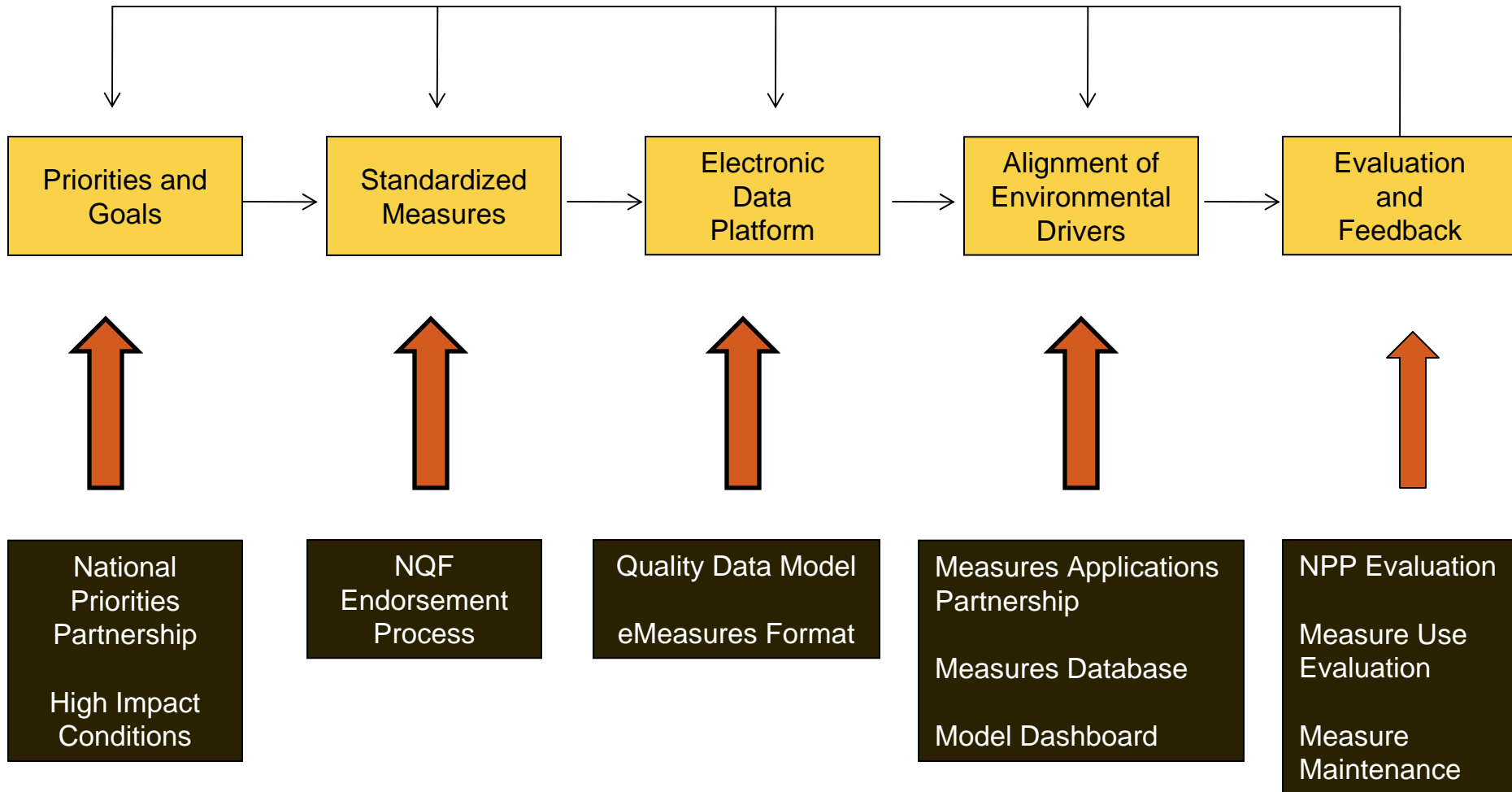


Measurement Implications of Performance-Based Payment Models

