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## Using Predictive Models to Identify Potential Underutilization and Overutilization

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#### **Predictive Models and Underutilization**

- Predictive models are generally used to identify groups and even individuals likely to use expensive resources in the future
- Predictive models should also identify individuals using significantly fewer resources than expected
- Early intervention can potentially prevent regression to the mean of their peers with a similar burden of illness

#### **Expected vs. Actual Cost Variance**

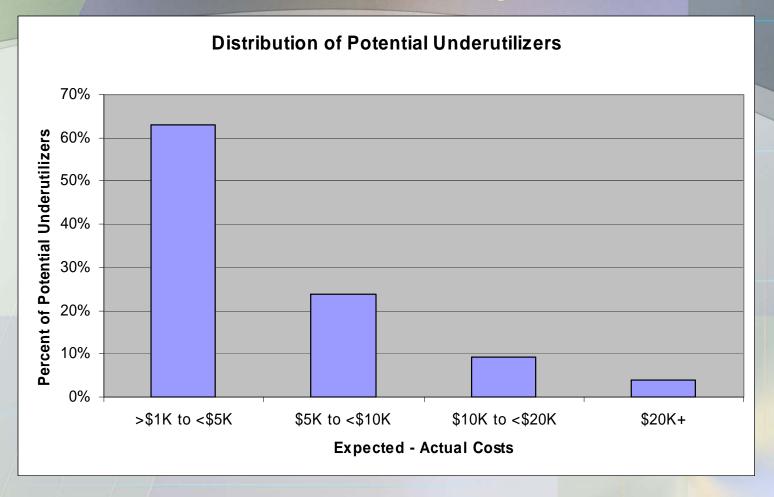
- Predictive models generate prospective and concurrent cost predictions.
- Concurrent cost predictions represent "expected" costs since they take into account all known diagnoses occurring in the past year.
- By comparing actual costs (A) with the expected costs (E), the variance can be either positive or negative.

# **Underutilization** (E>>A)

#### Problem with and Causes of Underutilization

- Individuals whose actual costs are \$10K or more below their peers with a similar burden of illness may not be accessing appropriate and needed care
- Barriers to care:
  - Financial
  - Transportation
  - Language
  - Inadequate communication by providers
  - Inadequate medical literacy
  - Denial of illness
  - Substance abuse, psychiatric illness, competing priorities

#### Potential Underutilizers\* by Cost Variance



\*Potential underutilizers are those E – A > \$1K and represent ~20% of the total population.

High probability underutilizers (E – A >= \$10K) are ~3% of the total population and ~12% of the potential underutilizers.

### Distribution of High Probability Underutilizers (Expected \$ - Actual \$ >= \$10K)

| Expected \$ - Actual \$>= \$10,000 |                                            | Severity Level |     |      |     |      |      |  |  |
|------------------------------------|--------------------------------------------|----------------|-----|------|-----|------|------|--|--|
| Case Mix                           |                                            | 1              | 2   | 3    | 4   | 5    | 6    |  |  |
| 1                                  | Healthy                                    | <<1%           |     |      |     |      |      |  |  |
| 2                                  | History of Acute Diagnosis                 | <<1%           |     |      |     |      |      |  |  |
| 3                                  | One Minor Chronic Disease                  | 0%             | 1%  |      |     |      |      |  |  |
| 4                                  | Multiple Minor Chronic Diseases            | 0%             | 0%  | 0%   | 0%  |      |      |  |  |
| 5                                  | One Significant Chronic Disease            | <<1%           | 2%  | 5%   | 2%  | 1%   | <<1% |  |  |
| 6                                  | Two Significant Chronic Diseases           | 4%             | 15% | 18%  | 12% | 5%   | 1%   |  |  |
| 7                                  | Three or More Significant Chronic Diseases | 1%             | 3%  | 5%   | 1%  | 1%   | <<1% |  |  |
| 8                                  | Complicated Malignancies                   | 2%             | 5%  | 4%   | 3%  | <<1% |      |  |  |
| 9                                  | Catastrophic Conditions                    | <<1%           | 1%  | <<1% | 1%  | <<1% | <<1% |  |  |

Note: % refers to distribution of high probability underutilizers (E – A > \$10K) in Clinical Risk Group matrix

Yellow categories are those with >=5% of high probability underutilizers.

