



About Smart Care California

- Public-private partnership working to promote safe, affordable health care in California
- Co-chaired by the state's largest health care purchasers:
 - Department of Health Care Services (DHCS)
 - Covered California
 - California Public Employees' Retirement System (CalPERS)
 - With participation by Pacific Business Group on Health (PBGH)
- Collectively, Smart Care California co-chairs purchase or manage care for more than 16 million Californians—or 40 percent of the state
- IHA convenes and coordinates the partnership
- CHCF provides funding and thought leadership
- Multi-stakeholder in the best California tradition



Smart Care California Participants

Co-Chairs



Conveners



California Health Care Foundation

Collaborators



Health Plans and Purchasers



Consumers



Provider Organizations



16 Million Californians





Smart Care California: Three Focus Areas



**C-section
for Low Risk
First Time
Births**

(Lead: Covered
California)



Opioid
(Lead: DHCS)



**Low Back
Pain**
(Lead:
CalPERS)



Multi-Stakeholder Collaboration

Initial Focus:
Overuse

Initial Guidelines:
Choosing Wisely

Found it was not enough
to define what not to do

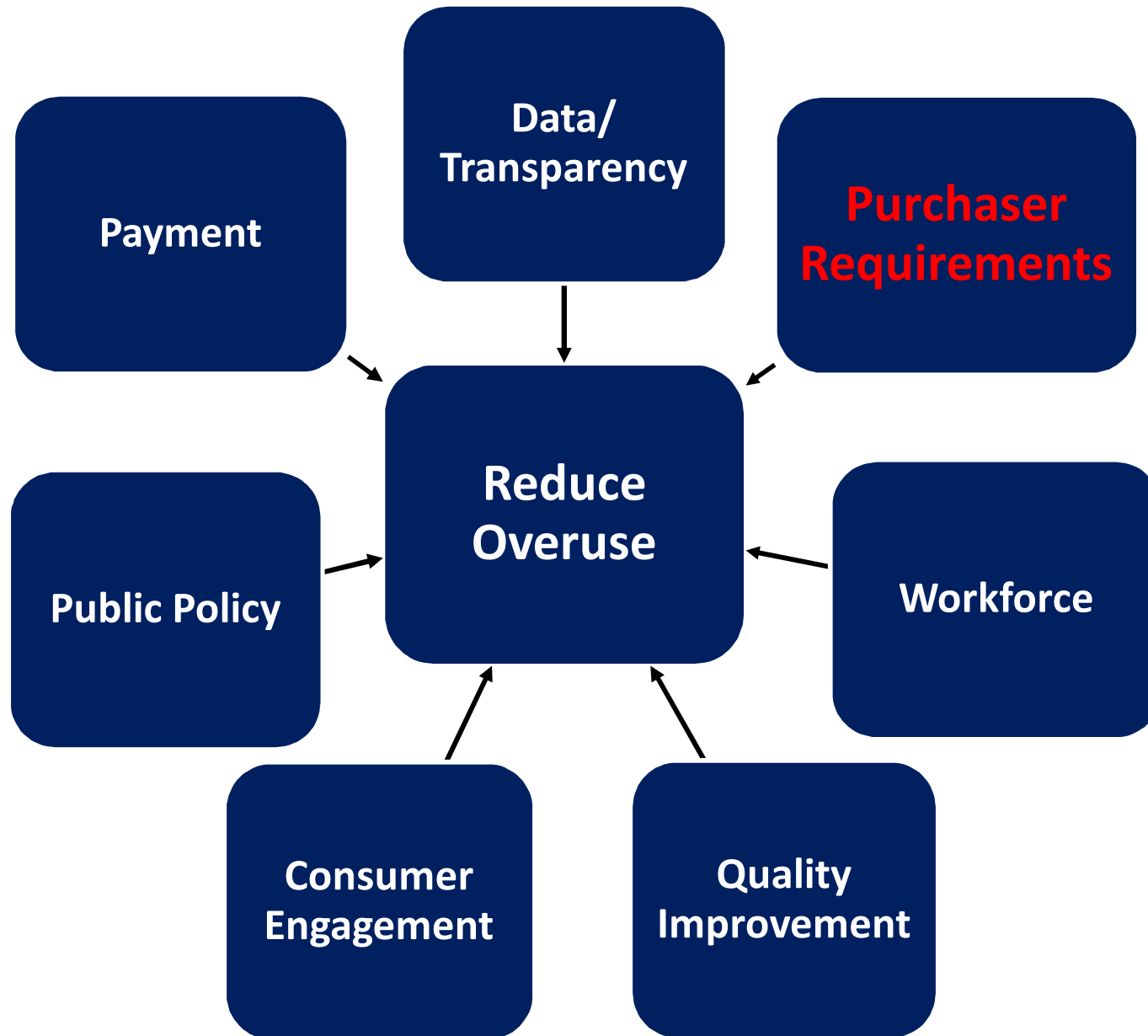
Need multi-stakeholder
alignment and focus on
best practices



