



Are We There Yet? Tales from the Field

10th National Pay For Performance Summit

March 2, 2015

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Where is “There”?

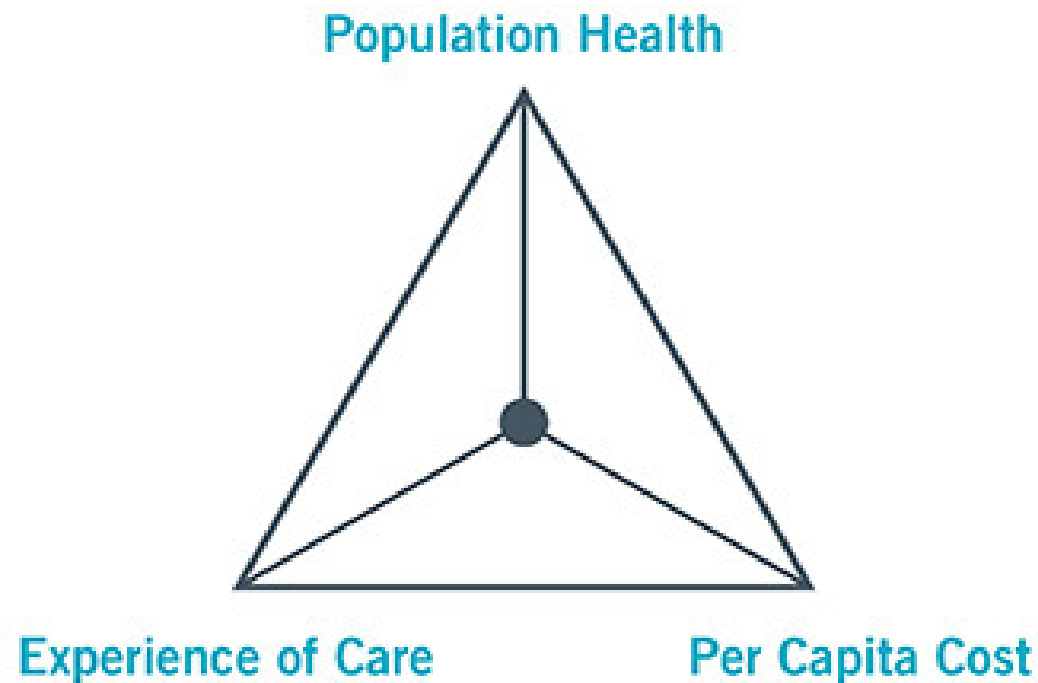
Institute of Medicine, 2001



Where is “There”?

Institute for Healthcare Improvement, 2007

The IHI Triple Aim



Are we there yet?



Are we *almost there*?

