

The Leader in Physician-Led Population Health Improvement



Provider-Led Population Health Management WORKS! Real Stories, Real Results

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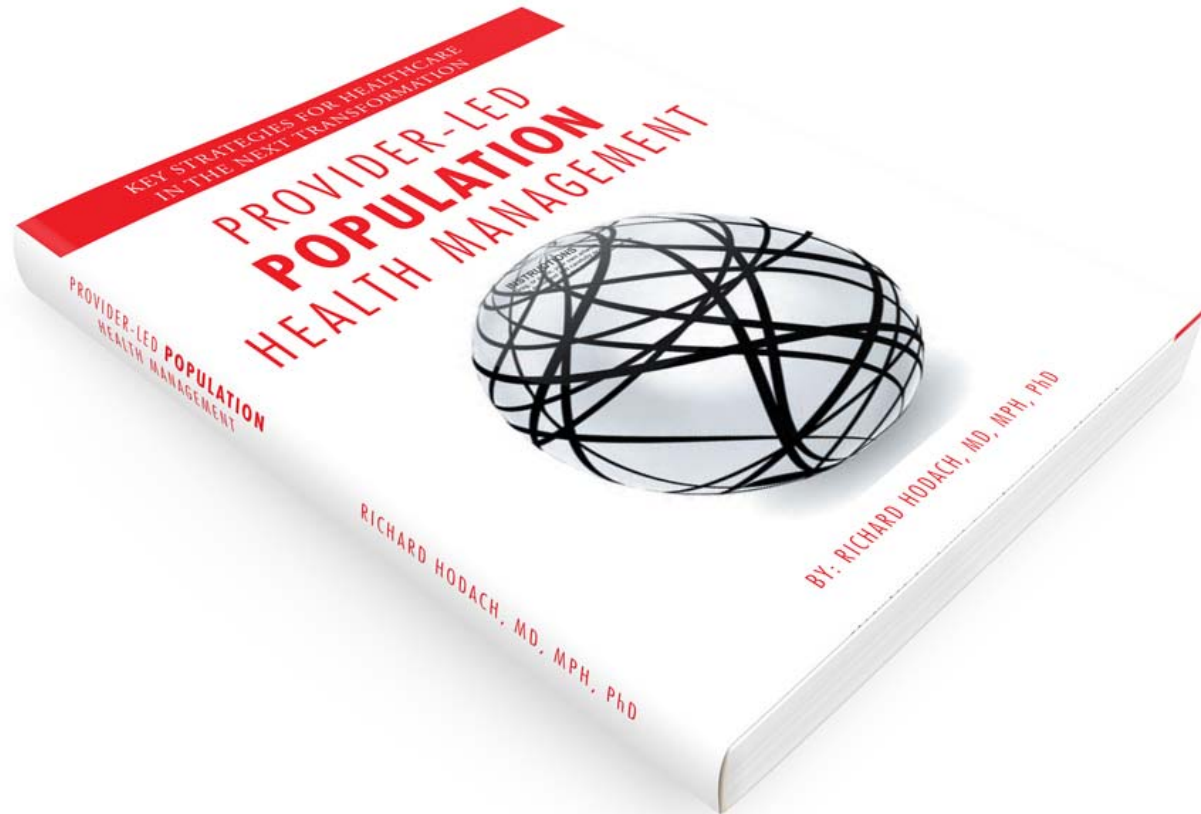
Agenda

- ***Provider-Led Population Health Management***
 - Why it's different, why HIT is fundamental
- **New Delivery Models**
 - Tipping point towards value-based care is in sight
- **How to Get There—System View**
 - Changing culture, creating CINs, maximizing revenue
- **Implementing Change—Practice View**
 - Putting information in the hands of the care team
- **Key Messages**

