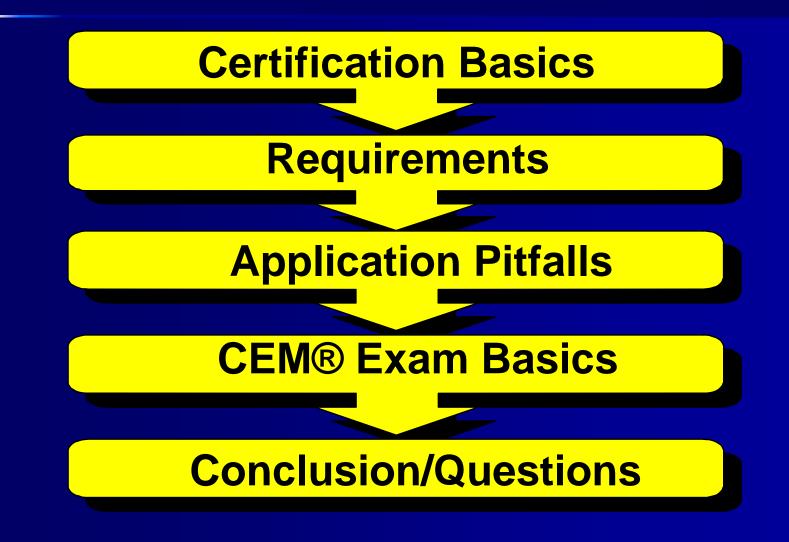
# IAEM's CEM 101 Basic Training

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March 4, 2007

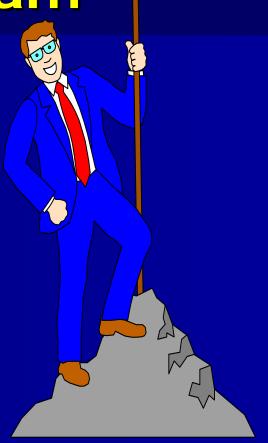
#### **Presentation Outline**



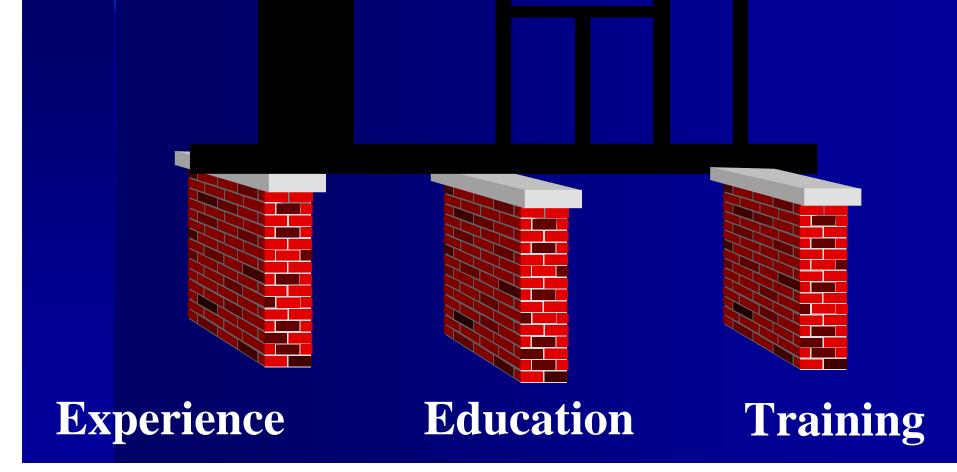


### Purpose of IAEM's Certification Program

- Elevate the visibility of emergency managers
- Encourage and mandate continued professional development, education and technical skills
- Ensure minimal Knowledge, Skills and Abilities (KSAs)



