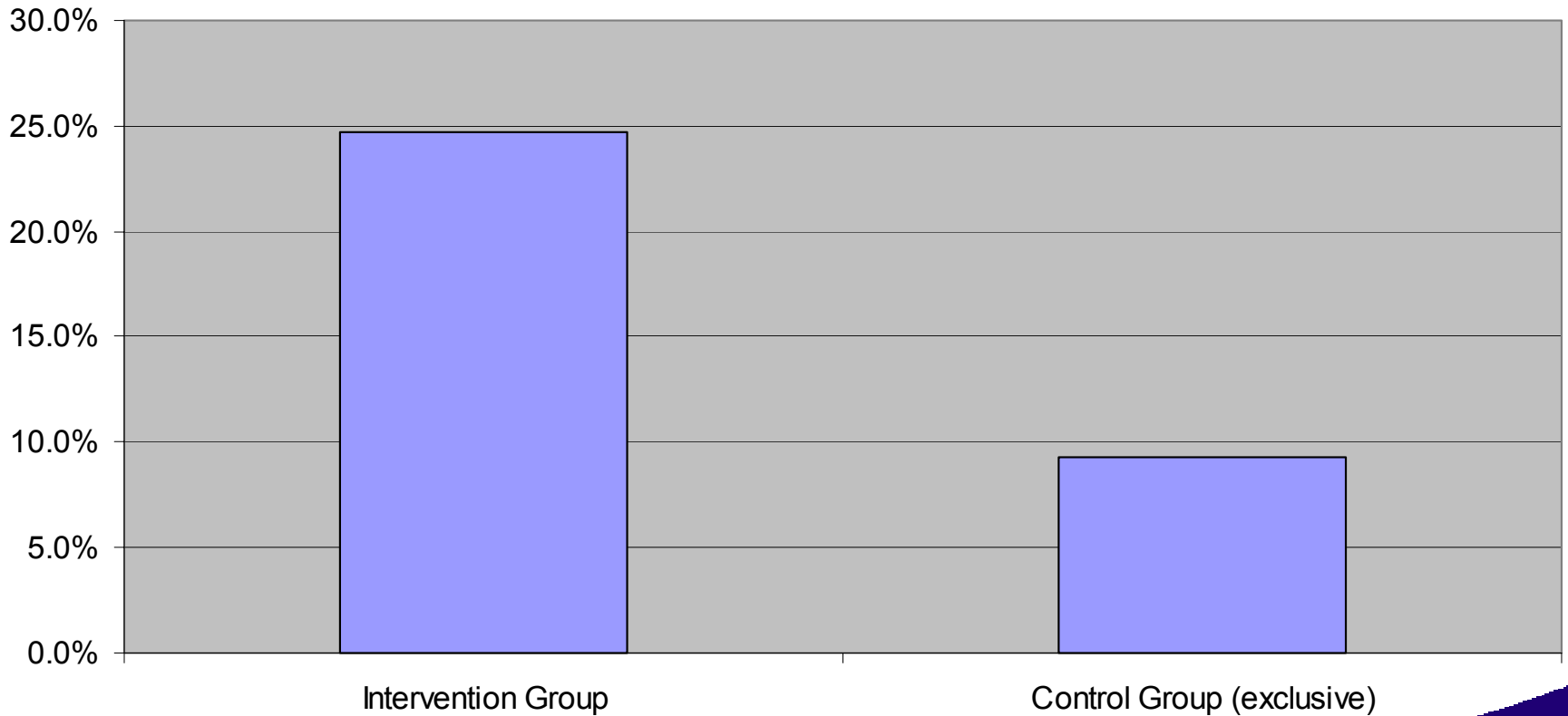
- 38% reported smoking during postpartum
 - Represents an increase in women who did not smoke during pregnancy but began postpartum