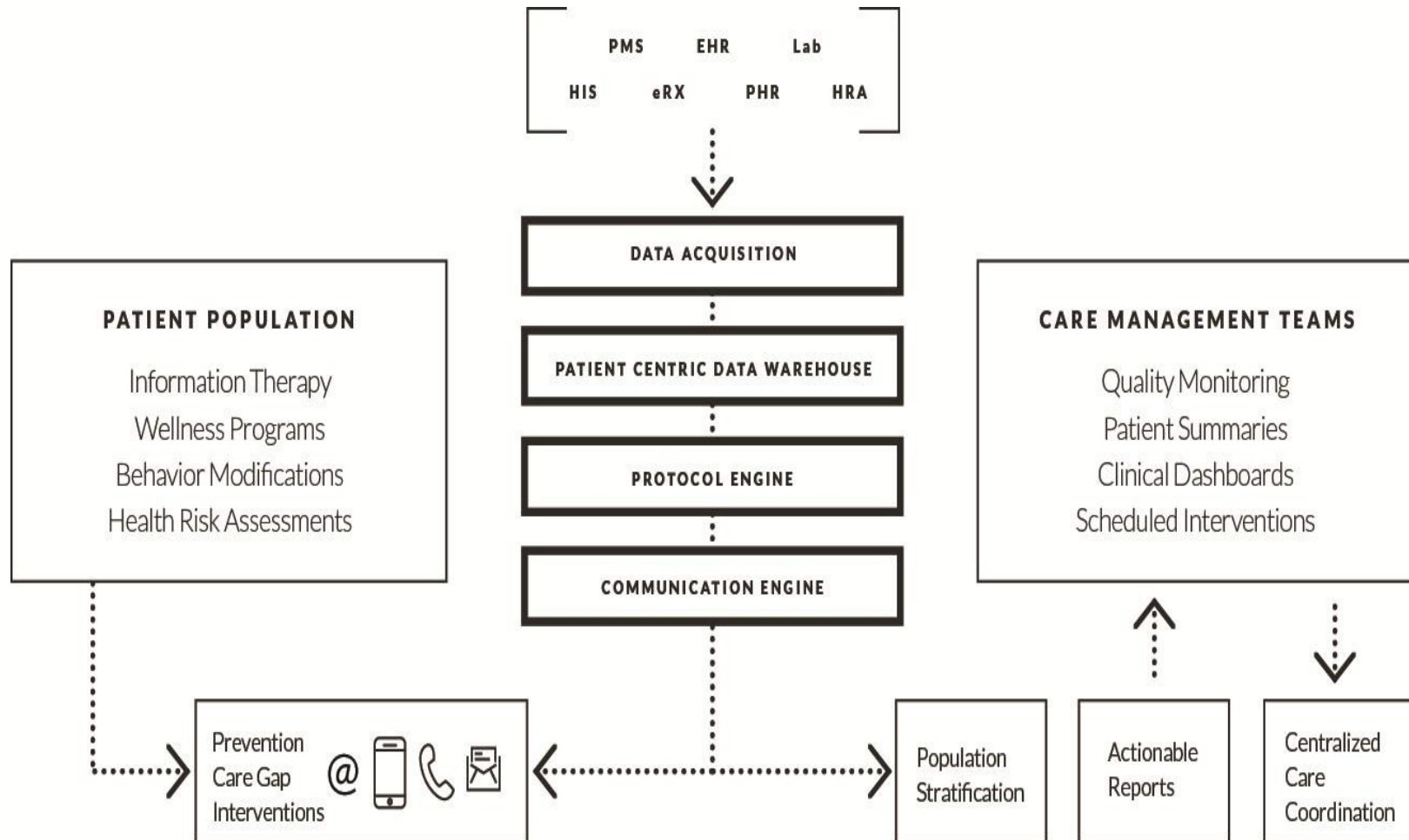
An aerial, high-angle photograph of a massive crowd of people gathered for an outdoor event. The crowd is dense and diverse, with individuals of various ages and ethnicities. Many people are wearing casual summer attire like t-shirts, tank tops, and shorts. The ground is paved, and the scene is brightly lit, suggesting a sunny day. In the center of the image, there is a prominent teal rectangular box containing white text.