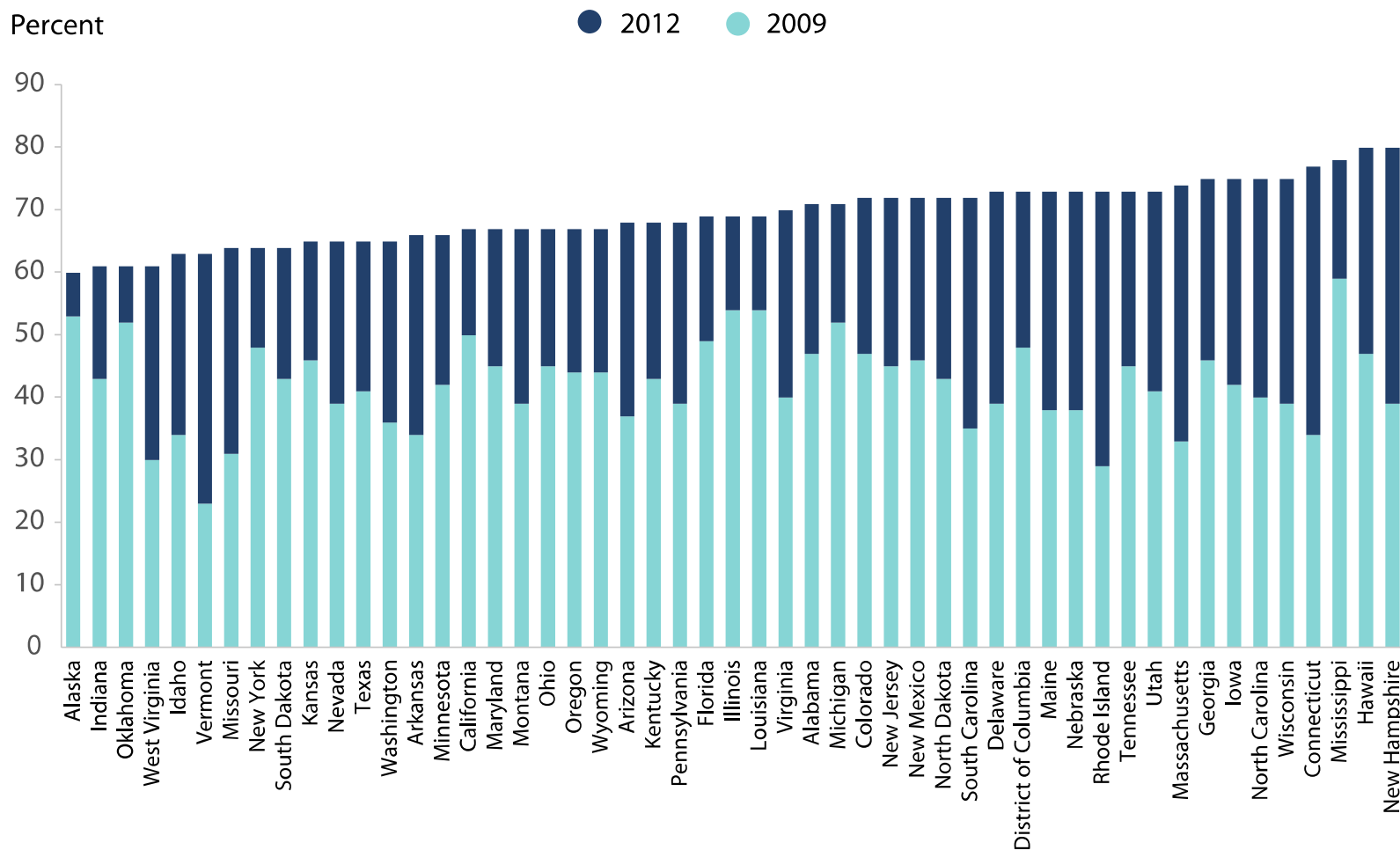


Are we *here*?



Are we *here*?

Exhibit 6. Children Ages 19–35 Months Who Received All Recommended Doses of Seven Vaccines, 2009 vs. 2012

