

# Setting & Achieving National Priorities for Health Care Quality

Margaret E. O'Kane, President The National Medical Home Summit February 27, 2012

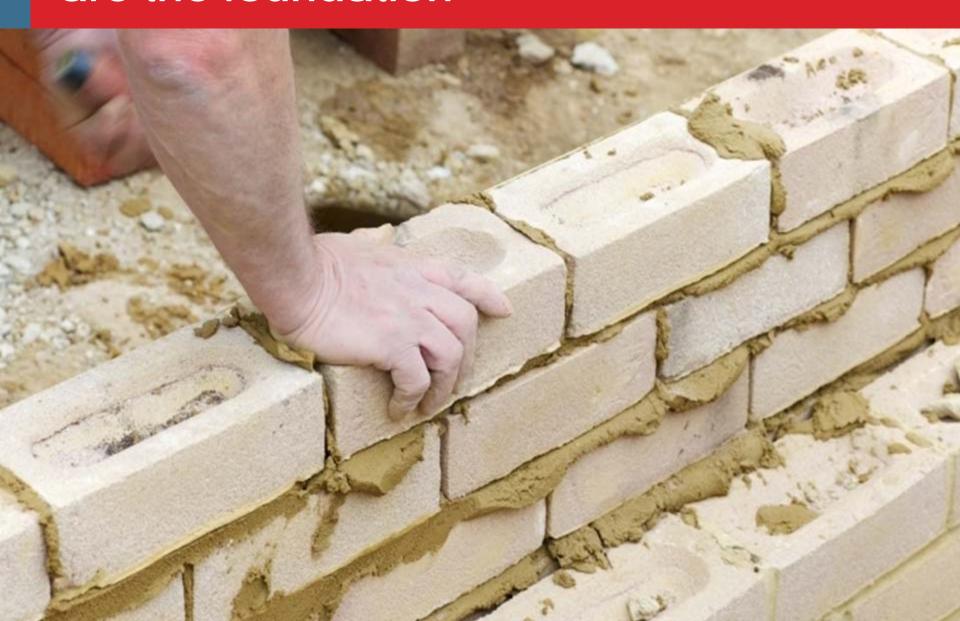
### We need accountability at all levels

- Health plans
- ACOs, organized delivery systems
- Practices
- Integration can be achieved by cooperation across levels
- Ultimately, payment reform is necessary to achieve quality, affordable care

### We need accountability for quality and costs

- Patient cost-sharing is at an all-time high
- Cost sharing can create barriers to needed care
- Vouchers on employer agenda
- More constructive approaches to cost sharing can spare quality
- We need aligned incentives for patients, providers, payers

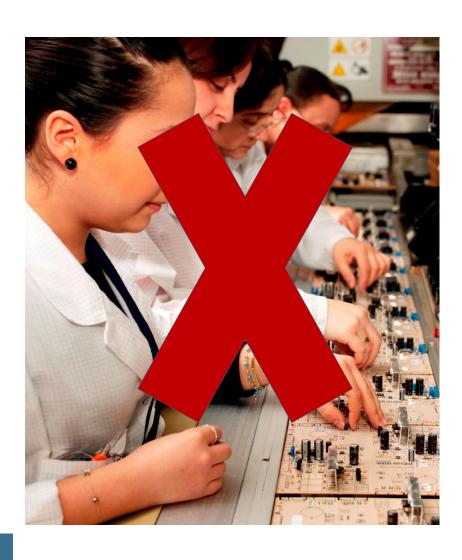
## Patient-centered medical homes (PCMH) are the foundation



### What is a medical home? PCMH 2011 Standards

- Care access and continuity
- Identifying and managing a population
- Treatment planning and care management
- Providing self-care support and community resources
- Tracking and coordination
- Measuring to improve performance