**HOW MANY PEOPLE DO YOU
NEED TO REACH TODAY?**

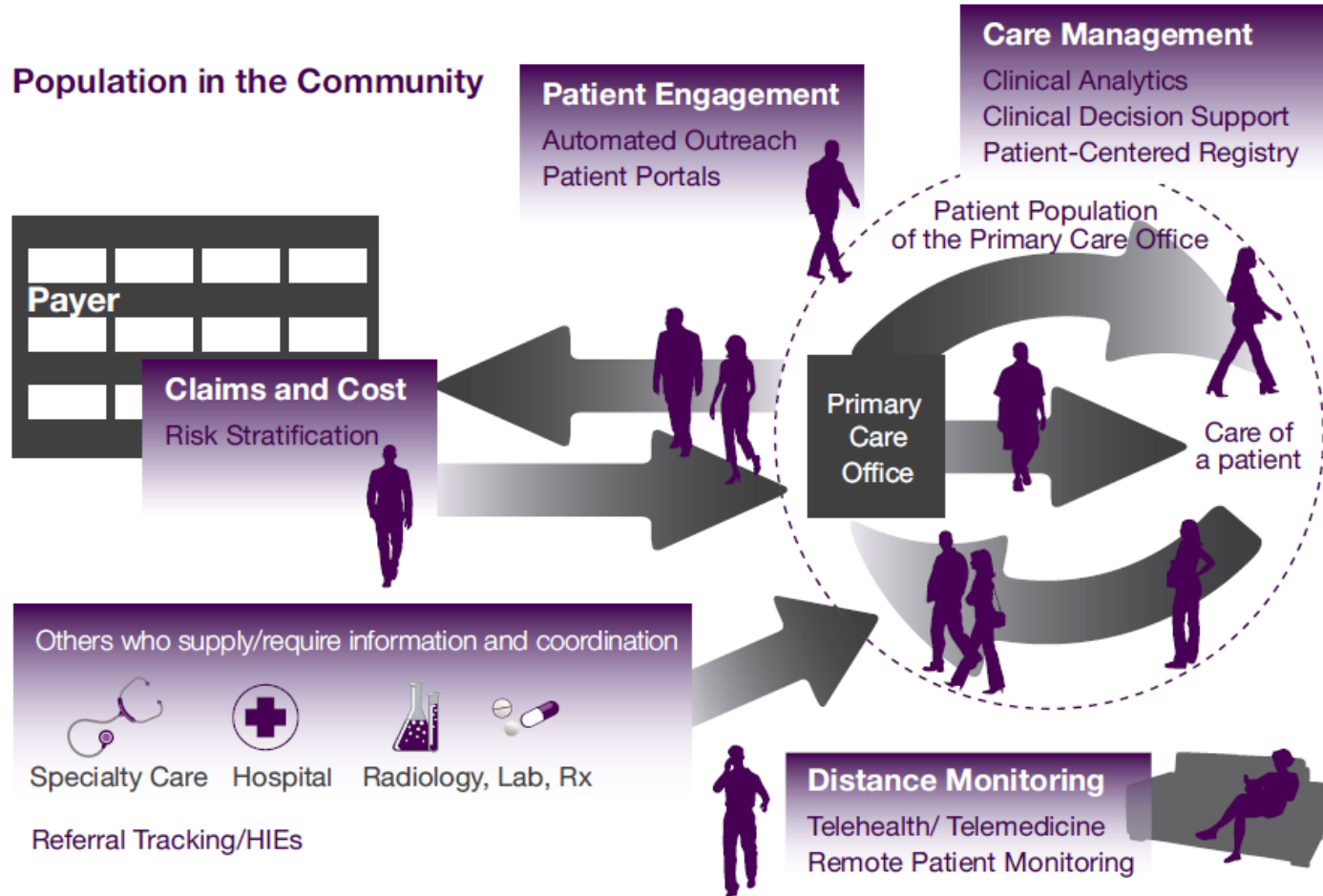
We Wrote the Book



New Delivery Models Require Integrated Data...