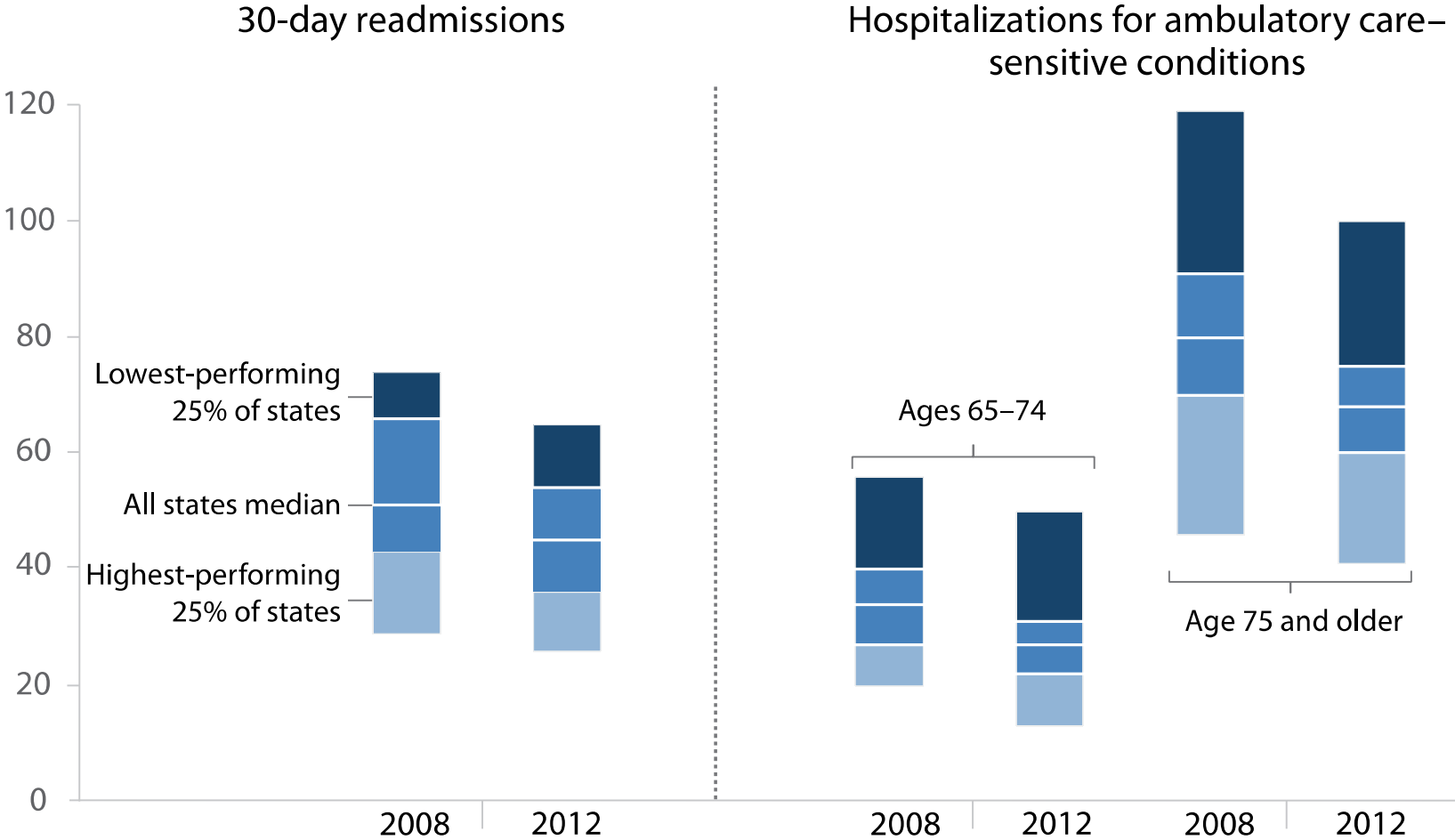


Note: Recommended vaccines are the 4:3:1:3:3:1:4 series, which includes ≥ 4 doses of DTaP/DT/DTP, ≥ 3 doses of poliovirus vaccine, ≥ 1 doses of measles-containing vaccine, full series of Hib (3 or 4 doses, depending on product type), ≥ 3 doses of HepB, ≥ 1 dose of varicella vaccine, and ≥ 4 doses of PCV.

Data: 2009 and 2012 National Immunization Surveys (NIS).

Source: Commonwealth Fund Scorecard on State Health System Performance, 2014.