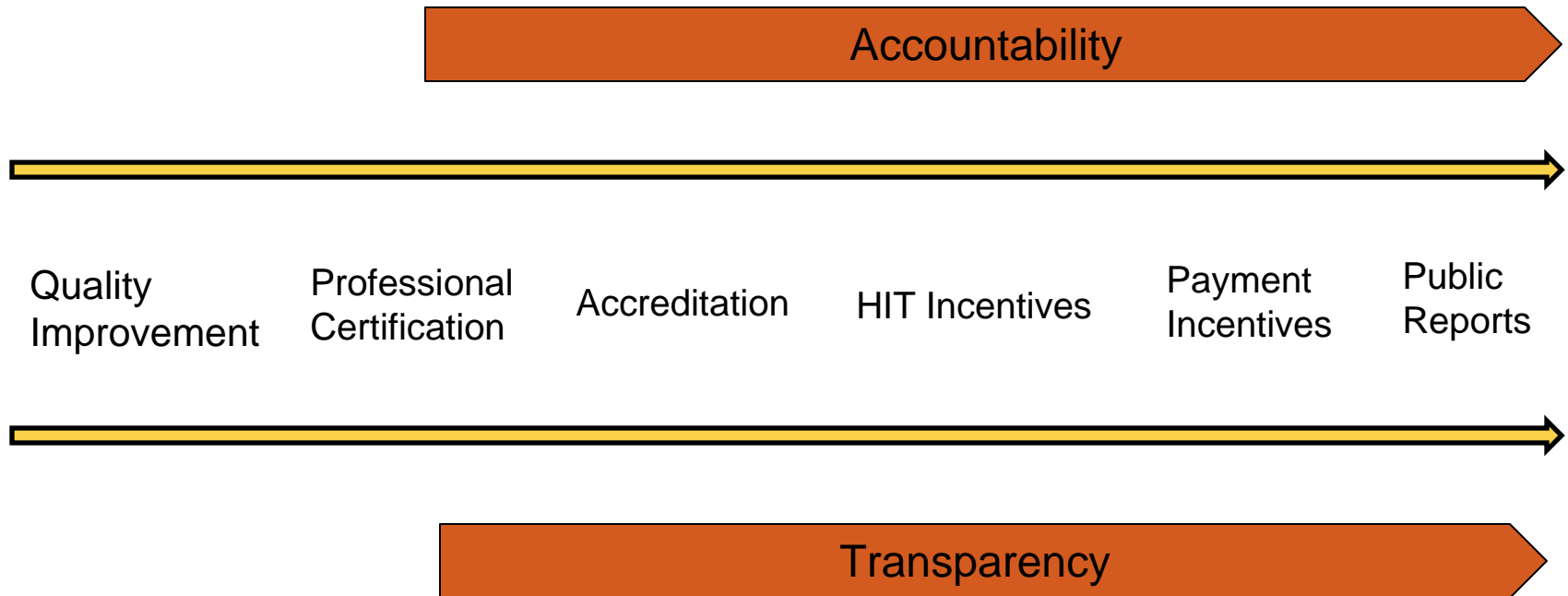
National Pay for Performance Summit
March 24, 2011

