

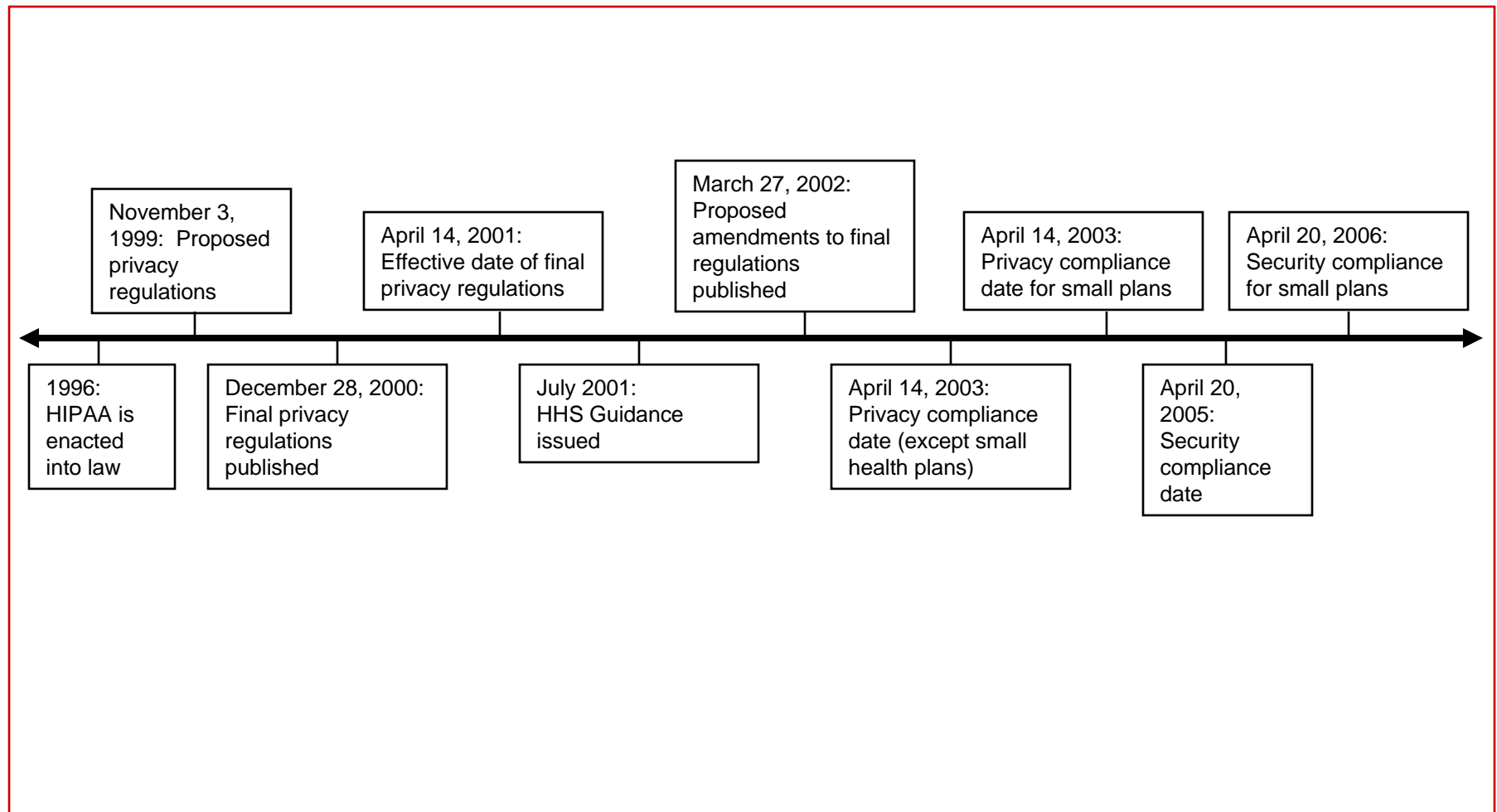
Advanced HIPAA Privacy Compliance Strategies: Those Nagging Issues That Don't Seem to Go Away