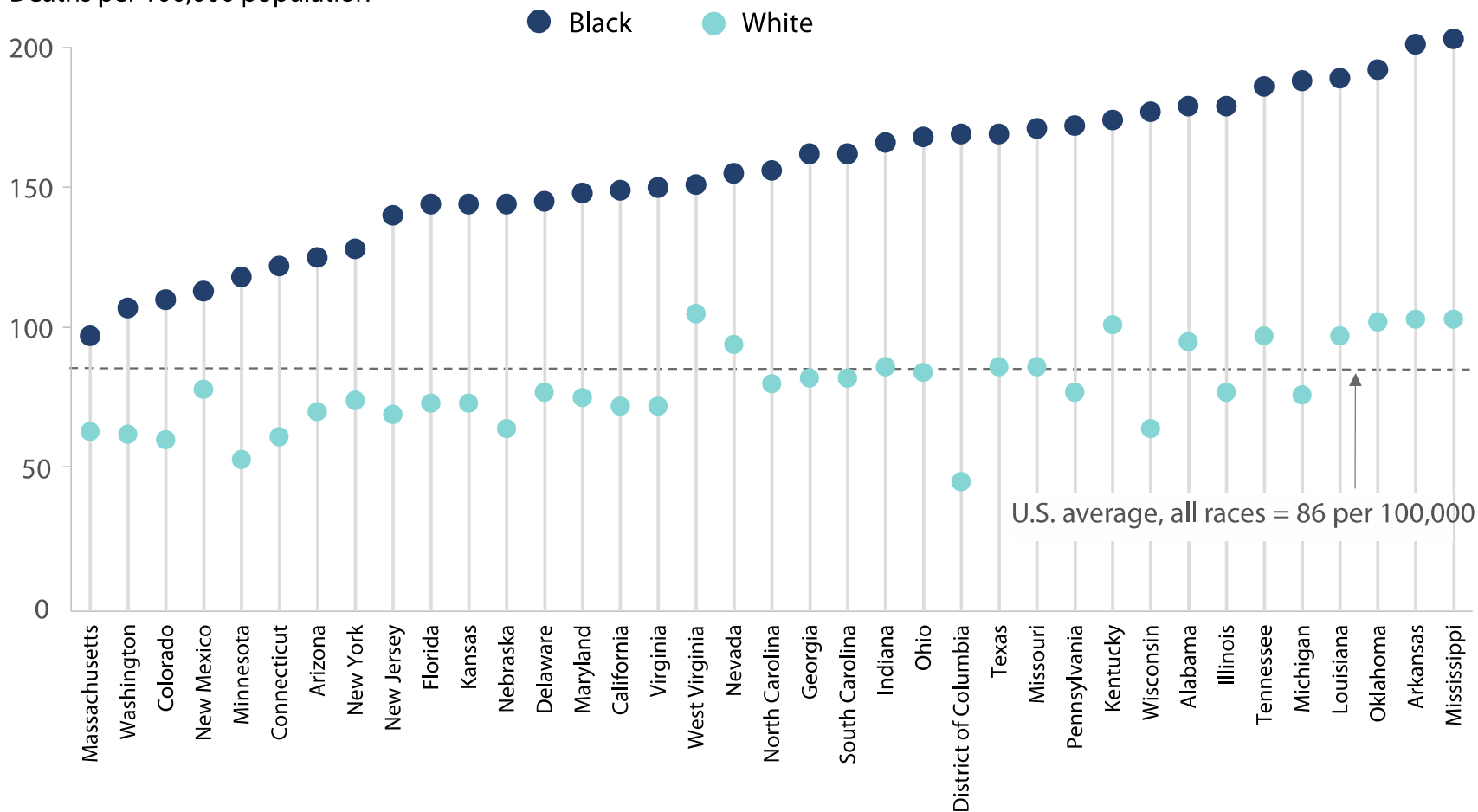
Exhibit 9. 30-Day Readmissions and Potentially Avoidable Hospital Admissions Among Medicare Beneficiaries, 2012



Data: Medicare claims via Dec. 2013 IOM/CMS Geographic Variation Database.
 Source: Commonwealth Fund Scorecard on State Health System Performance, 2014.

