

BlueCross BlueShield Association

An Association of Independent Blue Cross and Blue Shield Plans

A Blue Cross and Blue Shield Association Presentation

HIT for Health Plans 101: What Changes Mean for You

The Health Information Technology Summit October 22, 2004 Washington, DC

Allan M. Korn, MD FACP Senior Vice President & Chief Medical Officer

Office of Clinical Affairs

Agenda

Dysfunctional system

"Interoperable" EHRs

Call to action

Questions/Answers/Follow-Up

The only thing worse than a dysfunctional system is automating a dysfunctional system

- Practice variation
- Patient safety
- Adverse drug events
- Fragmented care delivery







Fragmented care delivery presents significant challenges to improving quality and efficiency

Government Health Plan

Government

Reimbursements based on volume

Little informed decision making

X-Ray

MRI

Limited information on appropriate treatment



Patient

The dysfunctional system is negatively impacting key stakeholders

- Member dissatisfaction
- Physician frustration
- Cost management pressure from employer purchasers

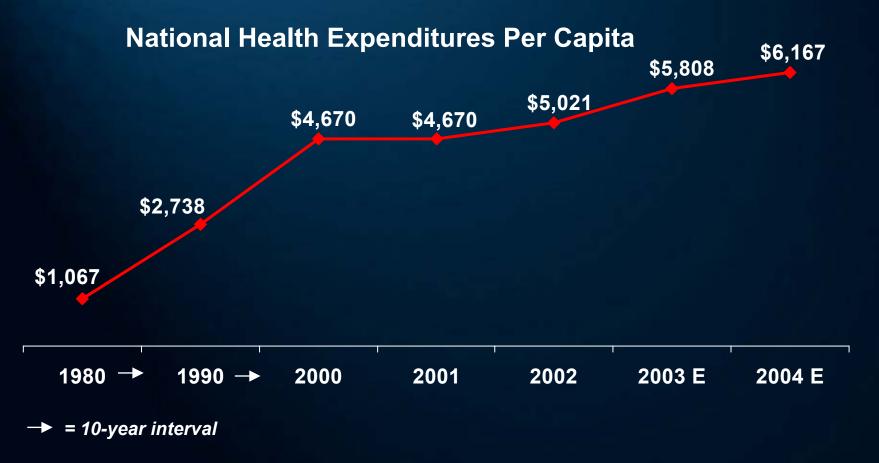






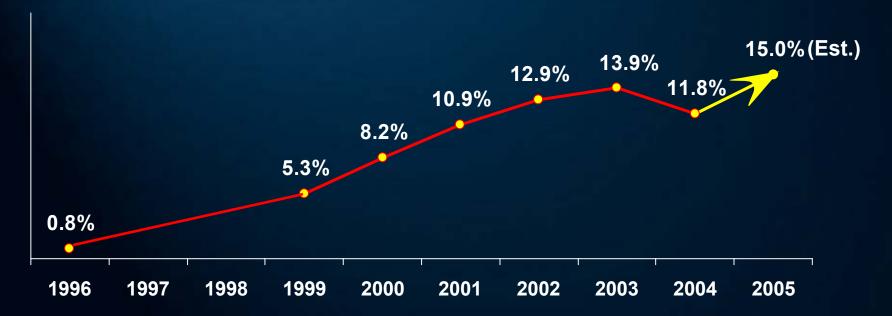
Healthcare Cost Trends

Poor quality and efficiency are two of the drivers of the trend in increasing health expenditures...



...and consequently contribute to the rise in premiums

Health Insurance Premium Increases



Note: Data on premium increases reflect the cost of health insurance premiums for a family of four

Evolving needs have led to the development of new "consumer-directed healthcare products" (CDHP)

- <u>HEALTH REIMBURSEMENT ACCOUNTS (HRA)</u>: HRAs are personal medical funds, funded by an employer and usually coupled with a high-deductible health plan.
- <u>HEALTH SAVINGS ACCOUNTS (HSA)</u>: HSAs are personal medical funds, funded by an employer and usually coupled with a high-deductible health plan. HSAs are different from the HRAs because they are portable from one employer to another.
- <u>MEDICAL SAVINGS ACCOUNTS (MSA)</u>: MSAs are savings account coupled with a high-deductible health plan that are typically targeted at individuals and small businesses. MSAs may be funded by either the employer or employee.
- <u>TIERED PROVIDER NETWORKS</u>: A tiered provider networks product classifies hospital and/or physician networks into tiers based on cost, specialized care, or quality measures.
- <u>CUSTOMIZED PRODUCTS</u>: These are products in which employees can modify several variables at the point of enrollment, such as co-pays, coinsurance, network and drug benefits, in order to select benefits that are customized to their specific needs.
- <u>LOW COST</u>: These are products that offer basic coverage at low cost.

