Working Together for a Healthier Washington

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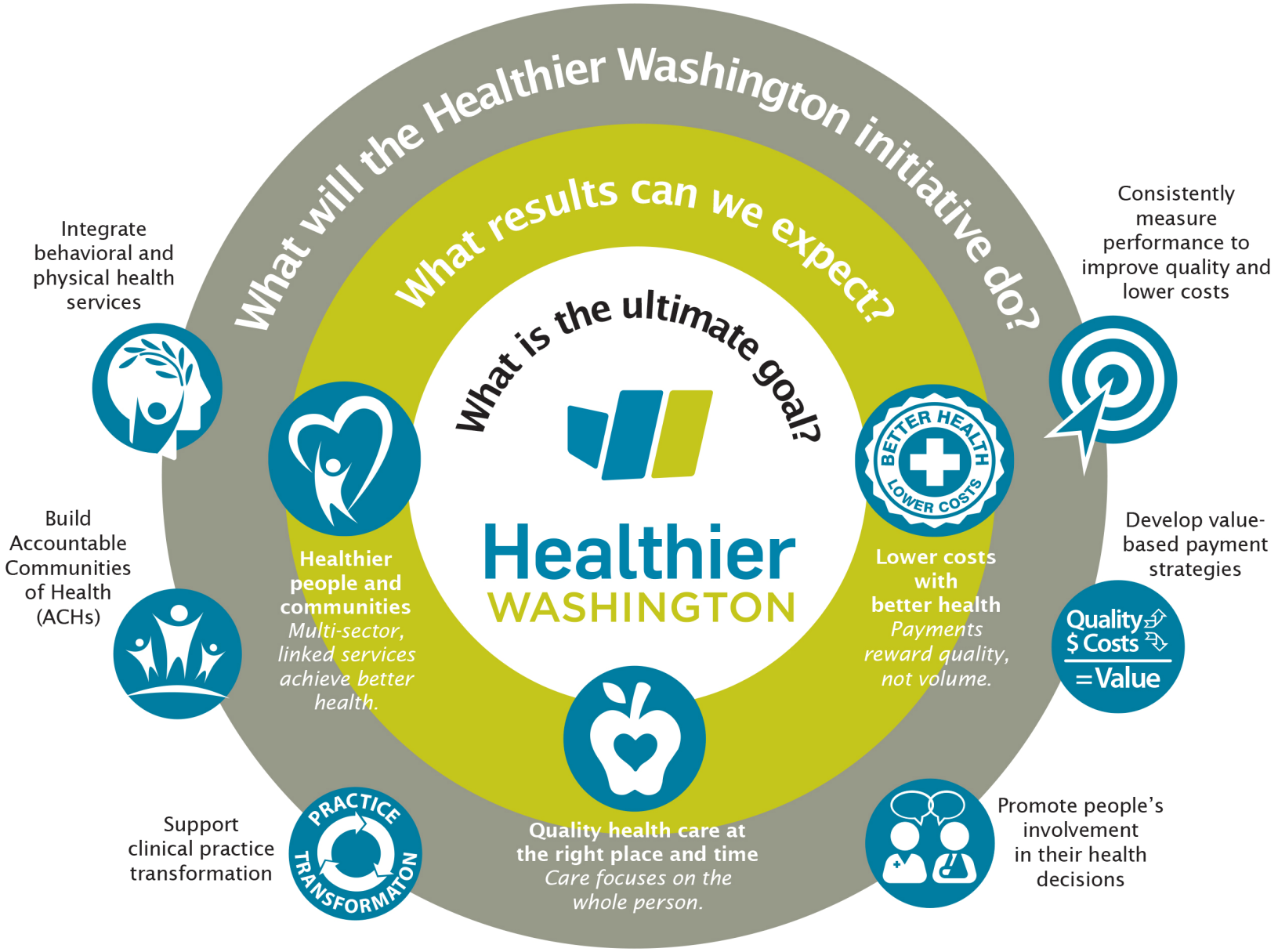
Health Care Authority
Pay for Performance Summit
March 3, 2015

Healthier WASHINGTON

Better Health, Better Care, Lower Costs

Healthier WASHINGTON | Achieving the triple aim of better health, better care, lower costs



The plan for a Healthier Washington

Build healthier communities through a collaborative regional approach

- Fund and support Accountable Communities of Health.
- Use data to drive community decisions and identify community health disparities.