## Foundation of a Profession



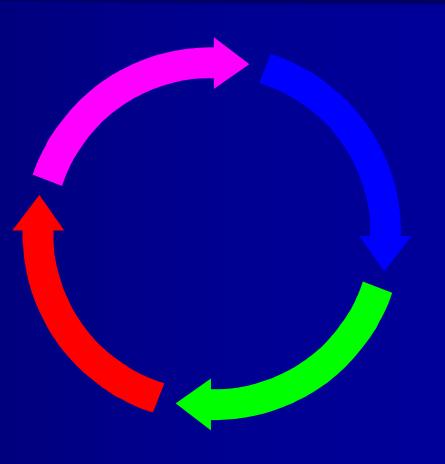
#### **Certification Process**

Application

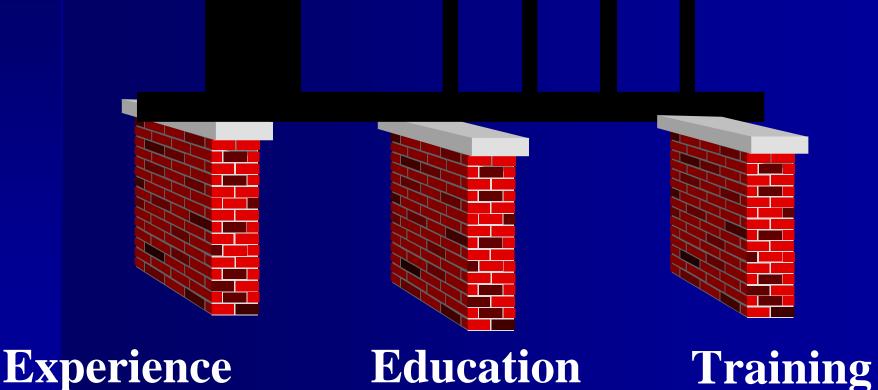
Credential Process

Testing

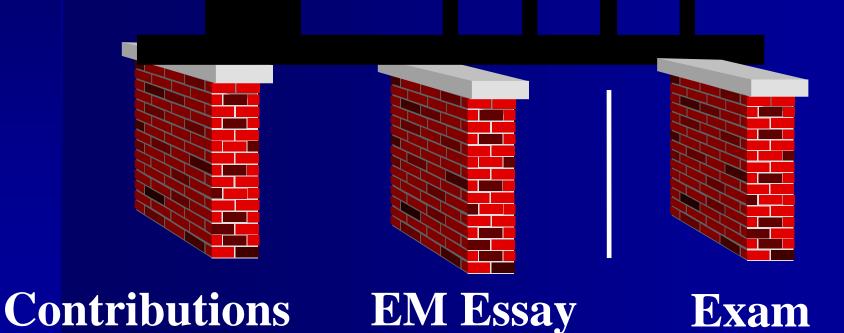
Re-Certification



## **CEM®** Credential Process



## **CEM®** Credential Process



### **CEM®** Commission



Federal Government State Government Local Government Private Industry Education Military

#### CEM® Factoids As of 23 June 2006

1,000+ professionals certified ■ 532 current CEMs Two current AEMs In 48 states and two countries 304 have been certified more than 5-years, 147 certified for 10+ years \$450 total fee for enrollment, application and exam (\$325 for IAEM members)



#### **CEM<sup>®</sup> Requirements –** Application Packet

Emergency management experience - 3 years FTE comprehensive EM - 2 years FTE with 4-year EM degree Three professional references - One must be current supervisor Include job descriptions, not resume Actual disaster/contingency experience or substantive role in managing a full-scale exercise

**CEM<sup>®</sup> Requirements –** Application Packet

Education (Until 2010) Any 4-year college degree - Substitute 2 years FTE per year of college Emergency management training – 100 contact hours – 25 hours or less per topic General management training – 100 contact hours – 25 hours or less per topic

#### **CEM® Requirements –** Application Packet

Six of 14 contributions to the profession

- Professional membership
- Professional conference attendance
- Leadership
- Service
- Special assignment
- Speaking
- Teaching

#### **CEM<sup>®</sup> Requirements –** Application Packet

- Six of 14 contributions to the profession
  - Course development
  - Publication
  - Audiovisual or interactive product
  - Awards, honors, or special recognition
  - State/Province certifications
  - Legislative contact
  - Other

#### **CEM® Requirements –** Application Packet

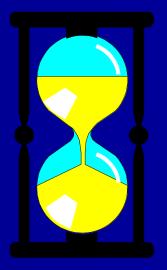
Emergency management essay

- Scenario-based
- 1,000 or so words
- 12 Knowledge, Skills & Abilities Criteria
- 24 out of 41 points (59%)
- Signed verification statement