Tom Valuck, MD, JD
Senior Vice President, Strategic Partnerships

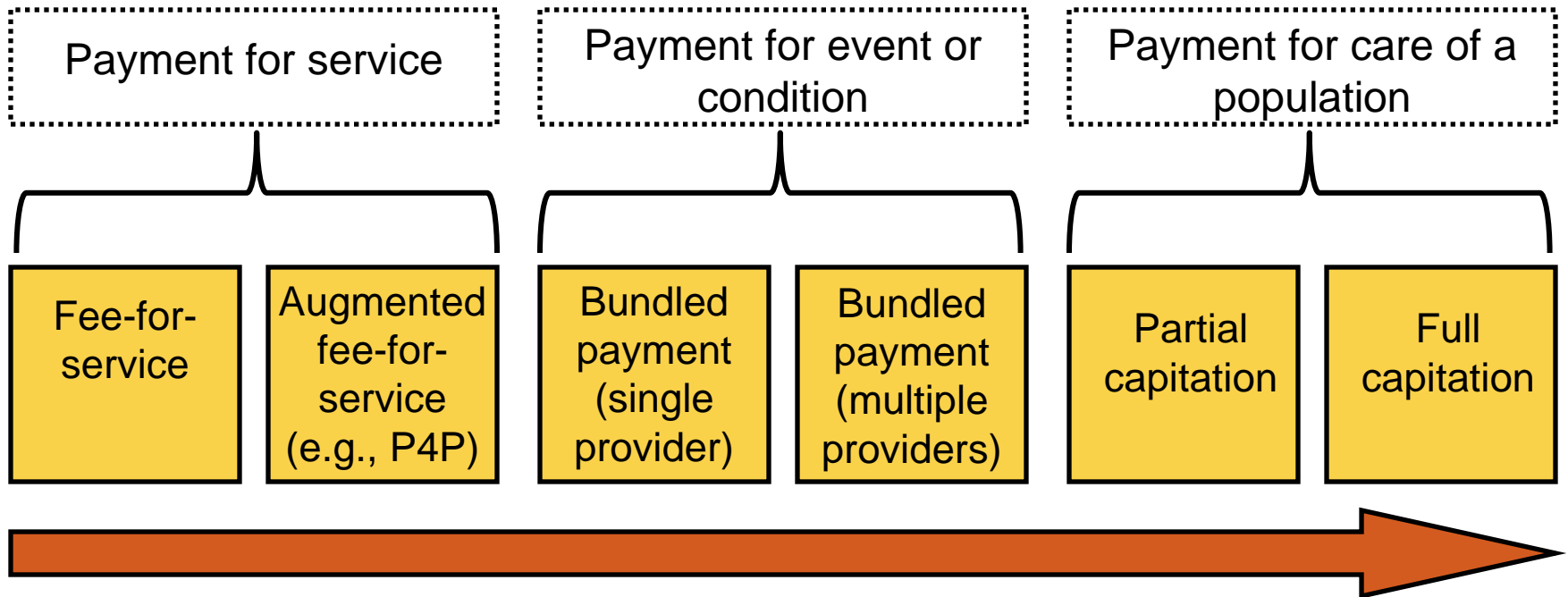
Quality Measurement Enterprise: NQF Contributions



Applying Performance Information



Payment Reform Models



Increasing aggregation of services into a unit of payment

- Movement away from fee for service
- Performance-based financial incentives
 - Provide evidence-based care
 - Avoid inappropriate care
 - Focus on the patient
 - Better coordinate care

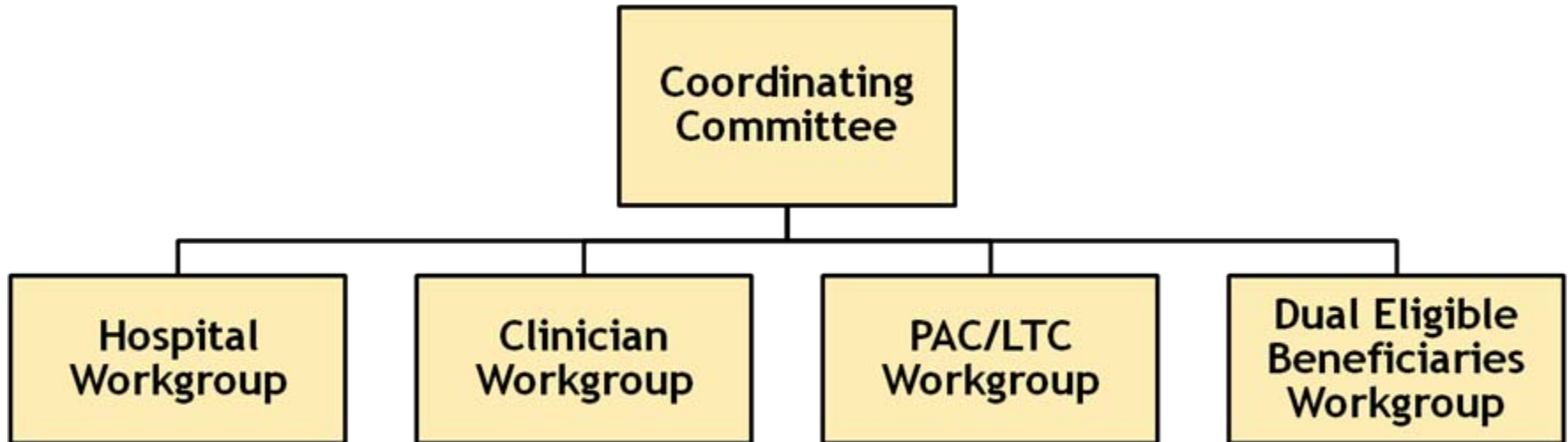
- Measurement role
 - Pay differentially based on performance
 - Protect against unintended consequences of payment incentives
 - Support performance improvement