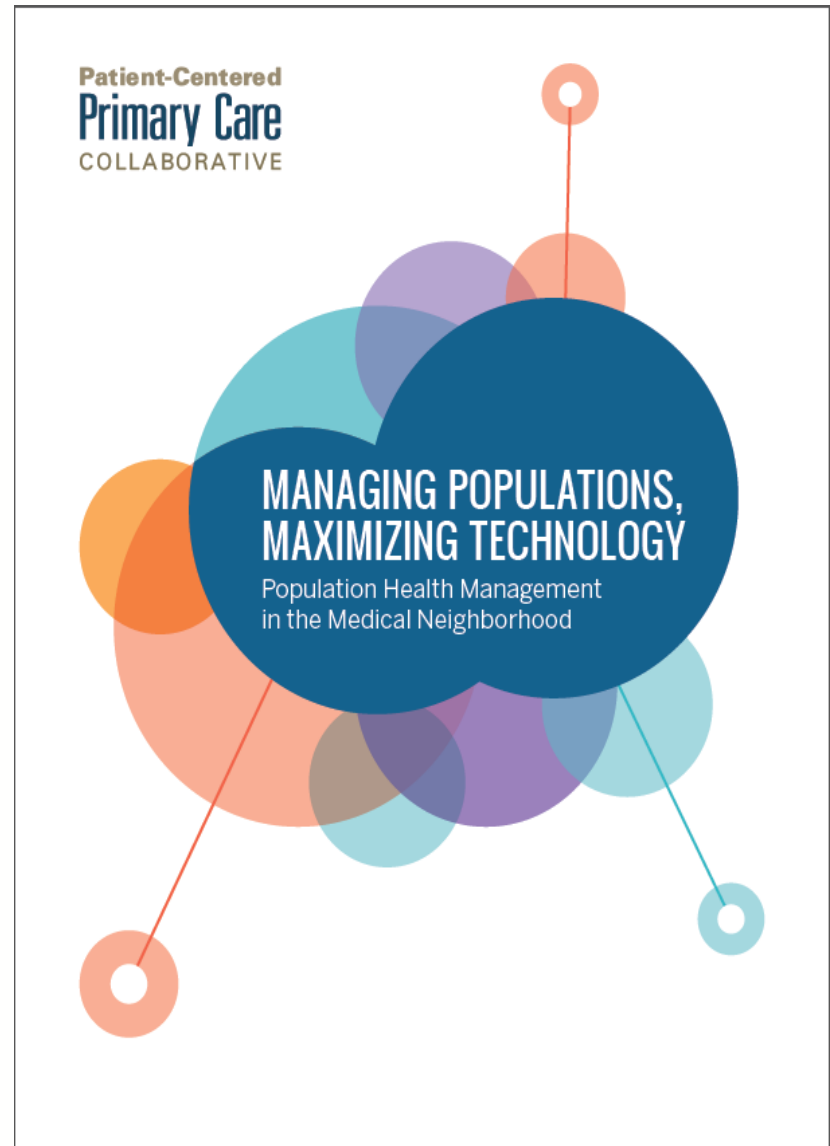


...and Automation of PHM Functions



Ten Recommended HIT Applications for PHM

1. EMRs
2. Patient registries
3. HIE
4. Risk stratification
5. Automated outreach
6. Referral tracking
7. Patient portals
8. Telehealth/Telemedicine
9. Remote patient monitoring
10. Advanced population analytics and cognitive computing



Tipping Point to Value-Based Payment is Near

- **CMS, 1/26/15:**
 - **By 2018, 50% of all Medicare FFS payments will be tied to alternative value-based payment models**
- **Commercial payers, 1/28/15:**
 - **By 2020, 75% of contracts will be value-based**