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HIPAA Privacy — A Timeline



HIPAA Roulette



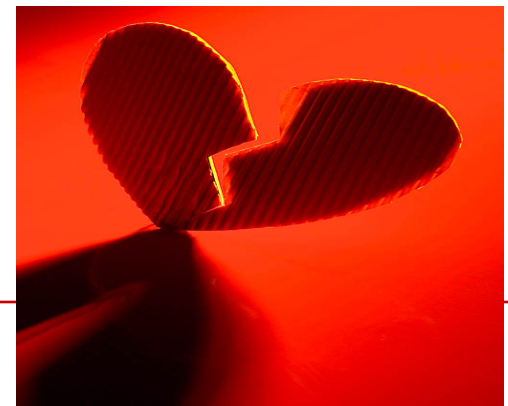
The Ex-Factor and Beyond



- ◆ Breaking Up is Hard to Do
- ◆ When Good Employees Go Bad

The Ex-Factor and Beyond

- ◆ Top risks for intentional misuse, improper disclosures and false accusations:
 - ❖ Ex-relationships: divorces, custody disputes, break-ups, new significant others, and so on
 - ❖ Ex-employees
 - ❖ Even ex-classmates such as high school/grade school grudges
- ◆ Other high-level risks include
 - ❖ Friends and family
 - ❖ Co-workers
 - ❖ Celebrities of one form or another



The Ex-Factor and Beyond

- ◆ Tip: When there is “history,” dig a little deeper
 - ❖ Could go either way
- ◆ Tip: Privacy Officer should be attuned to “gossip”
- ◆ Tip: Audit records of patients who may be temptations
- ◆ Tip: Revisit sanction processes, including termination
- ◆ Tip: Avoid even the appearance of impropriety

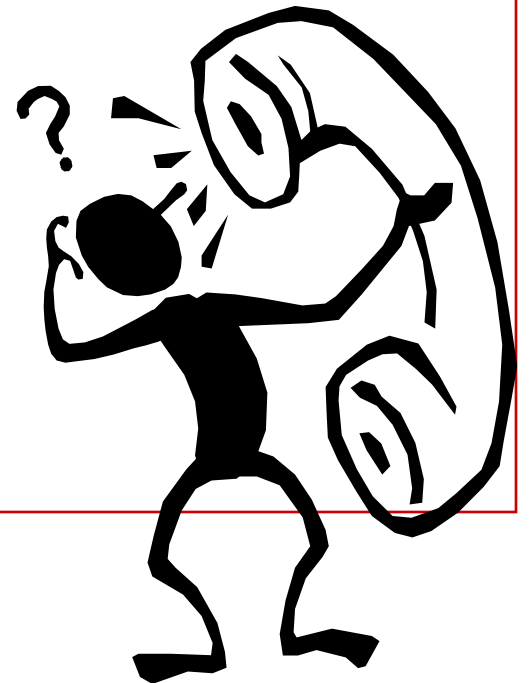


Complaint Process



Complaint Process

- ◆ When is a complaint a complaint?
- ◆ Must provide process to receive complaints
- ◆ Must document all complaints and their disposition
- ◆ Tip: Make it easy for a patient to complain
 - ❖ Written only vs. any medium
- ◆ Tip: Be aware of direct complaints that may become OCR complaints
- ◆ Tip: Pay attention to the follow-up
- ◆ Tip: Beware of promising complete confidentiality to complainant



Lost Laptop and Other Security Breaches



And other portable media and
remote access issues



Lost Laptop and Other Security Breaches: It Can Happen to Your Organization

- ◆ “FBI Reports on Missing Laptops and Weapons,” *Washington Post*, February 2007
 - ❖ “The FBI said that 160 laptop computers were lost or stolen in less than four years, including at least 10 that contained sensitive or classified information”
- ◆ “The Commerce Department has Lost 1,137 Laptop Computers Since 2001,” **Associated Press**, September 2006
- ◆ “Computer Stolen From VA Subcontractor” *Washington Post*, August 2006



Lost Laptop: Privacy Rule Requirements

- ◆ Have appropriate administrative, technical, and physical safeguards to protect the privacy of PHI
- ◆ Minimum necessary rule
- ◆ Duty to mitigate, to the extent practicable, the harmful effects of improper use or disclosure
 - ❖ Need to determine what actions, if any, will mitigate adverse effects
 - ❖ Notification may be appropriate mitigation, particularly if information includes SSN, DOB sensitive information, etc.)



Lost Laptop: Security Rule Requirements

- ◆ Ensure confidentiality, integrity and availability of ePHI
- ◆ Protect against reasonably anticipated
 - ❖ Threats to the security or integrity of ePHI
 - ❖ Mis-uses or improper disclosures of ePHI
- ◆ Assure workforce compliance
- ◆ Obtain assurances of confidentiality and security from contractors
- ◆ Risk analysis and risk management



Lost Laptop: Security Guidance

- ◆ Issued December 28, 2006
- ◆ HHS “**may rely upon this guidance . . .** in determining whether or not the actions of a covered entity are reasonable and appropriate”
- ◆ Guidance “**may be given deference in any administrative hearing** pursuant to the HIPAA enforcement rule.”
- ◆ Recommends extreme caution to allow off-site use/access to PHI
- ◆ Need a “business case”



