NQF National Priorities Partnership: Leveraging Our Collective Efforts

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NQF New Mission Statement

To improve the quality of American healthcare by

- setting national priorities and goals for performance improvement,
- endorsing national consensus standards for measuring and publicly reporting on performance, and
- promoting the attainment of national goals through education and outreach programs.

Why set national priorities?

- Current state of performance measurement is cacophony of well-meaning but uncoordinated signals
- National priorities will help to align strategies of "multiple groups" around common goals for improvement
- Drive fundamental change in delivery system!

Focusing Measurement on High-Leverage Areas

NQF Efficiency Pilot Project— "skunk works"

NQF National Priorities Partnership

NQF Efficiency Pilot Project

- Charge: Develop a comprehensive measurement framework to assess efficiency—quality and costs across extended health care episodes
- Co-chairs: Elliott Fisher (Dartmouth) and Kevin Weiss (ABMS)
- Generic episode framework adapted to specific conditions

Rationale: Extended Episodes of Care

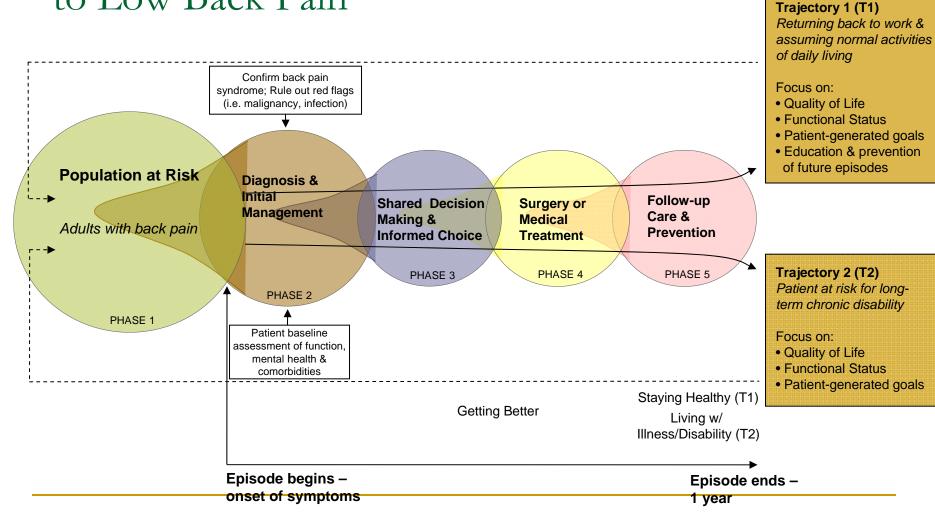
- Patient-focused way of thinking
 - Follows the natural trajectory of care
- Directed at value
 - Quality, costs & patient preferences
- Addresses care coordination
 - Care transitions & hand-offs
- Antidote to current encounter-driven finance system

Common Language: Terminology*

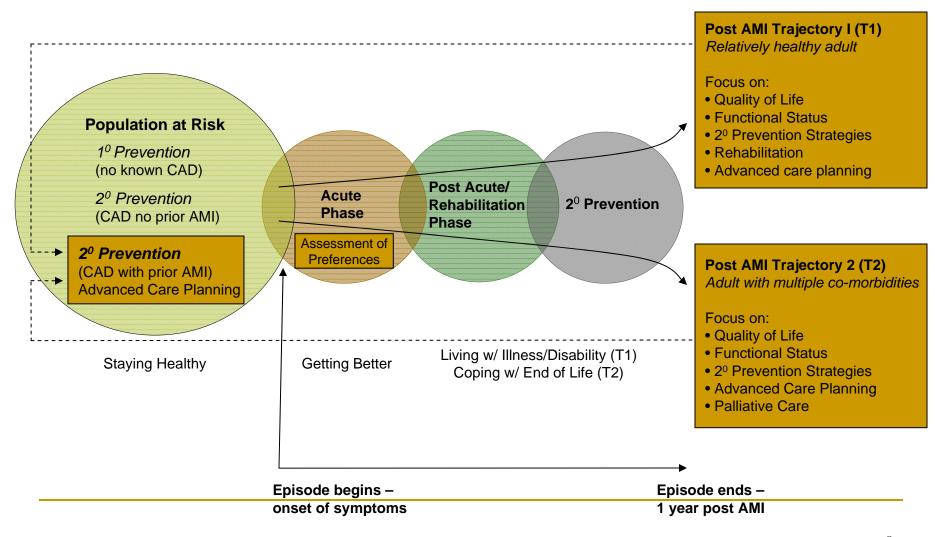
- "Quality of care"
 - IOM safe, effective, patient-centered, timely, equitable
- "Cost of care"
 - Resource use: price + volume
- "Efficiency of care"
 - Quality + cost
- "Value of care"
 - Quality + costs + preferences

^{*}Drawn from IOM and AQA

Episode Framework Applied to Low Back Pain



Episode Framework Applied to AMI



NQF Care Coordination Framework

- Healthcare "Home"
- Proactive Plan of Care and Follow-up
- Communication
- Information Systems
- Transitions or Hand-offs

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- 27 national organizations (see appendix)
- Co-chaired:
 - Don Berwick, IHI
 - Margaret O'Kane, NCQA

Working Groups

- Reliable and effective management of episodes
- Index of key preventive services
- System level HAI
- Avoidable harms
 - Hospital level mortality
 - Index rate of serious harm

- Care coordination: outpatient focus
- Medication mgmt
- Patient activation/ shared decision-making
- End of life
- 10 most frequent types of overuse

Questions/Comments corrigan@qualityforum.org

APPENDIX

NATIONAL PRIORITIES PARTNERS

PARTICIPATING ORGANIZATIONS

CONSUMERS

- National Partnership for Women and Families
- Consumers Union
- AARP
- AFL-CIO

PURCHASERS

- National Business Group on Health
- The Leapfrog Group
- Pacific Business Group on Health
- Chamber of Commerce

QUALITY ALLIANCES

- AQA
- Hospital Quality Alliance
- Quality Alliance Steering Committee
- Alliance for Pediatric Quality

HEALTH PROFESSIONALS/ PROVIDERS

- AMA's Physician Consortium for Performance Improvement
- American Nurses Association
- American Board of Medical Specialties
- National Association of Community Health Centers

ACCREDITATION/ CERTIFICATION

Joint Commission

 National Committee for Quality Assurance

 Certification Commission for Healthcare Information Technology

PUBLIC SECTOR ORGANIZATIONS

- Centers for Disease Control and Prevention
- Centers for Medicare and Medicaid Services
- Agency for Healthcare Research and Quality
- National Institutes of Health
- National Governors Association

INSURERS & OTHER PRIVATE SECTOR

- America's Health Insurance Plans
- Institute for Healthcare Improvement
- Institute of Medicine