Health reform legislation, the Affordable Care Act (ACA), requires HHS to contract with the consensus-based entity (currently NQF) to **“convene multi-stakeholder groups to provide input on the selection of quality measures” for public reporting, payment, and other programs.**

HR 3590 §3014, amending the Social Security Act (PHSA) by adding §1890(b)(7)

- Purpose
 - Identify the best available measures for use in specific applications
 - Identify gaps for measure development and endorsement
 - Provide input to HHS/CMS on the selection of measures for public reporting and performance-based payment programs
 - Encourage alignment of public and private sector programs

- Two-Tiered Structure



- Two-Tiered Structure
 - Coordinating Committee
 - Set the overall strategy
 - Charge workgroups
 - Provide input to HHS/CMS
 - Workgroups
 - Advise the Coordinating Committee on setting or population specific tasks
 - Consider measures available, identify measure gaps, develop coordination strategies

MAP Coordinating Committee Membership

Organizational Members	AARP
	Academy of Managed Care Pharmacy
	AdvaMed
	AFL-CIO
	America's Health Insurance Plans
	American College of Physicians
	American College of Surgeons
	American Hospital Association
	American Medical Association
	American Medical Group Association
	American Nurses Association
	Catalyst for Payment Reform
	Consumers Union
	Federation of American Hospitals
	LeadingAge
	Maine Health Management Coalition
	National Association of Medicaid Directors
	National Partnership for Women and Families
Pacific Business Group on Health	

Co-chairs	George Isham, MD, MS
	Elizabeth McGlynn, PhD, MPP
Subject Matter Experts	Richard Antonelli, MD, MS
	Bobbie Berkowitz, PhD, RN, CNAA, FAAN
	Joseph Betancourt, MD, MPH
	Ira Moscovice, PhD
	Harold Pincus, MD
	Carol Raphael, MPA
Federal Government Members	Agency for Healthcare Research and Quality
	Centers for Disease Control and Prevention
	Centers for Medicare & Medicaid Services
	Health Services and Resources Administration
	Office of Personnel Management/FEHBP
	Office of the National Coordinator for HIT
Accreditation / Certification Liaisons	American Board of Medical Specialties
	National Committee for Quality Assurance
	The Joint Commission

- Potential Tasks
 - Annual Pre-Rulemaking Input to CMS
 - Coordination strategies
 - Physician/clinician programs
 - PAC/LTC settings
 - Readmissions/HACs across payers
 - Dual eligible beneficiaries

- Function
 - Transparency
 - Two rounds of public comment on establishment
 - Two phases of public nominations
 - Open meetings
 - Public comment on input to HHS
 - Decision making framework
 - National Quality Strategy
 - Decision making criteria
 - Background analytics

- Two part project
 - Cataloging of payment reform models
 - Analysis of measurement implications
- Funded by the Robert Wood Johnson Foundation
- RAND engaged as subcontractor
- Report posted on NQF website

Membership At NQF

Take Your Seat At the Table

{

*IS YOUR
ORGANIZATION
A MEMBER YET?*

}

Whether it's providing expertise for endorsing measures or planning content for NQF educational programming, members are the foundation of NQF's work. Voices of members and others participated in 70 committees on more than 50 projects offering guidance and expertise between the years of 2007 and 2009.

[NQF's 10-year members](#)
[Join NQF](#)

UPCOMING EVENTS

DATE	EVENT
FEB 28, 2011	Surgery End Maintenance Meeting
MAR 04, 2011	Patient Safety Voting Period
MAR 07, 2011	Nursing Home
MAR 11, 2011	Patient Outcome Appeals Period Addendum

NATIONAL PRIORITIES PARTNERSHIP



The [National Priorities Partnership \(NPP\)](#) offers consultative support to the Department of Health and Human Services on setting national priorities and goals for the HHS National Quality Strategy. The 48 member organizations also play a key role in identifying strategies for achieving the aims of better care, affordable care, and healthy people and communities; and facilitating coordinated, multi-stakeholder action.