#### **CEM® Requirements –** Application Packet

Comprehensive EM exam
100 multiple choice questions
Passing score is 75%

Recertification every 5 years



#### **AEM<sup>®</sup> Requirements –** Application Packet

The same requirements as the CEM®

except

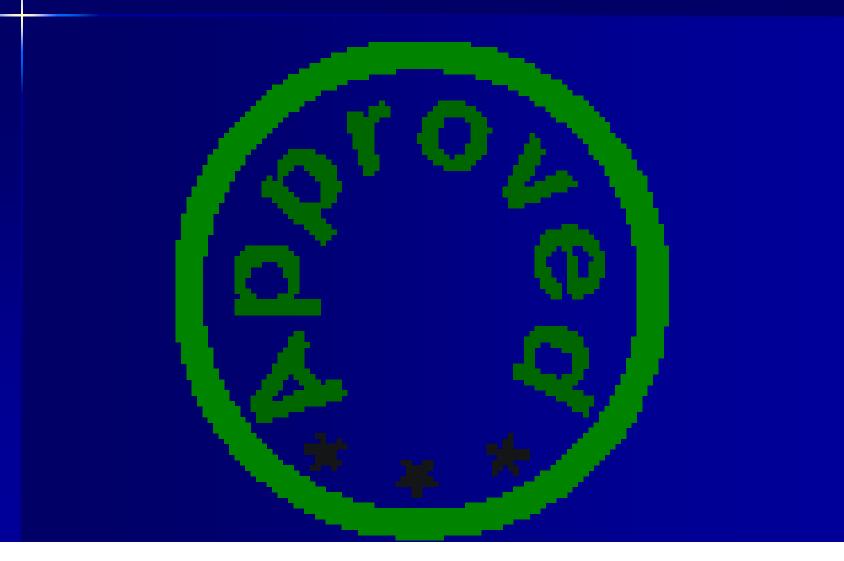
No education requirement

- No degree!
- No college!

– No experience substitution!



## **Application Complete**





#### **Application Pitfalls -**General Considerations

- Incompleteness
- Sloppiness
- Lack of order
- Lack of documentation
- Missing information/signatures
- Invalidated claims

#### **Application Pitfalls -**Work History and Experience

- Lack of comprehensive emergency management experience
- Official job description missing
- Unaccounted employment periods
- Lack of volunteer hours' documentation
- Missing documentation showing relationship or % of time in emergency management

#### Application Pitfalls -Professional References

- Missing three professional references
- References not familiar with candidate's work history
- Missing or inaccurate contact numbers
- After-work and weekend contact numbers helpful

#### **Application Pitfalls -**Actual Disaster or Exercise Experience

- Significant role not explained
- Significant role not documented
- Tangential roles too often claimed

#### Application Pitfalls -Education

- Official or notarized transcripts best
- Copy of official transcript OK
- Transcript provided does not list degree conferred
- Graduate transcripts OK. They usually show BA/BS degree earned

#### Application Pitfalls -Management Training

Application Packet Killers

- General management training claimed for emergency management training
- Emergency management training claimed for general management training
- More than 25 hours per topic area claimed
- Graduate classes = 15 contact hours per credit hour

– FEMA IS courses usually = 10 contact hours

#### **Application Pitfalls -**Contributions to the Profession

Application Packet Killers

- Cannot be required by job
- Six different contributions
- Missing documentation or documentation does not prove claim of contribution