Exhibit 16. Mortality Amenable to Health Care by Race, State Variation, 2009–10

Deaths per 100,000 population



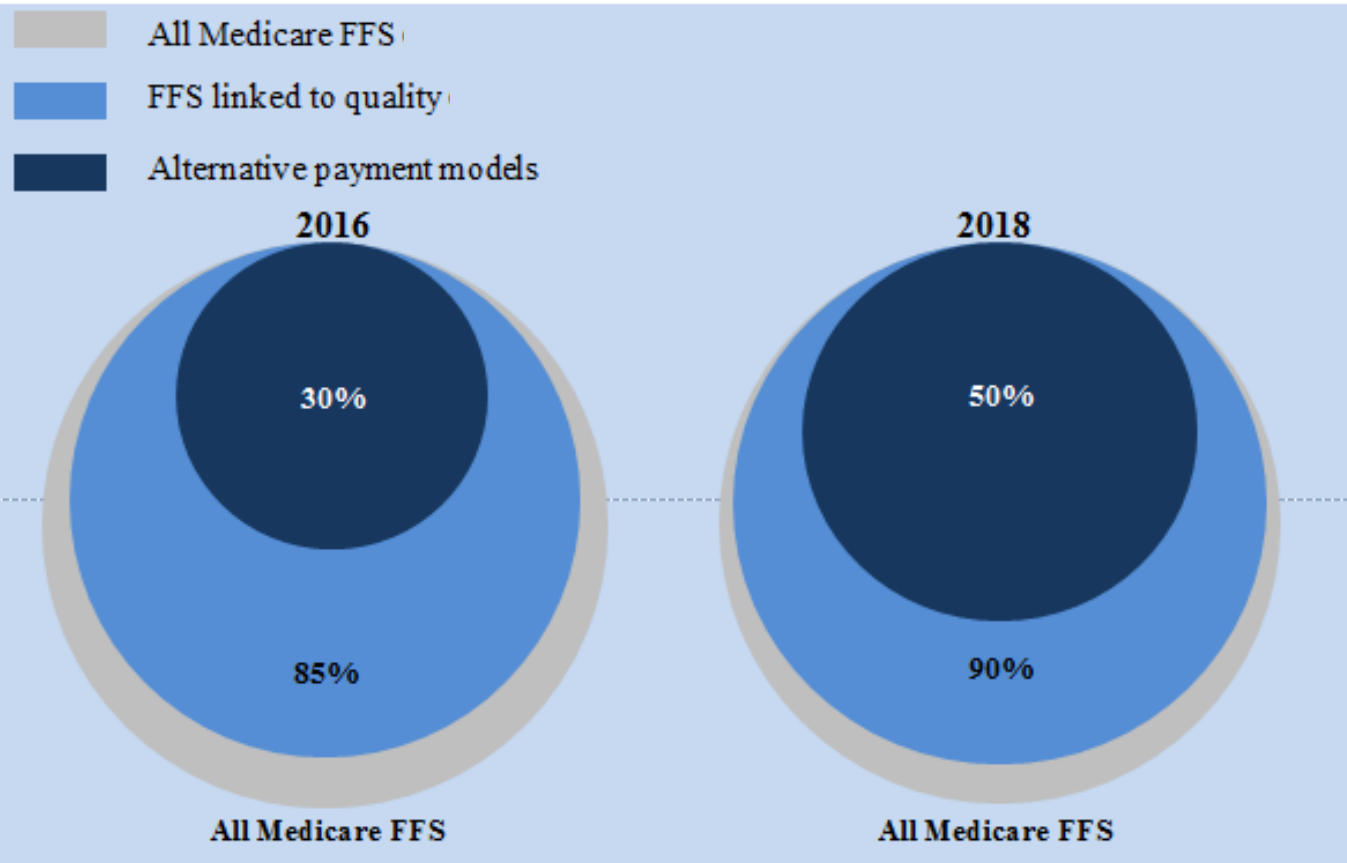
Notes: Data for Black population are not available for Alaska, Hawaii, Idaho, Iowa, Maine, Montana, New Hampshire, North Dakota, Oregon, Rhode Island, South Dakota, Utah, Vermont, or Wyoming. States are arranged in rank order based on black mortality.

Data: 2004–05 and 2009–10 National Vital Statistics System (NVSS) mortality all-county micro data files.

Source: Commonwealth Fund Scorecard on State Health System Performance, 2014.

HHS: "Better, Smarter, Healthier"

Target percentage of Medicare FFS payments linked to quality and alternative payment models in 2016 and 2018



CMS Fact Sheet: Better Care. Smarter Spending. Healthier People: Paying Providers for Value, Not Volume, January 26, 2015

HHS Strategies



Incentives

- ACOs, bundled payment
- Specialty care, e.g. oncology



Integration

- Transitional care, readmissions
- Transforming Clinical Practice



Information

- Interoperability -- ONC 10-year vision
- Transparency



Burwell, NEJM 2015

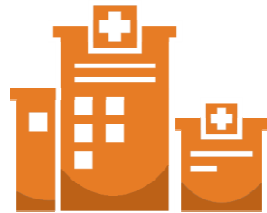
IHA's P4P: are we there yet?