Lost Laptop: Security Guidance

- ◆ Give “significant emphasis and attention” to:
 - ❖ Risk analysis and risk management strategies
 - ❖ Policies and procedures for safeguarding ePHI (derived from the risk analysis and management)
 - ❖ Security awareness and training
- ◆ Policies and procedures, no matter how well designed, will not be effective unless a workforce receives appropriate training



Lost Laptop: Applying the Guidance

- ◆ Tip: Revisit risk analysis
 - ❖ Should the employee have had the laptop outside the organization? Is there a “business case”?
 - ❖ Did all that information need to be on the laptop?
- ◆ Tip: Revisit policies and procedures
 - ❖ Balance the practical needs with the privacy and security objectives
 - ❖ Plan the response to a breach, including
 - Appointment of point-person, spokesperson and team
 - Investigation approach
 - Be knowledgeable about legal requirements/best practices
 - Decision-making process for specific response



Lost Laptop: Training

- ◆ Tip: Take the opportunity for training workforce/encouraging workforce awareness
 - ❖ Focused training on directly affected personnel
 - ❖ Generalized training for other workforce
 - ❖ Training needs to be relevant and tailored
- ◆ Tip: facilitate workforce reporting of suspicions and making suggestions
- ◆ When it comes to privacy and security compliance, workforce
 - ❖ Biggest threat
 - ❖ Greatest resource



Lost Laptop: Sanctions



- ◆ Did any workforce act or fail to act in a manner that should result in sanctions?
 - ❖ Up to any including termination
 - ❖ Sanctions to be consistently applied
- ◆ May prove helpful when dealing with oversight and enforcement agencies
- ◆ Tip: Involve HR
- ◆ Tip: Ensure Employee Handbook is consistent with HIPAA requirements

Consumer Breach Notification

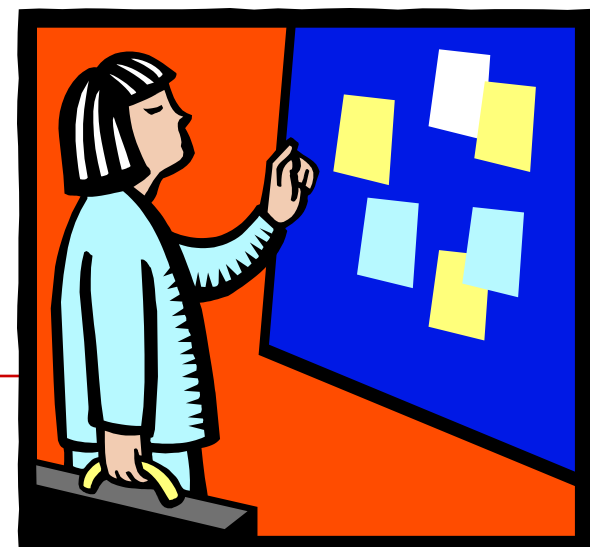


When do you have to report yourself?



Consumer Breach Notification

- ◆ HIPAA has no specific notification requirement but
 - ❖ Covered entities have a duty to mitigate
 - ❖ Accounting of disclosure for breaches (that are not incidental disclosures)
- ◆ Many state laws mandate notification
 - ❖ Notification triggers
 - ❖ Content requirements
- ◆ Beware: No good deed goes unpunished
 - ❖ Good citizens
 - ❖ Bad PR, class actions, etc.



