TWO YEARS OF OUTCOMES FROM A COMPREHENSIVE DM PROGRAM IN COMMERCIAL AND MEDICARE HEALTH PLAN MEMBERS

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Agenda

- ConnectionsSM Programs Overview
- ConnectionsSM Financial Outcomes: Program Years 1 and 2
- ConnectionsSM Clinical and Member Satisfaction Outcomes: Program Years 1 and 2
- Summary
- Future Challenges





Independence Blue Cross Outstanding Health Plan Jose Managament Leadership Award 2006

Independence Blue Cross

- 1 of 4 BC plans in PA
- 3.4 million members
- PA, NJ, DE, Caribbean, Primary service area = SE PA

• Commercial HMO/PPO/POS, Medicare HMO/PPO, Traditional

 Subsidiaries: PBM, Medicare TPA, Commercial TPA, and others

Independence Blue Cross won the Disease Management Association of America's Outstanding Health Plan award in December 2006.

ConnectionsSM Programs are Broad in Scope and Fully Integrated

- Programs for 22 chronic conditions
- Fully integrated disease management and decision support
- Fully integrated with all health plan processes
 Case management, pre-certification, member services, preventive programs, mental health
- Collaborative practice model with treating providers
- Analytics that allow efficient use of clinical resources



IBC ConnectionsSM Program History

- 1995 to 2003 opt in insourced and outsourced programs for CHF, COPD, DM, asthma, CAD
- 2003 Connections Health Management Program partner is Health Dialog:
 - Asthma, Diabetes, CHF, CAD, COPD "opt out"
 - Decision support for back/joint pain, women's health, men's health, cardiac revascularization
- 2004 Connections Kidney Program partner is RMS: ESRD
- 2005 Connections AccordantCareTM Program partner is Accordant Health Services:

Complex chronic diseases (e.g., Lupus, Parkinson's, Seizure, MS)



ConnectionsSM Programs: Types of Outcome Evaluation

- Levels of member engagement and usage
- Member satisfaction
- Clinical indicators
- Provider satisfaction
- And of course, utilization impact and cost savings
- Being considered: employer satisfaction, member retention impact



Who Initiates Telephone Contact PTD July 2003 – February 2007

Members place inbound calls to Health Coaches for information, education, and help in making informed medical decisions.

Health Coaches place <u>outbound</u> calls to members to offer disease management, decision support, or to follow-up with a member.





Members with Chronic Disease Identified as High Risk

22,398 (11%) of PA PPO and HMO members with chronic disease are considered "high-risk"

20,755 (24%) of PA Medicare members with chronic disease are considered "high-risk"



Members in Thousands

Data program to date as of February 2007



High Risk* Chronic Member Contacts



■ Reached ■ Not reached

* High-Risk = members identified as having a high-predicted financial risk.

Data program to date as of February 2007



Savings Methodology Overview

- Pre/post comparison of included members, adjusting for the trend factors of the non-chronic population
- Several classes of members are excluded in the reconciliation: e.g., HIV/AIDS, institutionalized, or with hospice, psychiatric, alcoholism, or substance abuse facilities claims
- Once chronic, always chronic
- 6-month eligibility required to be included
- Regression to the mean accounted for by a 4 month nonmeasured period immediately following a member's chronic date
- Consistent with DMAA 2006 outcomes guidelines
- Assessed by Reden & Anders as "reasonable and appropriate"



Actual vs. Expected Costs





Chronic PMPM Savings Impact % Reduction from Expected



Year 1 Year 2



Savings by Service Type Year 2

Commercial HMO/PPO

Medicare





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Actual vs. Expected Utilization (% below expected)





Prevalence by Disease Year 2



Assumes the following disease hierarchy: CHF, COPD, CAD, Diabetes, Asthma. Members are counted once in highest category only.



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Savings by type of service – Commercial HMO/PPO Year 2



□ Inpatient □ Outpatient □ Professional

Assumes the following disease hierarchy: CHF, COPD, CAD, Diabetes, Asthma. Members are counted once in highest category only.



Savings by type of service – Medicare HMO/PPO Year 2





Assumes the following disease hierarchy: CHF, COPD, CAD, Diabetes, Asthma. Members are counted once in highest category only.



Some Progression on Hard to Move Measures

Clinical Quality Indicators Commercial PPO - Year 2



Baseline Intervention Year 1

on Year 1 <a>Intervention Year 2



Some Progression on Hard to Move Measures

Clinical Quality Indicators PA Medicare HMO and PPO - Year 2





Percent of members with condition

Some Progression on Hard to Move Measures

Clinical Quality Indicators Commercial HMO - Year 2



■ Baseline ■ Intervention Year 1 ■ Intervention Year 2



IBC Medicare, PPO, HMO Member Sat Survey



How satisfied were you with the assistance the Health Coach provided you? (Percent of respondents indicating "Very Satisfied" or "Satisfied" displayed)

 87 percent of 2006 chronic and 88 percent of 2006 non-chronic users indicated that they were "very satisfied" or "satisfied" with the assistance provided to them by the Health Coach*.

* Changes from 2004 to 2005 are not statistically significant



IBC Medicare, PPO, HMO Member Sat Survey



2006 2005 2004

What number would you use to rate how you feel about Independence Blue Cross as a result of offering the Connections Program to you?

 Both chronic and non-chronic users indicated that their impression of Independence Blue Cross has been positively impacted because of the Connections Program.



Summary

- ConnectionsSM produces cost savings through reduced medical cost and utilization trends.
- Members with chronic conditions are highly satisfied with the ConnectionsSM programs.
- IBC continues to work with our vendors to enhance and expand program offerings.



Future Challenges

Future Challenges: Near Term

- Use of absenteeism and worker's compensation data to further enhance targeting
- Integration with employer- and plan-based incentives programs
- Enhanced program options for deeper reach into chronic and "well" population
- Pharmacy initiatives
- Integration with workplace wellness programs



Future Challenges

Future Challenges: Mid-term and longer

- □ What is point of declining ROI vs. total returns?
- □ Is consensus methodology where we need to be?
- How do we pay doctors to be a medical home so that DM is more than a "band aid" for "medical homelessness"?



Questions/Discussion

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