Outcomes - Community Partner

- Greatest risk factors often unrelated to medical history or pregnancy
 - Substance abuse
 - Violence
 - Mental illness
- Difficult population to engage and retain
- Importance of maintaining healthy behaviors
- Creative outreach, frequent contacts, incentives are necessary for success
- Infants born preterm, but often healthier than counterparts

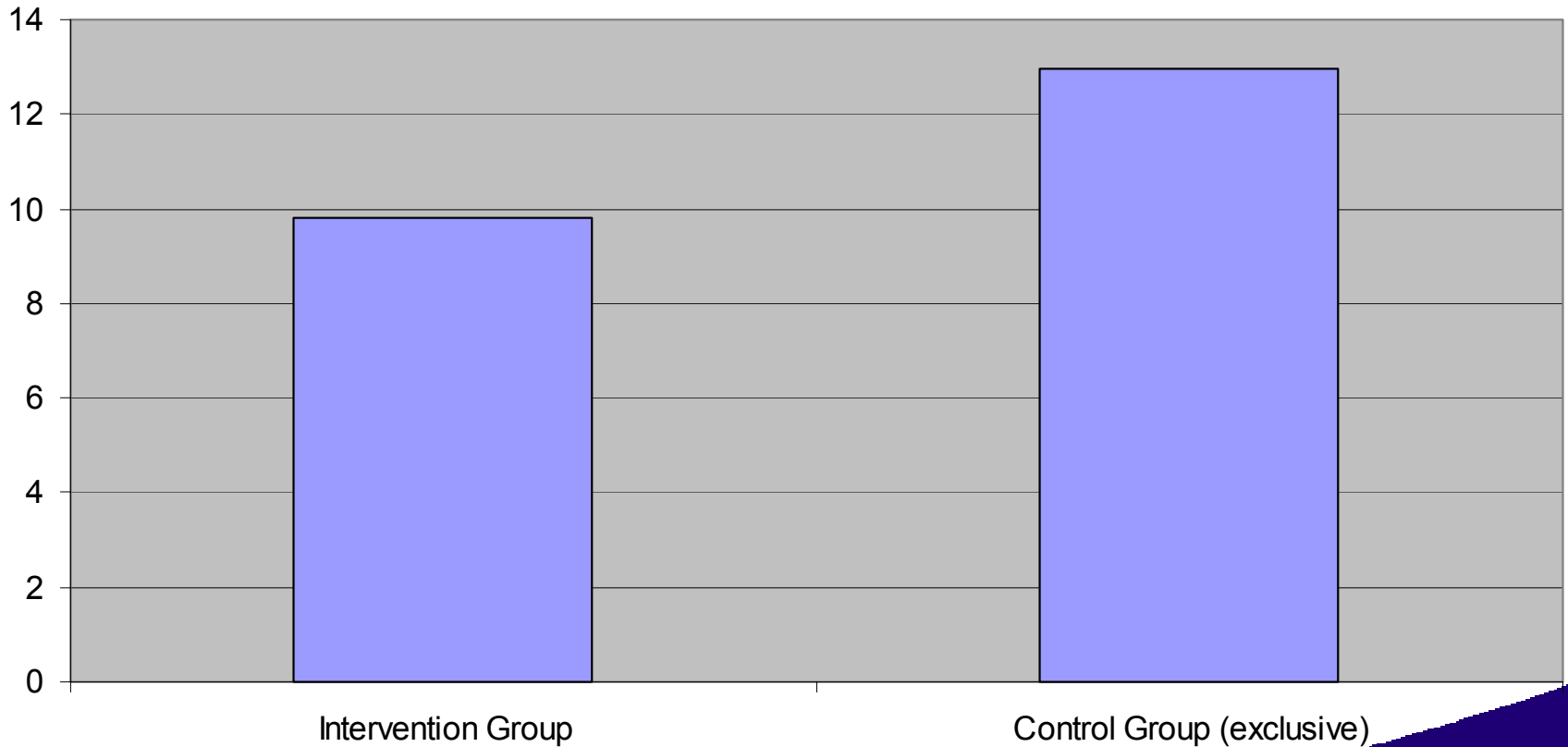