Business Associates



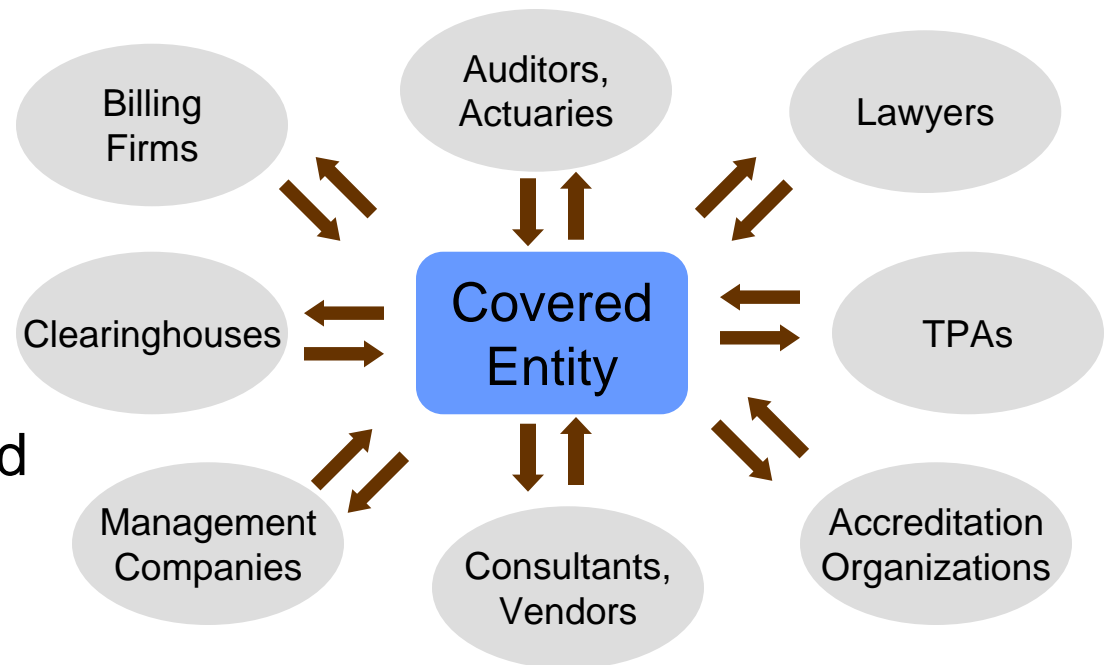
Continues to be a top area of confusion/frustration



Who is a Business Associate?

◆ A person who, on behalf of a covered entity or OHCA —

- ❖ Performs or assists with a function or activity
 - Involving PHI or
 - Otherwise covered by HIPAA
- ❖ Performs certain identified services



Who Are Business Associates?

- ◆ Medical device company . . . Probably not
- ◆ Research sponsor . . . Usually not
- ◆ Record storage/destruction . . . Depends
- ◆ Accreditation organizations . . . Yes
- ◆ Lawyers . . . Definitely maybe
- ◆ Software vendor . . . Maybe
- ◆ Central EHR repository . . . Probably
- ◆ Provider participants in RHIO . . . Probably not



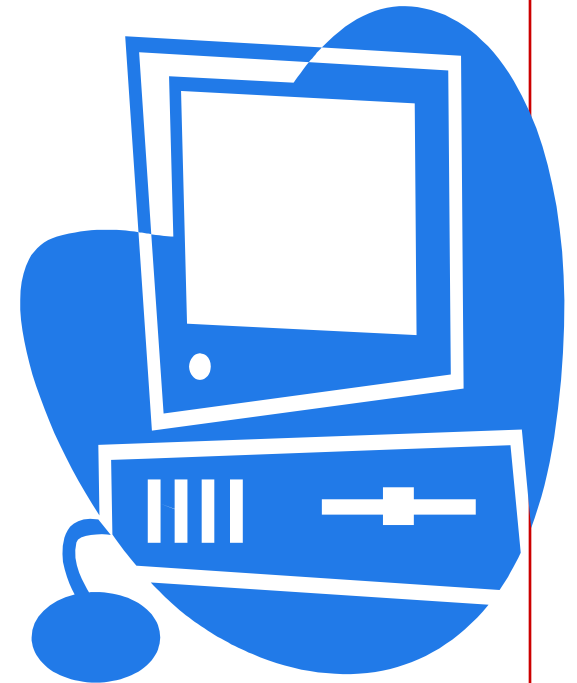
What Must Be in a Business Associate Contract — Privacy Rule

- ◆ Use and disclose information only as authorized in the contract
 - ❖ No further uses and disclosures
 - ❖ Not to exceed what the covered entity may do
- ◆ Implement appropriate safeguards
- ◆ Report unauthorized disclosures to covered entity
- ◆ Facilitate covered entity's access, amendment and accounting of disclosures obligations
- ◆ Allow HHS access to determine CE's compliance
- ◆ Return/destroy protected health information upon termination of arrangement, if feasible
 - ❖ If not feasible, extend BAC protections
- ◆ Ensure agents and subcontractors comply
- ◆ Authorize termination by covered entity



What Must Be in a Business Associate Contract — Security Rule

- ◆ Implement administrative, physical and technical safeguards that reasonably and appropriately protect the
 - ❖ Confidentiality,
 - ❖ Integrity and
 - ❖ Availability
 - ❖ Of *electronic* protected health information
- ◆ Ensure any agent implements reasonable and appropriate safeguards
- ◆ Report any security incident
- ◆ Authorize termination if the covered entity determines business associate has breached