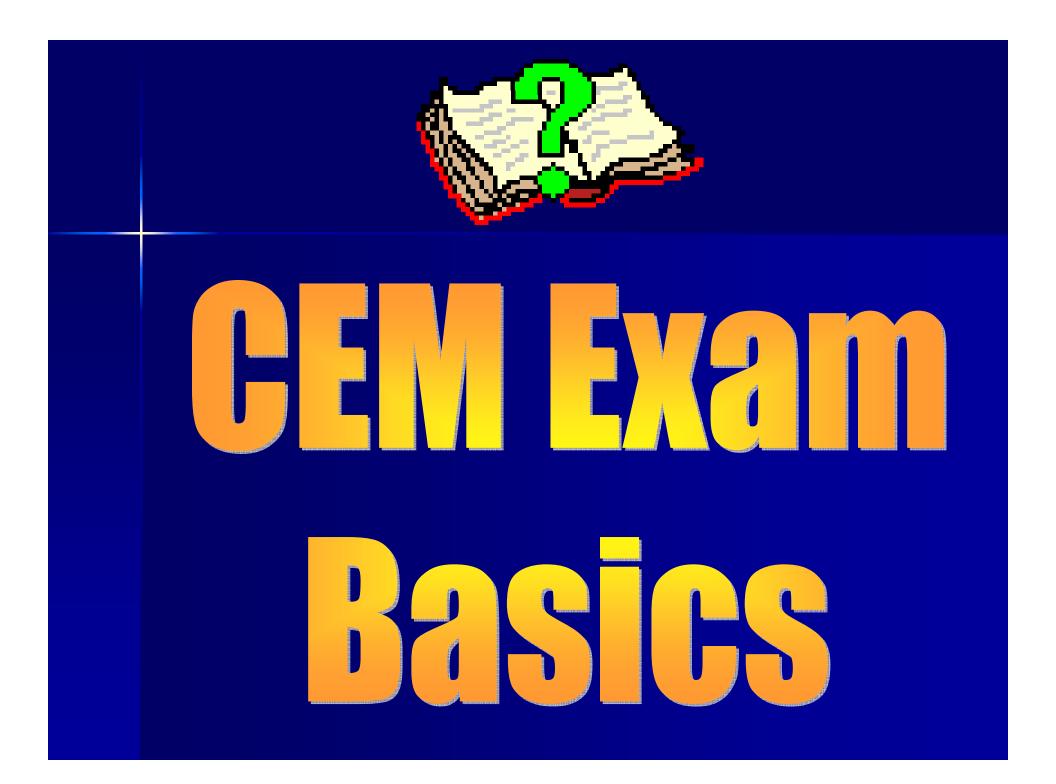
Contribution did not meet requirements

Missing signatures or contact information

Must be a contribution and not an attribution

#### **Application Pitfalls -Emerency Management Essay**

- Required statement not provided and signed
- Did not solve the problem statement
- Did not cover the KSAs
- Difficult to read
- Too many grammar and spelling errors
- Not double spaced
- This is an essay, not a book, not a report, or not a magazine article



#### **CEM® EXAM Basics**

100 Questions

60% - 80% Core Questions

20% - 40% Country-Specific Questions

75% to Pass

Pass Exam BEFORE or AFTER Packet Submission

#### NFPA 1600 Standards

Laws and Authorities Hazard ID, Risk Assessment, and Impact Analysis Mitigation Resource Management Mutual Aid Planning Direction, Control, and Coordination

#### NFPA 1600 Standards

Communications & Warning Operational Procedures Logistics & Facilities Training Exercises, Evaluations, & Corrective **Actions** Crisis Communication & Public Information Finance & Administration



## Hazard ID, Risk Assessment and Impact Analysis

Identify hazards - conditions or situations that have the potential for causing harm to people, property, or the environment

Monitor those hazards

Determine the likelihood of their occurrence

Determine vulnerability to those hazards

## Hazard ID, Risk Assessment and Impact Analysis

Natural hazards

Human-caused hazards – unintentional

Human-caused hazards - intentional

## Hazard ID, Risk Assessment and Impact Analysis

Risk Assessment

- Life Safety
- Essential Facilities
- Critical Infrastructure

#### Hazard ID, Risk Assessment and Impact Analysis

Impact Analysis

- Predictability
- Magnitude
- Speed of Onset
- Cascading Effects

#### Mitigation

Mitigate the effects of hazards that cannot be prevented

Mitigation strategy is based on

- hazard identification and risk assessment
- impact analysis
- program constraints
- operational experience
- cost-benefit analysis

#### **Resource Management**

 Management system for describing, inventorying, requesting, and tracking

Activating these systems prior to and during an incident

Dispatching resources prior to and during an incident

#### **Resource Management**

Deactivating or recalling resources during or after incidents

Contingency planning for resource shortfalls

#### Planning

Strategic plan Emergency operations/response plan Prevention plan Mitigation plan Recovery plan Continuity plan

#### Planning

Functional roles and responsibilities

Lines of authority

The means to manage incident information

#### **Planning - Principles**

Do not reinvent the wheel.

Do not go it alone.

Use existing organizational structures

Research laws, ordinances, rules, etc.

#### **Planning - Principles**

Identify resources and gaps

Write the plan

- Basic plan
- Functional annexes
- Hazard-specific appendices to support annexes

#### **Planning - Annexes**

Functional annexes

- Direction and control
- Communications
- Warning
- Public information
- Evacuation
- Mass care
- Health & medical
- Resource management

### Direction, Control and Coordination

Incident management system to direct, control, and coordinate response and recovery operations

 Describe specific organizational roles, titles, and responsibilities for each incident management function

#### Direction, Control and Coordination

Coordination with stakeholders directly involved in response, continuity and recovery operations

Communications systems and procedures

Established

Regularly tested

Notify officials

Alert emergency response personnel

Which of the following pieces of information could could be deleted from a 15-second Public Service Announcement on drinking water safety?

a. The city water supply is contaminated.b. Paul Lining has been named Director of Public Works.c. Water should be boiled before it is used or consumed.d. The "boil water" edict is in force until further notice.