### For clinicians, PCMH ends the "assembly line" focus on visits



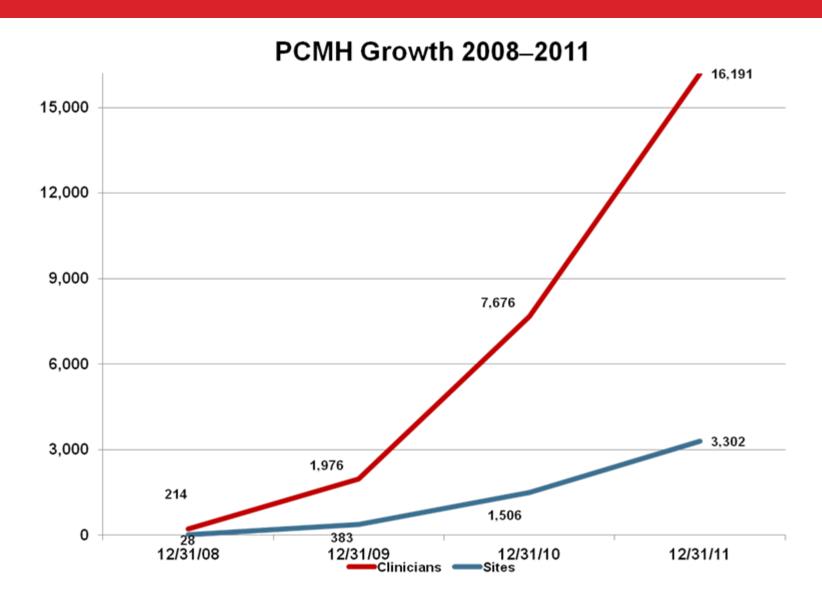
- Gain the ability to plan care
- Have data at your fingertips
- Think strategically about patients as a population

#### The impetus for PCMH



- Other initiatives worked around (not with) delivery system
- Providers wanted to be engaged, think strategically
- Alignment with primary care specialty societies, aided by Wagner Model

#### PCMH Strength: Reach



#### PCMH "Neighborhood"/ Specialty Practice Recognition

### Research shows communication must improve

- Disconnect between PCP and specialist
- PCPs report sending information 70% of the time; specialists report receiving information 35% of the time<sup>1</sup>
- Specialists report sending a report 81% of the time; PCPs report receiving a report 62% of the time<sup>1</sup>
- 25%-50% of referring physicians did not know if patients had seen a specialist<sup>2</sup>

### PCMH "Neighborhood"/ Specialty Practice Recognition

- Specialty groups seek PCMH Recognition
  - Some already included (e.g., HIV providers)
  - Some have a strong case (e.g., oncologists, nephrologists, mental health centers)
- Specialty practice roles vary: advise PCPs, co-manage, temporary/permanent management
- State and private payer PCMH initiatives include specialists (e.g., VT, BCBSNC)

### PCMH "Neighborhood"/ Specialty Practice Recognition

- Coming in 2013
- Program will encompass:
  - Patient access and communication
  - Care coordination and timely information exchange with PCP
  - Reducing duplicate tests
  - Measuring performance

#### Health plans can partner with practices



#### Health plans can partner with practices

- Data sharing
- Embedded care management
- Co-manage specialty care, avoid unnecessary hospitalizations and ED use
- Focus on patient needs, eliminate waste

### Health Plan Accreditation will recognize reform efforts

- Encouraging, recognizing not requiring
- One size will not fit all
- Encourage cooperation across payers
- Different strategies need to add up to coherent population health management

### Vermont and North Carolina use PCMH to build accountable care systems



#### Why ACO Accreditation Matters

## Variation in capabilities and readiness make ACOs risky for payers, patients



### Accreditation aligns purchasers with common expectations



Unites health plans, employers, states and federal purchaser initiatives to prompt providers to change how they provide care

## Accreditation identifies which ACOs are likely to be good partners



# Accreditation is a roadmap and a vehicle for provider-led groups to show their abilities

- Providers in group practice arrangements
- Networks of individual practices
- Hospital/provider partnerships or joint ventures
- Hospitals and their employed or contracted providers
- Publicly governed entities that work with providers to arrange care
- Provider-health plan partnerships
- Different levels of accreditation signify varied degrees of ACO capability

#### **ACO Accreditation Early Adopters**





The Children's Hospital of Philadelphia Hope lives here.







### YouTube Video "Setting Up An Accountable Care Organization"