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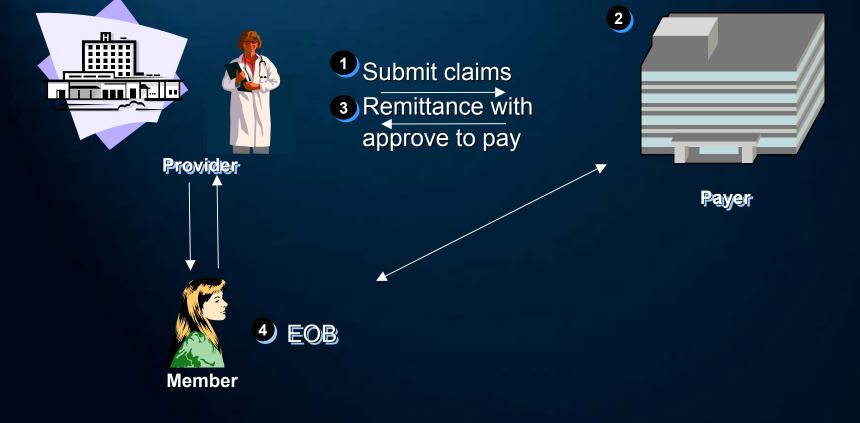
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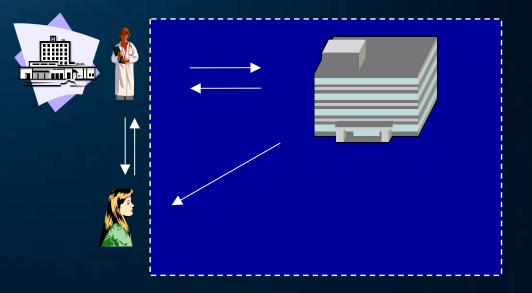
Automated connectivity with providers is already in place to process claims...



...but, the systems do not capture all the information that is needed to improve efficiency and quality of care.



- Health status
- Outcomes
- Contraindications for prescription drugs



Electronic health records would provide efficient access to this information

Bad assumptions underlie the dysfunctional system

- "They are the problem"
- "We are the solution"

Repairing, then automating, the dysfunctional system requires alignment of:

- Efforts of all stakeholders and end users of EHRs
- Appropriate/timely information exchange
- Incentives to encourage adoption and use



All stakeholders and users need to work together to design standards/systems that meet their requirements

- All stakeholders must participate
- No HIPAA redux
- Roadmap needed to do "smart"
- Cost/benefit and pilot testing a must



How do we get there?

- Provider commitment to EHRs
- Consensus on roadmap
- Standards development/implementation
- Funding

Why Doctors?

There are three kinds of people re: EHRs

- Those who see them as the next windfall sales opportunity
- Those who know that it will be an enormous financial liability
- Those who see it as a perpetual source of angst but who must use and rely on it

Appropriate and timely information supports:

- Evidence-based clinical practice
- Reduction in redundant and/or ineffective care
- Adjunct health plan care management services
- Pay for performance & other rewards



- Pay for performance
- Reduced burden
- Special recognition
- Professional recertification



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The path toward EHR's interoperability is a three-phase process

- Phase I Roadmap/Design
- Phase II Build/Test
- Phase III Go Live









Key take home points

- First, repair the dysfunctional system
- Develop roadmap
- Then automate
- Buy-in/participation a must
- This is a call to action

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Questions?



Allan M. Korn, MD, FACP

Senior Vice President, Clinical Affairs and Chief Medical Officer 312.297.6840 allan.korn@bcbsa.com