MEASURE APPLICATIONS PARTNERSHIP



The [Measure Applications Partnership \(MAP\)](#) is being established to provide multi-stakeholder input to the Department of Health and Human Services on the selection of performance measures for public reporting and payment reform programs. The [RAND Report](#) is now available.

TOOLS

DASHBOARD
Use your dashboard to track and personalize your NQF experience.

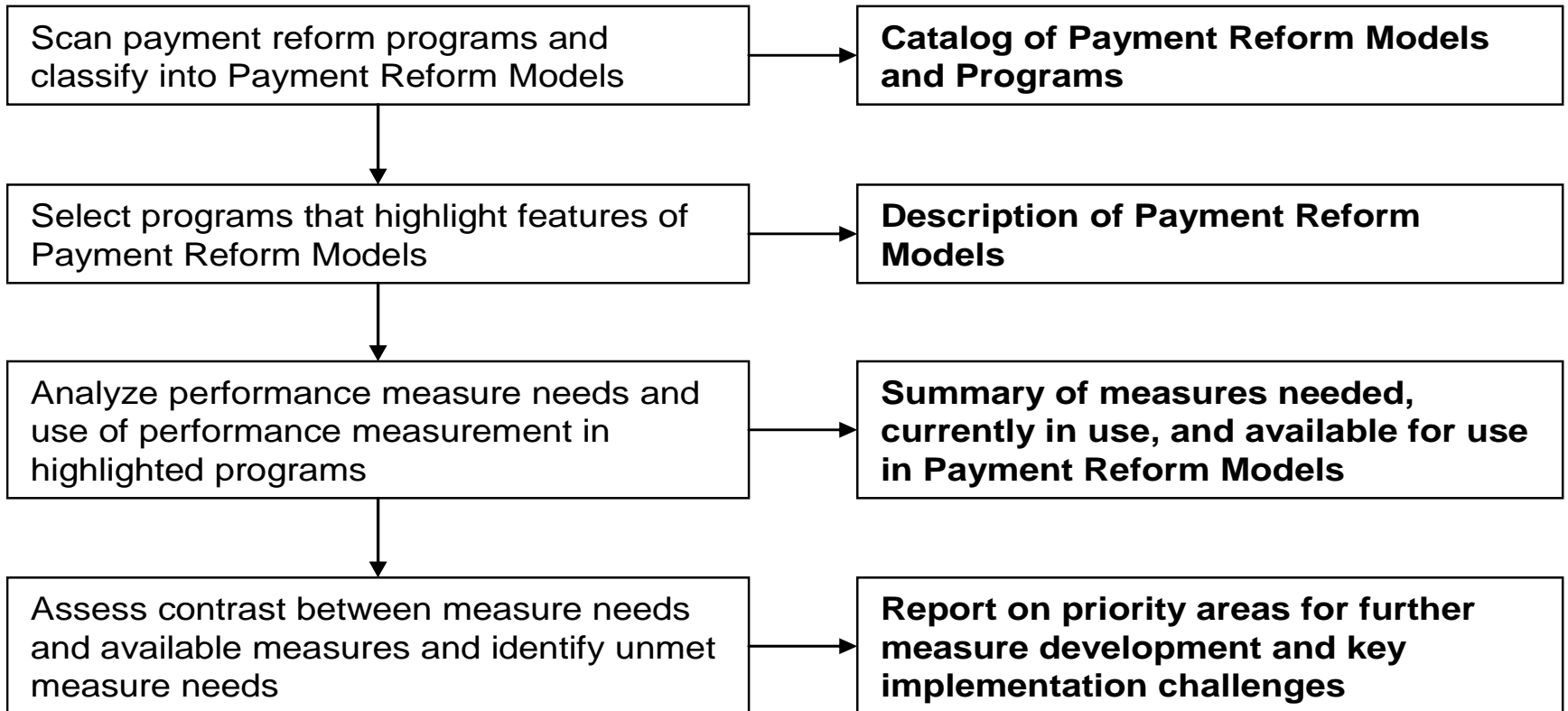
FIND ENDORSED MEASURES
Search the measures directly by measure developer, or national priority.