Ensure health care focuses on the whole person

- Integrate physical and behavioral health care in regions as early as 2016, with statewide integration by 2020.
- Spread and sustain effective clinical models of integration.
- Make clinical and claims data available to securely share patient health information.

Improve care delivery through the way we purchase services

- Measure, improve and report common statewide performance measures.
- As purchaser for Apple Health and state employees, drive market toward value-based models.

Implementation tools: State Innovation Models grant, state funding, potential federal waiver, philanthropic support
Legislative support: HB 2572, SB 6312

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Strategy 1: Improve how we pay for services

Four payment redesign models

- Model Test 1: Early Adopter of Medicaid Integration

  Test how integrated Medicaid financing for physical and behavioral health accelerates delivery of whole-person care

- Model Test 2: Encounter-based to Value-based

  Test value-based payments in Medicaid for federally qualified health centers and rural health clinics; pursue new flexibility in delivery and financial incentives for participating Critical Access Hospitals

- Model Test 3: Puget Sound PEB and Multi-Purchaser

  Through existing PEB partners and volunteering purchasers, test new accountable network, benefit design, and payment approaches

- Model Test 4: Greater Washington Multi-Payer

  Test integrated finance and delivery through a multi-payer network with a capacity to coordinate, share risk and engage a sizeable population

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Strategy 2: Ensure health care focuses on the whole person

Integrate physical, behavioral health

"Governor Jay Inslee has articulated a vision of full integration of mental health, chemical dependency and physical health care to improve health, advance care quality and control costs."

Office of the Governor, November 2013 statement, *A New Approach to Behavioral Health Purchasing*

- Senate Bill 6312 integrates state purchasing of physical health, mental health, chemical dependency in Medicaid via managed care by 2020
- Shared savings incentives (payments targeted at 10 percent of savings realized by state) in Early Adopter regions in April 2016

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Practice Transformation Support Hub

Support care teams across the state to effectively coordinate care, increase capacity, and adapt to value-based reimbursement strategies.

- Help providers and health systems adapt to being paid for value (TCOC).
- Help care teams integrate physical and behavioral health care service delivery.
- Support effective community-based clinical linkages with care teams.
- Help care teams integrate new types of work force members.

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Strategy 3: Build healthier communities through a collaborative regional approach

Accountable Communities of Health

"Regionally governed, public-private collaborative tailored by region to align actions and initiatives of a diverse coalition of players in order to achieve healthy communities and populations."

—State Health Care Innovation Plan

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No single sector can do it alone

- No single sector or organization in a community can create transformative, lasting change in health and health care alone
- Accountable Communities of Health (ACHs) will:
  - Facilitate collaborative decision-making across multiple sectors and systems
  - Engage in state-community partnership to achieve transformative results

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Regional Service Areas

A common regional purchasing approach:

- Recognizes that health and health care are local.
- Starting with Medicaid.
- Promotes shared accountability within each region for the health and well-being of its residents.
- Aligned with Accountable Communities of Health