How to Get There: System View



“Doctors will agree on this” ...Not So Fast

Myths

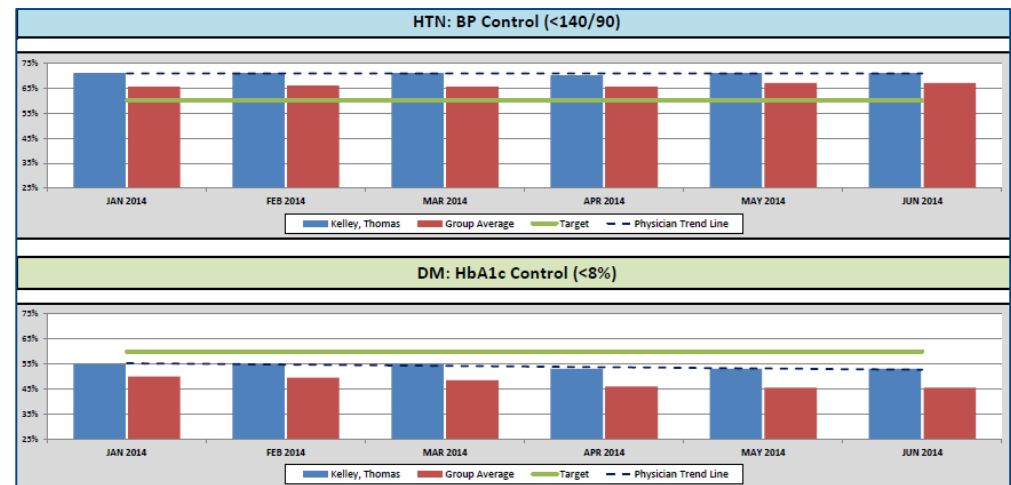


Creating CINs with Aligned HIT and Incentives

- Adhere to EBM protocols
- Connect EMRs
- Define single set of measures
- Collect & share data
- Evaluate performance
- Tie participation to performance