MEMBERSHIP

There's Value in NQF Membership

Tasks

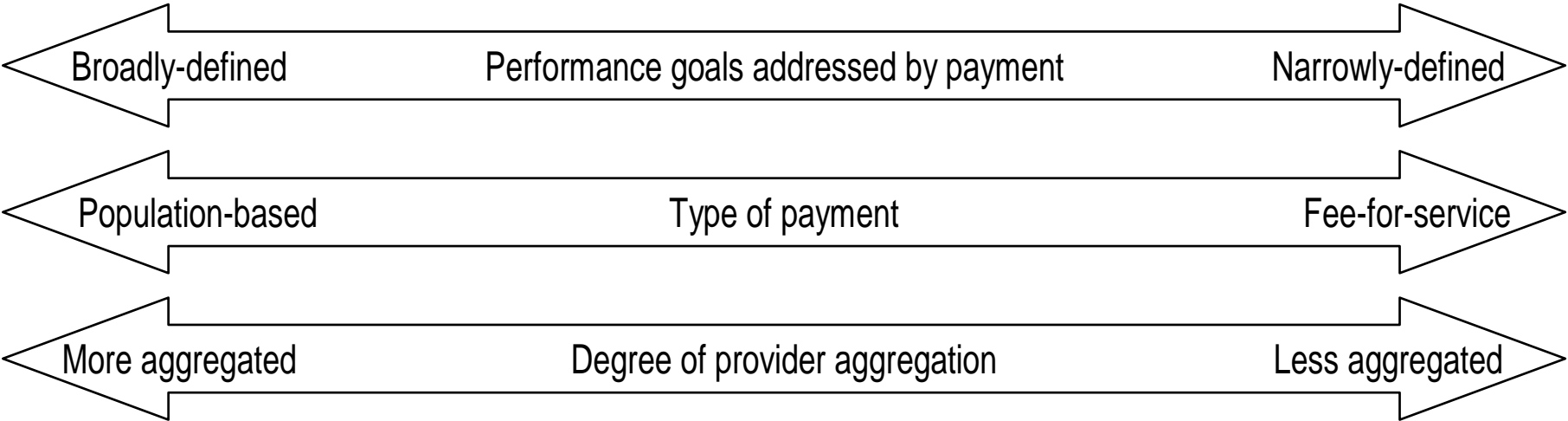
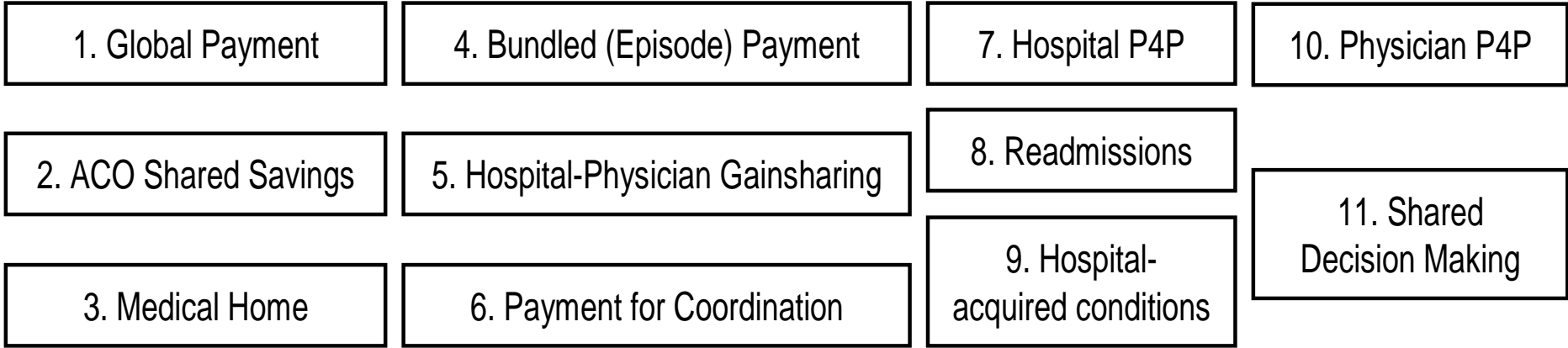
Products



