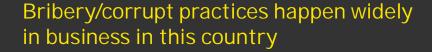


Announced intentions vs. performance



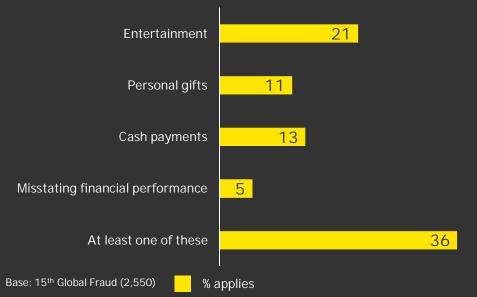
38% All respondents

\$11 billion
Spent on fines in the last 6 years globally

How important it is to be able to demonstrate that your organization operates with integrity?

97% All respondents

Which of the following can be justified if they help a business survive an economic downturn?



Who in your organization is responsible for ensuring that employees behave with integrity?





The Integrity Agenda Bridging from Intentions to Conduct and Measuring Impact

Integrity is a cornerstone of a better working world

- A successful organization stays true to its mission, keeps its promises, respect laws and ethical norms, and fosters public trust in the free enterprise system
- Business leaders commit to do the right thing, but organizational failures persist

Closing the gap between intentions and behavior - that is the integrity agenda

Intentions

- Mission and values statement
- Code of conduct
- Standards, policies and practices
- Management communications

Actual Behavior

- Defined principles and behavioral standards
- Verifiable data about organizational behavior and culture
- Metrics