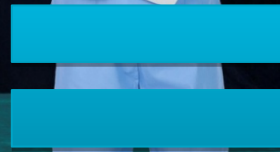
DISEASE STATE SELECTION:
QUALITY IMPROVEMENT GOALS



Maximize Revenue for PHM Related Services

84%

Patients with care gaps reached



\$5m

Revenue from billed procedures

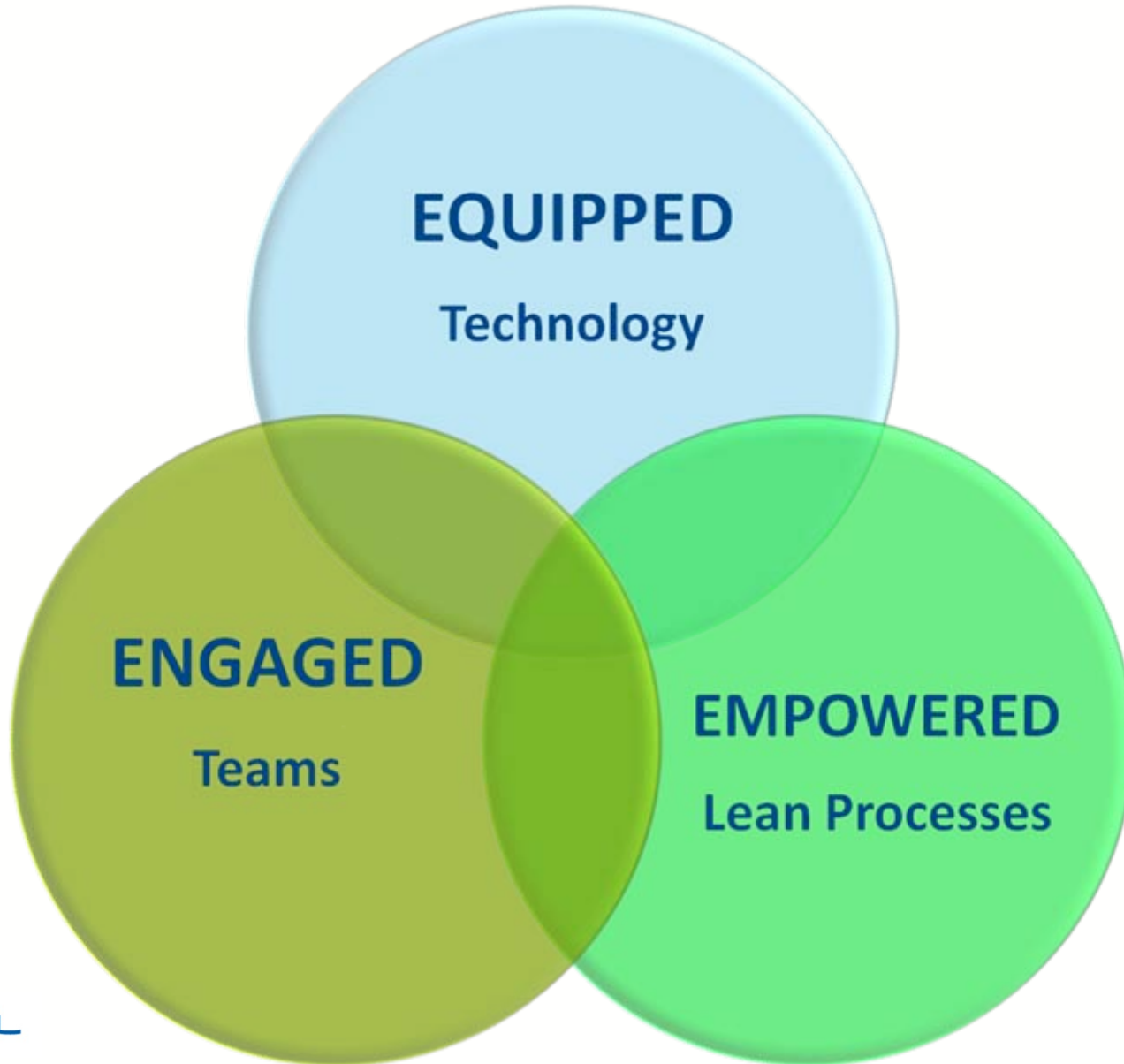
FFS

Value

Implementing Change: Practice View



Triple Focus of Transformed Care Teams



Practice Coaches: Drive and Sustain Transformation

- Facilitate team meetings
- QI methodology
- Training
- Workflow design
- Dissemination of change
- Team building
- Project management
- Transformation strategy
- Plan organization-wide collaboratives



Team Results: 85% Hypertension Control



- Engage providers and create team
- Develop standard workflow
- ✓ **Need to know patient list**
- ✓ **Set and monitor tangible goal: fix 6 patients = 1percentage point improvement**
- ✓ **Reduce manual work; maximize use of HIT tools**
- Optimize visit by engaging patient before, during and after visit
- START SMALL FOR QUICK WINS

Engaging People “Lost to Follow-Up” is Key to PHM

“...We use a magic genie to do all of the communications that we don’t have time to do.”



COMMUNICATIONS	7,601
UNIQUE PATIENTS	3,713

Lab Follow Up	3,942
Never Had Yearly	1,565
Pre-Visit Yearly	749
Pre-Visit Diabetes	711
COPD Research Study	367
Due for Yearly	221

Make HIT A Member of the Care Team



EMR
Registries
Portals
Mobile Devices
Risk Stratification
Care Gap Profiles
Pre-Visit Prep
Automated Outreach
Quality Reporting
Strategic PI



MA / Patient Service Team

- Scheduling
- Execute Standing Orders & Protocols (Triage, Med Refill)
- Pre & In-Between Visit Communication



MA / Nurse

- Pre-Visit Planning
- Execute Standing Orders & Protocols (Care Gaps)
- Med Reconciliation
- Foot Exams
- Education
- Referrals to Care Mgmt



Care Manager

- Highest Risk / Most Complex patients by risk score
- Outreach to patients with complex needs
- Coaching, Goal Setting, Education
- Transitional Care



Physician

- Refer high risk patients to Care Mgmt
- Aim to address all care gaps at every encounter
- Population Health focus



Quality / PI Leaders

- Review performance by location and provider
- Provide progress reports with MD's and Care Teams; plan PI

Key Messages

- **Population health is a provider-led game**
- **HIT is essential for SCALE to achieve PHM goals**
- **HIT includes but is not limited to the EMR**
- **Make HIT a member of the care team for efficiency, actionable data and top of license performance**