\$500m
paid out



200
Medical Groups
and IPAs
35,000 physicians



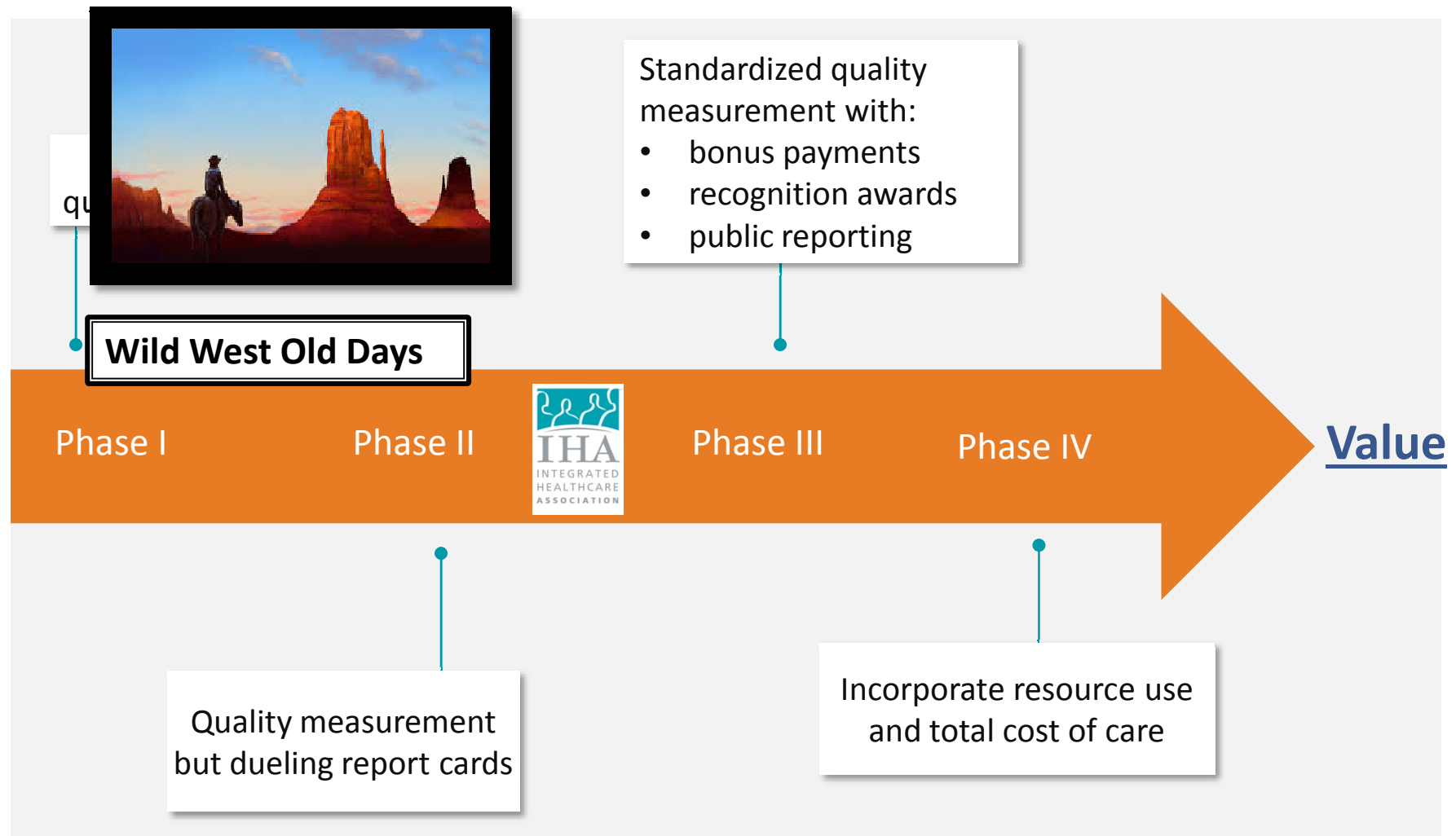
10
Plans



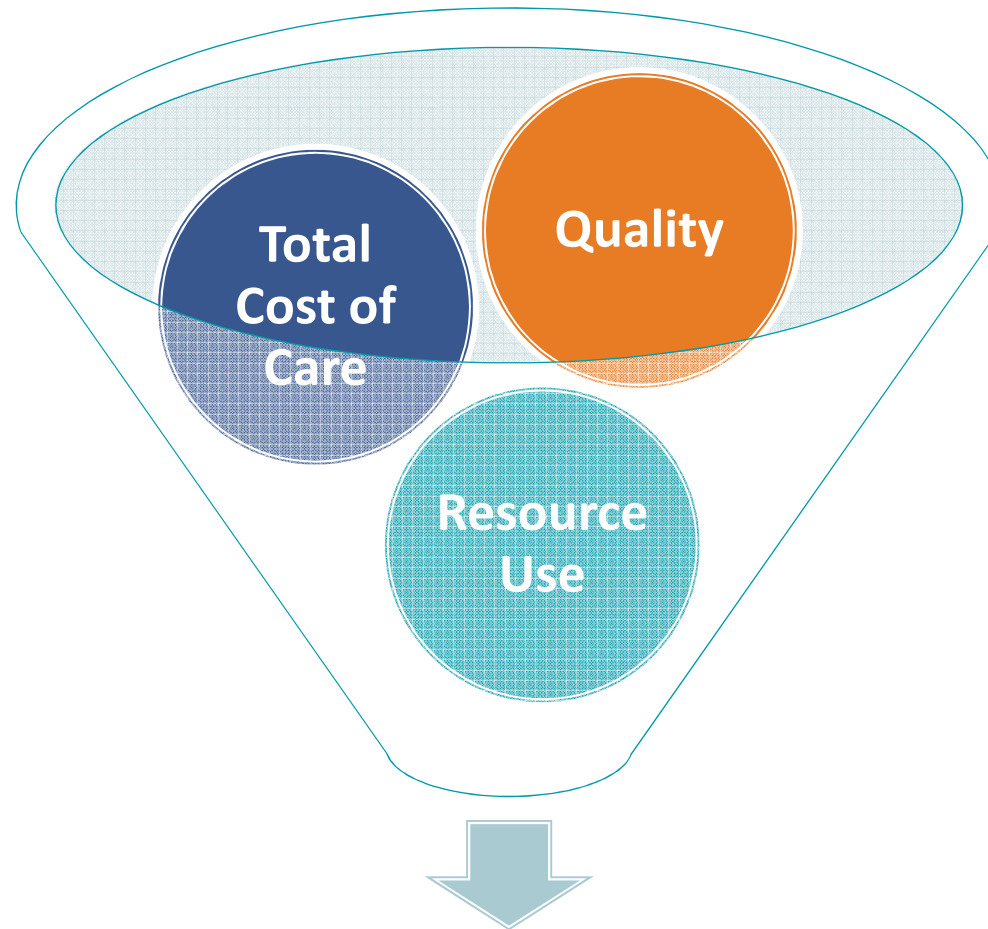
9 Million Californians



Evolution of P4P in California



Recent Milestone: Paying for Value



Value Based P4P

Recent Milestone: Recognizing Value

- Distinct departure from the past 11 years of awards based solely on quality
- Performance ranking in the top 50% for each of three domains: clinical quality, patient experience, and total cost of care
- Only 11 awards in 2014



Upcoming Milestone: Reporting Value

Medical Group	MEDICAL GROUP PROVIDES RECOMMENDED CARE	PATIENTS RATE THEIR MEDICAL GROUP
Affinity Medical Group	FAIR (3 stars)	GOOD (4 stars)
Alta Bates Medical Group - A Division of Brown and Toland	FAIR (3 stars)	GOOD (4 stars)
Bay Valley Medical Group	FAIR (3 stars)	FAIR (3 stars)
Hill Physicians Medical Group - Bay Region	GOOD (4 stars)	GOOD (4 stars)
John Muir Physician Network	GOOD (4 stars)	GOOD (4 stars)
Kaiser Permanente - The Permanente Medical Group - Antioch/Walnut Creek Medical Centers	GOOD (4 stars)	GOOD (4 stars)
Kaiser Permanente - The Permanente Medical Group - Fremont/San Leandro Medical Centers	EXCELLENT (5 stars)	EXCELLENT (5 stars)
Kaiser Permanente - The Permanente Medical Group - Oakland/Richmond Medical Centers	GOOD (4 stars)	FAIR (3 stars)
Palo Alto Medical Foundation	EXCELLENT (5 stars)	EXCELLENT (5 stars)
San Francisco East Bay Medical Foundation	GOOD (4 stars)	GOOD (4 stars)

- Planning to publicly report total cost of care alongside the quality ratings now available at the OPA website
- Targeting late 2015
- Working through details, committed to transparency

And the road continues . . .



Sessions to help you get there



IHA: Anti-Aging Properties



Stanford: finally, an updated photo