Community Partner Admit Rate

NICU Admit %



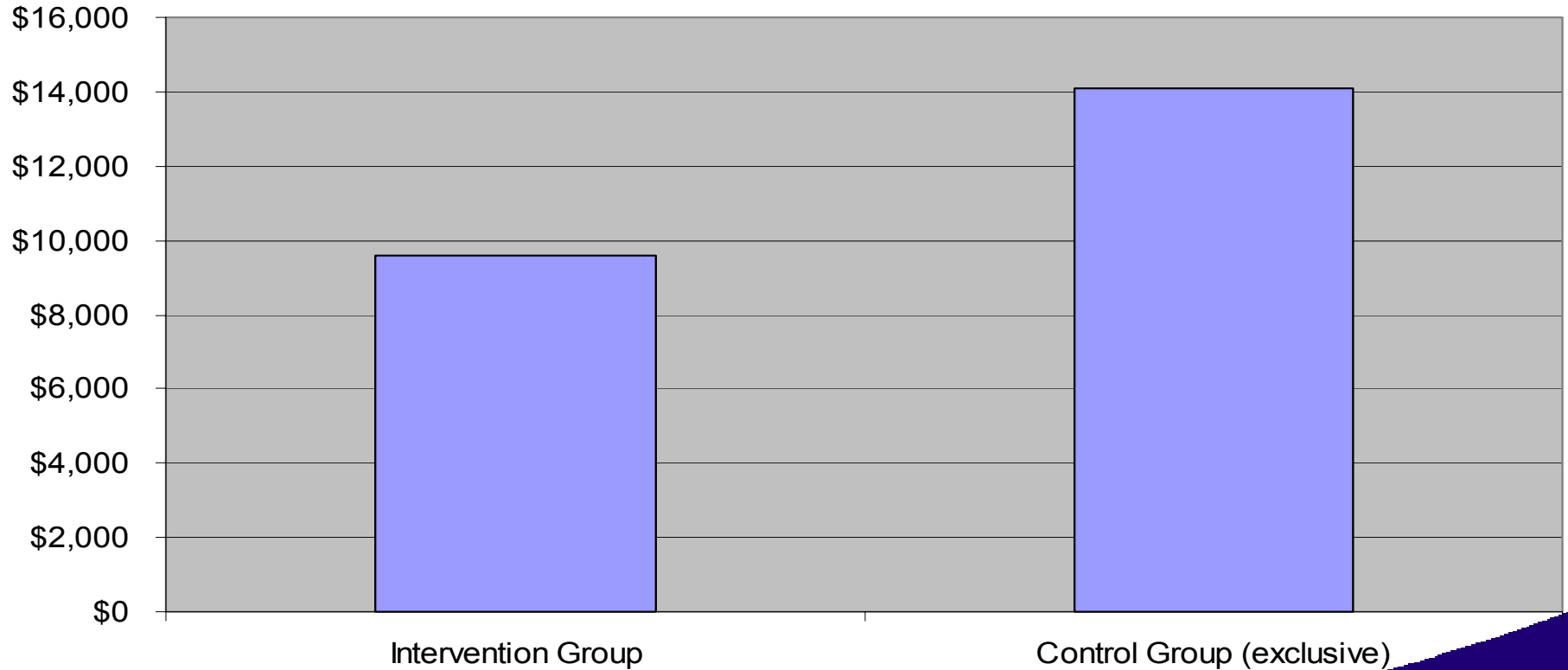
Community Partner LOS

LOS



Community Partner Costs per Case

NICU Costs/Case



Summary

- Highly innovative program with multiple components.
- High Tech + High Touch.
- Continuous improvement process based on tightly defined goals and a high degree of collaboration.
- Superior Clinical, Financial and Process Outcomes.
- National Recognition.