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You need to warn the public about a collapsed bridge. What medium would be **least** useful in getting your message across?

a. AM radio traffic update.b. Ham radio.c. Magazine feature story.d. Television.

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a. AM radio traffic update.b. Ham radio.c. Magazine feature story.d. Television.

Why would a magazine feature article be **least** useful in getting your message across?

What would you put in a magazine feature article?

Why would a magazine feature article be **least** useful in getting your message across? Not timely.

What would you put in a magazine feature article? Details, explanations, and analyses along with photos.

#### **Operational Procedures**

Response and recovery procedures based on consequences of identified hazards

- Established
- Implemented
- Situation analysis
  - Needs assessment
  - Damage assessment
  - Identification of resources shortfalls

#### **Logistics and Facilities**

Procedures to locate, acquire, store, distribute, maintain, test, and account for procured and donated resources

- Services
- Personnel
- Materials
- Facilities

#### **Logistics and Facilities**

Establish an emergency operations center and an alternate EOC

- Equipped
- Maintained
- Periodically tested

#### Training

Develop and implement a training/ educational curriculum to support the program

Create awareness and enhance the skills required to develop, implement, maintain, and execute the program

#### Training

Trained in the jurisdiction's incident management system

Comply with all applicable regulatory requirements

### **Exercises, Evaluations, and Corrective Actions**

 Designed to evaluate program plans, procedures, and capabilities

- Periodic reviews
- Testing
- Post-incident reports
- Lessons learned
- Performance evaluations
- Exercises

### **Exercises, Evaluations, and Corrective Actions**

 Designed to test individual essential elements, interrelated elements or the entire plan(s)

Take corrective action on an deficiency identified

#### Crisis Communication and Public Information

Procedures to disseminate and respond to requests for pre-disaster, disaster and post-disaster information

- Internal audiences
- External audiences
- The media

#### Crisis Communication and Public Information

Public awareness program

- Advise the public
- Use authorized agencies
- Discuss threats to people, property, and the environment

#### Finance and Administration

Develop procedures to support the program before, during and after an emergency or a disaster

– Finance

Administration



# Country-Specific

## Standard S

Legislation

Regulations

Directives

Policies

Industry codes of practice

Robert T. Stafford Act

Homeland Security Presidential Directives
– HSPD 5 – Management of Domestic Incidents
– HSPD 7 – Homeland Security Advisory System

National Response Plan

National Incident Management System

Robert T. Stafford Act

- FEMA's Role and Responsibilities
- Emergency Declarations
- Public Assistance
- Individual Assistance
- Federal Coordinating Officer
- State Coordinating Officer
- Damage Assessments

National Response Plan

- Applies to all incidents requiring a coordinated Federal response
- Always activated
- Incidents of National Significance
  - Actual or potential high-impact event requiring robust and coordinated Federal response
- Includes state, local, tribal authorities
- Includes the Private Sector
- Companion to the National Incident Management System (NIMS)

National Incident Management System

- Command and Management
- Preparedness
- Resource Management
- Communications and Information Management
- Supporting Technologies

#### **Resource Management**

 Management system for describing, inventorying, requesting, and tracking

Activating these systems prior to and during an incident

Dispatching resources prior to and during an incident

#### **Resource Management**

Deactivating or recalling resources during or after incidents

Contingency planning for shortfalls of resources

#### **Mutual Aid**

Determine need for mutual aid

Establish agreements

Reference mutual aid in the applicable program plan

## Direction, Control and Coordination

Incident Command System

- Common Terminology
- Modular Organization
- Management by Objectives
- Incident Action Plans
- Span of Control
- Pre-designated Incident Locations and Facilities

# Direction, Control and Coordination

Incident Command System

- Comprehensive Resource Management
- Integrated Communications
- Establishment and Transfer of Command
- Chain of Command & Unity of Command
- Unified Command
- Accountability
- Deployment
- Information and Intelligence Management

### Command

 Responsible for incident management
Develops incident objectives
Approves the Incident Action Plan
Transfer Command
Unified Command
Supported by Public Information, Safety, and Liaison Officers