**Variation starts
with purchasers**



Multi-Lever Model for Change





Covered California Drive for Delivery System Reform: Key Buckets of Requirements


1. Narrow Disparities in Care
2. Integration and Coordination of Care
 - Patient Centered Medical Home (PCMH)
 - Accountable Care Organizations (ACOs)
3. Network Design Based on Value
 - Best Current Data for Hospitals (maternity & safety)
 - Not a narrow network strategy
 - Rather: a QI strategy with a deadline (YE 2019)
 - Comprehensive Data not yet available for physicians
3. Adopt Best Practices
 - Smart Care California



Leveraging Smart Care California to Promote High Value Care

- Maternity
 - Annual Hospital Honor Roll sponsored by California Health and Human Services Agency Secretary Dooley
 - 111 out of 242 hospitals publicly recognized based on 2016 data
 - Define Menu of Payment Strategies
 - Develop Consumer Engagement Tools

EDMUND G. BROWN JR.
GOVERNOR



DIANA S. DOOLEY
SECRETARY

Aging
Child Support Services
Community Services and Development
Developmental Services
Emergency Medical Services Authority
Health Care Services
Managed Health Care
Office of Law Enforcement Services
Office of Patient Advocate
Office of Systems Integration
Public Health
Rehabilitation
Social Services
State Hospitals
Statewide Health Planning and Development

State of California HEALTH AND HUMAN SERVICES AGENCY

FOR IMMEDIATE RELEASE
January 18, 2018

**SMART CARE CALIFORNIA RECOGNIZES
111 HOSPITALS FOR REDUCING C-SECTIONS**

SACRAMENTO - One hundred and eleven California hospitals met or surpassed a federal target aimed at reducing Cesarean births (C-sections) for first-time mothers with low-risk pregnancies, according to the California Health and Human Services Agency (CHHS). The agency announced the achievement awards to hospitals on behalf of [Smart Care California](#), a coalition of public and private health care purchasers that collectively purchase or manage care for more than 16 million people statewide – or 40 percent of all Californians. [View the complete list of hospitals.](#)

Research finds that after two decades of annual increases, there has been progress in reducing the state’s low-risk first birth C-section rate. The 111 hospitals that made the Smart Care C-Section Honor Roll account for 45 percent of the 242 hospitals that offer maternity services in California.

“The decline in California’s rate for low-risk, first birth C-sections will lead to healthier babies and mothers,” said CHHS Secretary Diana Dooley. “Thanks to the hospitals and their staff for their hard work in achieving this measurable progress.”

To respond to a rapid rise in unnecessary C-sections across the United States, the U.S. Department of Health and Human Services adopted the [Healthy People 2020](#) target of reducing nationwide C-section rates for low-risk, first-births to 23.9 percent. In October 2015, Smart Care California began its focus on this issue as well.