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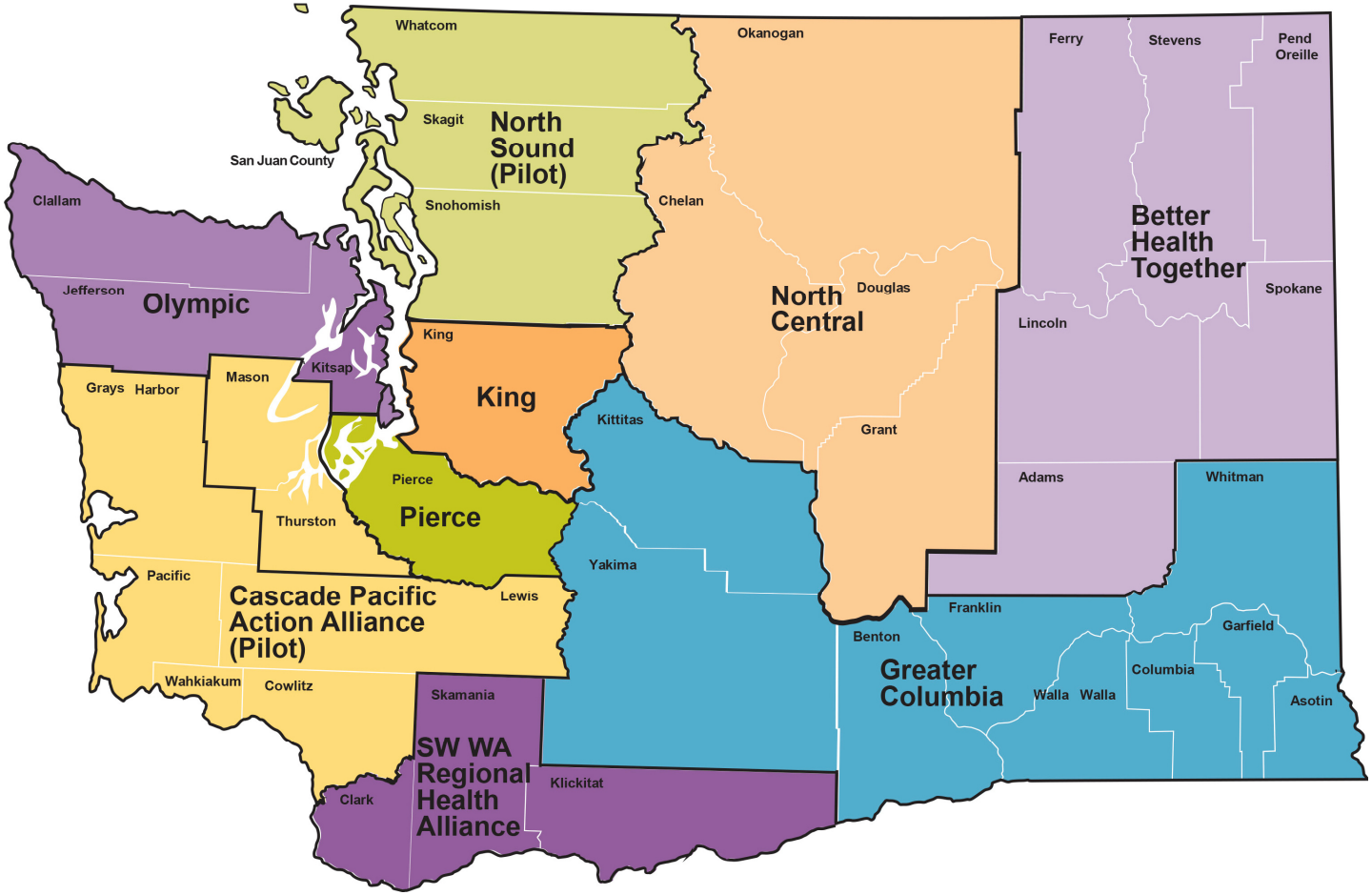
ACH boundaries and pilot ACHs

Aligning sectors, resources, and strategies around community and state priorities



Pilots:

Cascade Pacific:

- Backbone Support – CHOICE Regional Health Network

North Sound ACH:

- Backbone Support – Whatcom Alliance for Health Advancement

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None of this can happen without some key foundational elements

Measurement and transparency

- Common performance measures required in HB 2572.
- “Starter set” completed and approved December 2014.
- Leverage measures to statewide reporting on cost and quality performance.
- Must be transparent for consumers, providers, and purchasers to ensure improved quality and informed decision making.