### Operations

Manages tactical operations at the incident site

Involved in preparing the Incident Action Plan

### Planning

Responsible for collecting, evaluating, and disseminating tactical information pertaining to the incident

- Maintains information and intelligence on the current and forecasted situation
- Prepares the Incident Action Plan

### Logistics

Supports needs for the incident including ordering resources from offsite locations

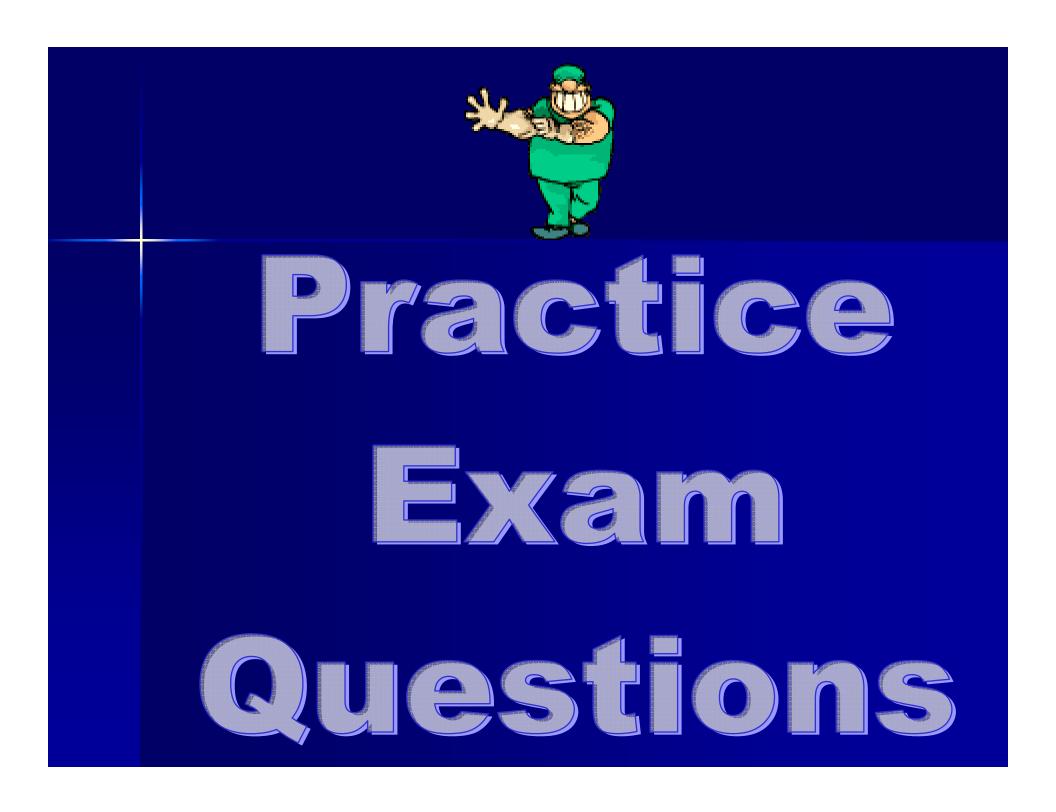
Provides facilities, transportation, supplies, equipment, maintenance, and fueling

Includes communication and medical services to incident personnel

#### Finance and Administration

Develop procedures to support the program before, during and after an emergency or a disaster

- Financial (cost analysis & procurement)
- Reimbursement (Claims)
- Administrative Services (Time)



Which of the following hazards can be predicted days in advance?

- A. Earthquake
- B. Hurricane
- C. Tsunami
- D. Wildfire

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In which phase of emergency management do you develop and exercise an emergency operations plan?

- A. Mitigation
- B. Preparedness
- C. Response
- D. Recovery

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Which of the following should be included in a mitigation plan?

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- B. Only a single action
- C. Prioritized actions
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Which of the following is not a role for the emergency operations center (EOC)?

- A. Coordination during emergency response
- B. Disaster planning
- C. Disaster recovery
- D. Reimbursement for damages

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Which of the following is a characteristic of a good emergency operations plan?

- A. It is based on valid assumptions
- B. Language is detailed and technical
- C. Little involvement from outside agencies
- D. Plan is not exercised

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Having a pre-event emergency plan in place will help:

- A. Increase revenue to the community
- B. Reduce response time
- C. "Sell" an unpopular event
- D. The sponsor avoids paying for local emergency services

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## **The Effort Is Real**



### **The Benefits Are Real**