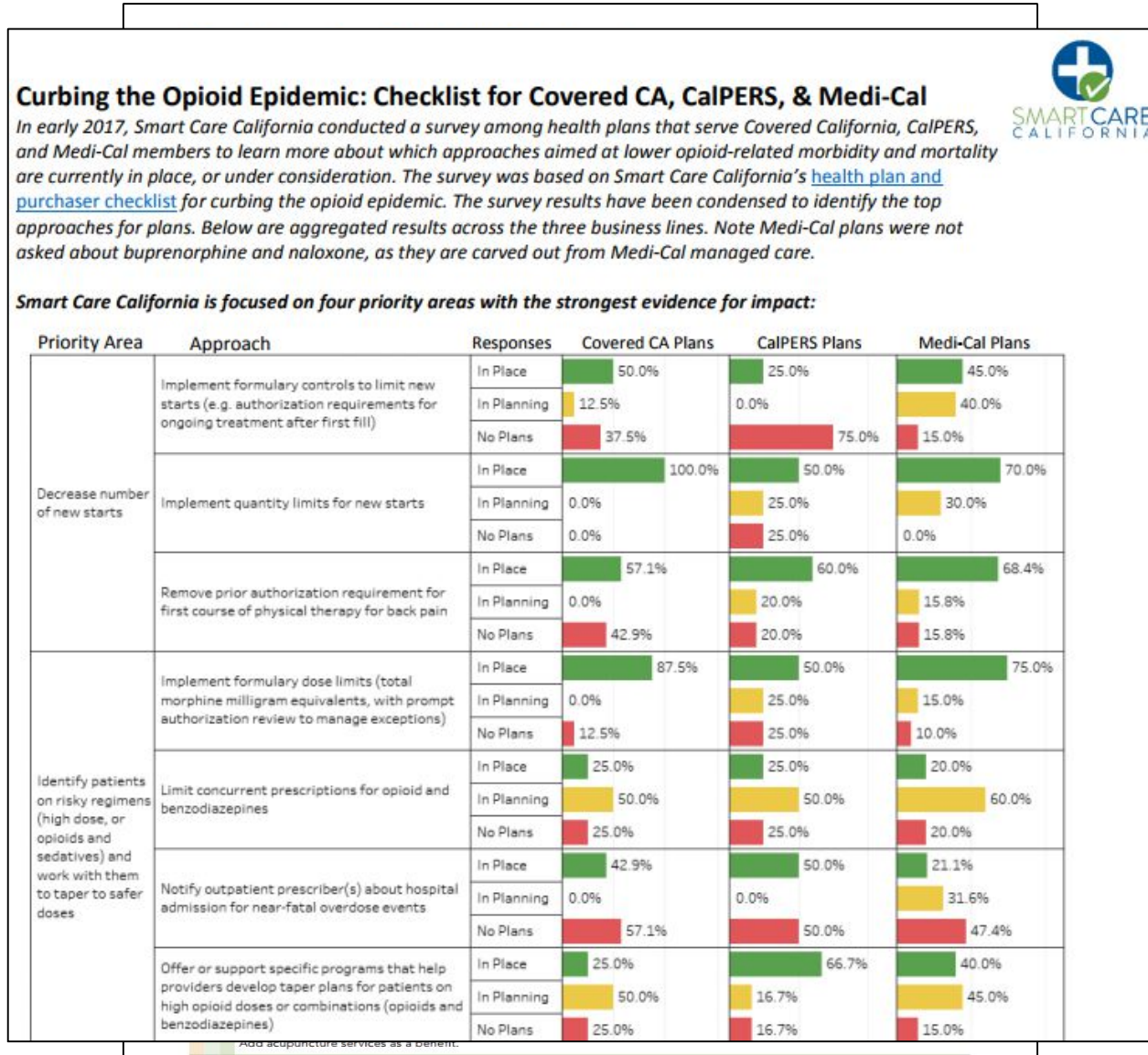
“It’s encouraging that so many hospitals are making great progress to reduce their unnecessary cesarean deliveries, especially well in advance of the Healthy People 2020 target,” said Julie Morath, President and CEO of the Hospital Quality Institute.

While life-saving in some circumstances, unnecessary C-sections can pose serious risks to mothers—higher rates of hemorrhage, transfusions, infection and blood clots—and babies—higher rates of infection, respiratory complications and neonatal intensive care unit stays.



Leveraging Smart Care California to Promote High Value Care

- Opioid and Back Pain
 - Establish best practices
 - Evaluate benefit and payment strategies for alignment
 - Provide resources for health plan and provider implementation





Summary: The Power of Aligning Purchaser Requirements

Providers are hungry for

- A prioritized set of expectations
- A consistent business model with revenue aligned with quality goals
- And support for implementation of best practices