Business Associate Contracts

- ◆ Tip: Contract management system
 - ❖ Revisit from time to time
- ◆ Tip: Do not forget the security requirements
 - ❖ When ePHI is involved, the privacy version is not enough
- ◆ Tip: In Health Information Exchange environment, the same BAC rules apply
 - ❖ Identify HIE participants, what information is accessed for what purpose
 - ❖ Determine role of each participant (e.g., business associates, providers, plans)
 - ❖ Use business associate contracts as applicable



The Forgotten and Easily Confused Health Plan



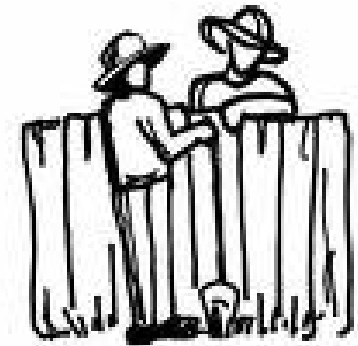
The Forgotten and Easily Confused Health Plan

- ◆ Covered providers have employee benefit plans that likely are covered entities
- ◆ Treated as a separate entity
- ◆ Verify compliance efforts
 - ❖ Don't forget FSAs and EAPs
- ◆ Compliance for privacy and security is required for all health plans



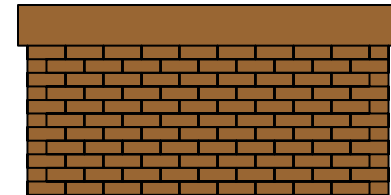
The Forgotten and Easily Confused Health Plan: Firewalls

- ◆ Health plan information must be used and maintained separately from employer functions
- ◆ Plan document amendments
 - ❖ Specify individuals allowed access for plan functions
 - ❖ Impose protections on information in hands of employer
- ◆ Authorization
- ◆ If hands-off PHI, Employer may receive only enrollment/disenrollment and summary plan information



The Forgotten and Easily Confused Health Plan: Firewalls

- ◆ Confusion over what hat is being worn
 - ❖ Plan function v. Employer function
 - ❖ TPA
 - ❖ Employee Health
- ◆ Tip: Identify and segregate plan and employer functions
 - ❖ Need firewalls
 - ❖ Lines get blurred so plan ahead and verify when uncertain
- ◆ Tip: Need to educate relevant staff



The Forgotten and Easily Confused Health Plan: Misdirected Communications

- ◆ System problems sending communications, such as EOBs to the wrong person
- ◆ Failure to update
 - ❖ Divorces
 - ❖ Moves
 - ❖ Adult children
- ◆ Failure to respect alternate communication requests or promises of additional privacy protections



Access by Employees to Own/Family Records



Access by Employees to Own/Family Records

- ◆ HIPAA grants a right of access to an individual's own records
 - ❖ Some information is excluded
 - ❖ HIPAA allows for a process to respond to requests
- ◆ Employees of many providers access their own records and/or records of family members
- ◆ Slippery slopes
 - ❖ Information not subject to mandatory access
 - ❖ Records of children when they reach age to consent to certain services
 - ❖ Spouses records
- ◆ Tip: Revisit policy on subject
 - ❖ Often very political



Enforcement

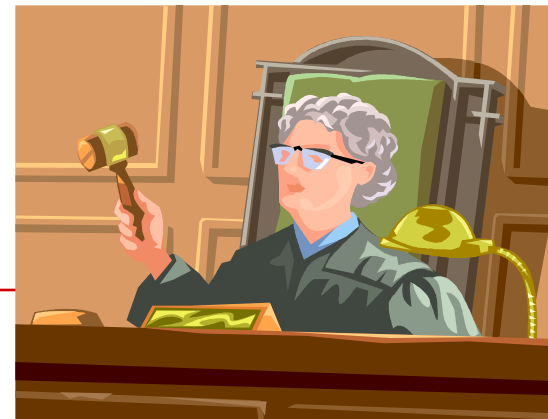


A change in the status quo?



Enforcement: The Enforcement Rule

- ◆ Final Rule
 - ❖ Published: February 16, 2006
 - ❖ Effective date: March 16, 2006
- ◆ Uniform civil enforcement approach for all administrative simplification – DOJ remains responsible for criminal enforcement
- ◆ Signal for change in enforcement?
 - ❖ Continuing commitment to cooperation and assistance
 - ❖ HHS discretion continues
 - ❖ Mandates civil money penalties where a violation is found



Enforcement: Increased Activity

- ◆ Recent convictions – DOJ
 - ❖ *U.S. v. Machado & Ferrer* (Jan '07)
 - ❖ Defendants have not been covered entities
- ◆ Civil enforcement – CMS
 - ❖ 2 corrective action plans against plans
 - ❖ Violations of transaction and code set standards
- ◆ Audit - OIG





Questions