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Core measure areas

Prevention	Acute care	Chronic illness
• Adult screenings • Behavioral health/depression • Childhood: Early and adolescents • Immunizations • Nutrition/physical activity/obesity • Obstetrics • Oral health • Safety/accident prevention • Tobacco cessation • Utilization	• Avoidance of overuse • Behavioral health • Cardiac • Cost and utilization • Readmissions/care transitions • Obstetrics • Patient experience • Patient safety • Pediatric • Potentially avoidable care • Stroke	• Asthma • Care coordination • Depression • Diabetes • Drug and alcohol use • Functional status • Hypertension and cardiovascular disease • Medications

Data-driven decision-making

- Enhance information exchange so our providers can access clinical data at point of service.
- Bolster analytic capacity at state level to support informed purchasing.
- Essential to evaluate and monitor the grant, and for health care improvement that is sustainable beyond the life of the grant.

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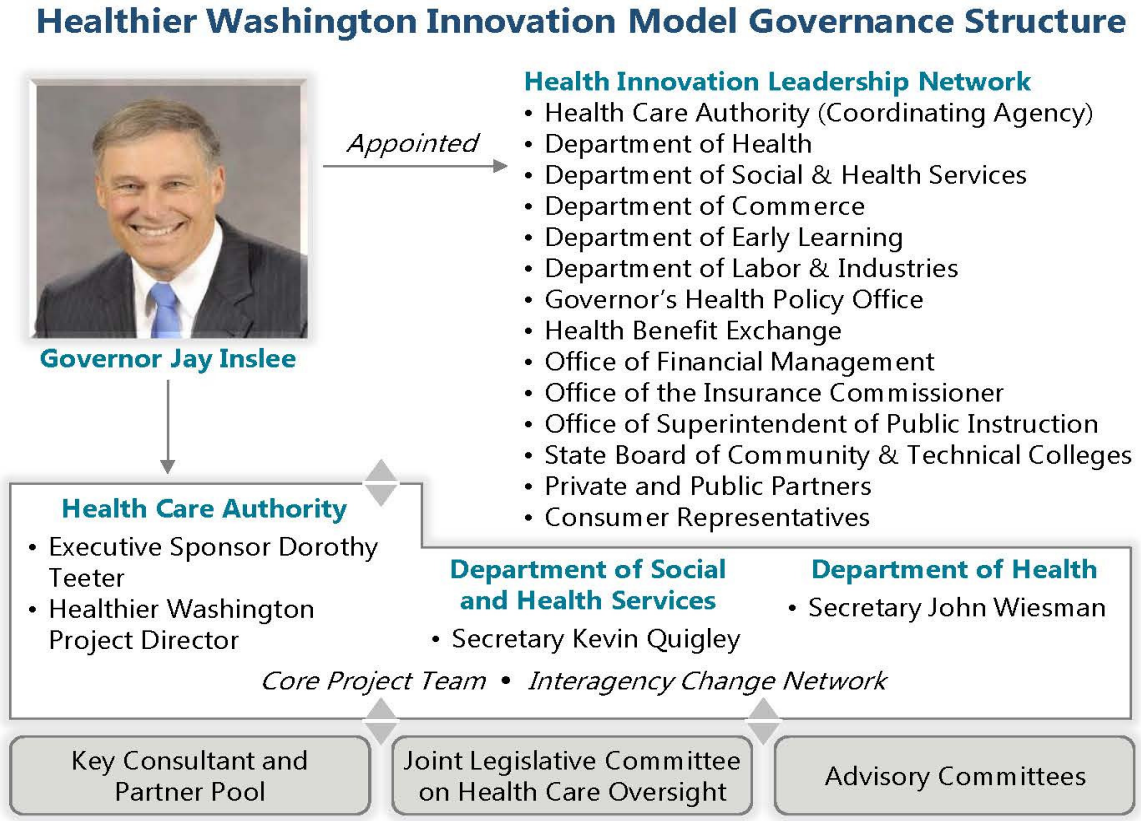
Public-private accelerator network

The Health Innovation Leadership Network will provide cross-agency and cross-sector leadership to advance the aims of Healthier Washington



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