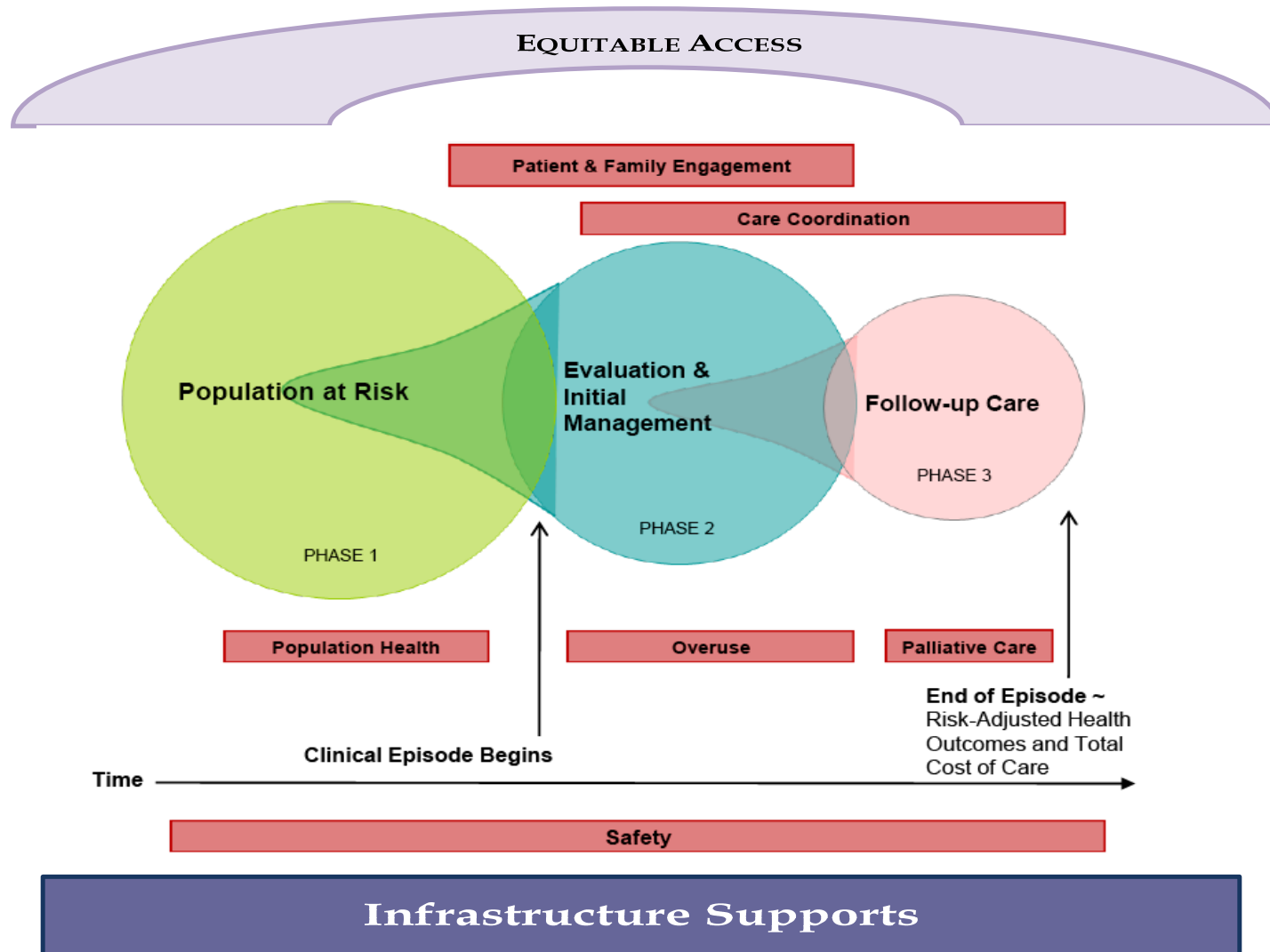
- Sources for programs
 - Affordable Care Act
 - Medicare demonstrations and pilots
 - Private sector programs
 - Other proposals

- Program descriptions (total 90)
 - Highlighted programs (31)
 - Other programs (59)

Cataloging of Payment Reform Models



- Rationale for use of measurement
- Measures used in or proposed for highlighted programs
- Suitability of available measures
- Measure gaps for development and endorsement
- Pertinent implementation challenges



- Outcomes
- Care coordination
- Patient engagement
- Organizational capacity
- Composites
- Efficiency
- Disparities

- Implementation challenges
 - Attribution
 - Data sources
 - Sample size
 - Aggregation
 - Exclusion criteria
 - Risk adjustment
 - Benchmarks

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