#### **Example**

- 60 year old: diabetes, asthma and hypertension.
  - During the last 12 months
    - 3 PCP visits
    - No BP, DM meds; multiple visits for upper respiratory infections, no asthma control meds
    - Incomplete diabetic surveillance (no hemoglobin A1c, microalbumin test, lipid testing)
    - No flu shot documented

#### **Another Example**

- 30 year old: diabetes, asthma and hypertension.
  - During the last 4 years, variance in expected and actual has grown incrementally from \$4K to \$20K
    - Asthma and BP only treated with appropriate meds during the last 2-3 months
    - Incomplete diabetic surveillance (no hemoglobin A1c, microalbumin test)
    - No flu shot ever documented

#### **More Examples**

- 50 year old male: pathologic fractures of the spine noted in 2/06
  - One MD visit in the last year
  - No blood work since diagnosis made
  - Only Rx is narcotic
- 54 year old with multiple sclerosis
  - Seen exclusively by physician's assistant for over two years
  - No routine preventive services in 3 years
- 44 year old with hypertension, CHF
  - One MD visit in the last 17 months

#### Some Causes of False Positives

- Under-statement of actual costs
  - Coordination of Benefits
  - No pharmacy coverage under the insurer providing claims data
  - Incurred but not reported claims (IBNR)

#### **Minimizing False Positives**

- Flag those without pharmacy benefits
- Flag those with COB for whom the carrier being analyzed is secondary

#### Other Causes of False Positives

- Predictive model over-estimates expected costs
  - Severity due to apparent complication (e.g. infectious disease based on antibiotic use)
  - Insufficient weight to the passage of time (e.g. pregnancy predicting subsequent likelihood of another pregnancy, cancer and HIV costs)
- Incorrect coding creates apparent complications and model upgrades severity

#### Causes of False Negatives

- Predictive model under-estimates expected costs
  - Weights used are based on a generic population but the group is skewed in its average costs
  - Geographic cost factors in the study population are not representative of the one used in the predictive model
- Undercoding incorrectly suggests a lower burden of illness

#### **Reducing False Negatives**

Use group specific weights whenever possible

# **Overutilization** (A>>E)

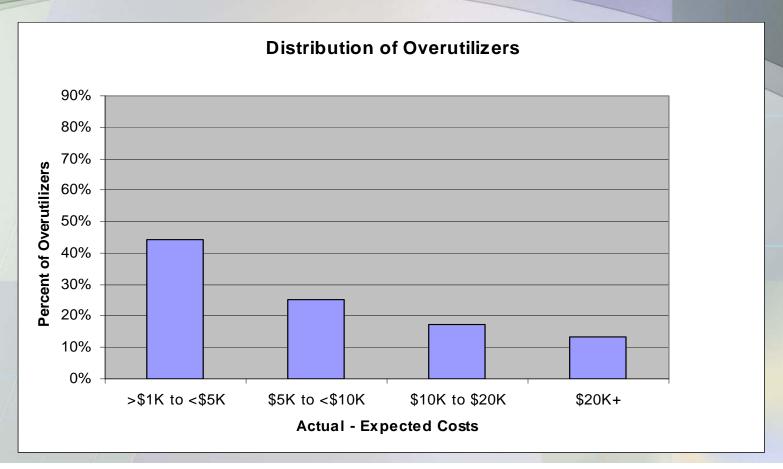
#### The Difficulty Identifying Overutilization

- Those with a high burden of illness are expected to have high cost
- To understand which high cost individuals need a closer review of appropriateness requires a benchmark
- The expected costs generated by predictive models can provide this benchmark.

#### **Identifying Overutilization**

- Increased variance between actual and expected costs helps contextualize high costs to find true outliers within high burden of illness peer groups
- The Clinical Risk Group case mix/severity matrix helps identify high cost individuals with a relatively low burden of illness

#### Potential Overutilizers\* by Cost Variance



\*Potential overutilizers are those A - E >\$1K and represent ~20% of the total population.

High probability overutilizers (A – E >= \$10K) are ~3% of the total population and ~30% of the potential overutilizers.

### Distribution of High Probability Overutilizers (Actual \$ - Expected \$ >= \$10K)

| Actual \$ - Expected \$>= \$10,000 |                                            | Severity of Illness Level |      |      |      |      |      |  |  |
|------------------------------------|--------------------------------------------|---------------------------|------|------|------|------|------|--|--|
| Case Mix                           |                                            | 1                         | 2    | 3    | 4    | 5    | 6    |  |  |
| 1                                  | Healthy                                    | 3%                        |      |      |      |      |      |  |  |
| 2                                  | One or More Significant Acute Diseases     | 4%                        |      |      |      |      |      |  |  |
| 3                                  | One Minor Chronic Disease                  | 7%                        | 3%   |      |      |      |      |  |  |
| 4                                  | Multiple Minor Chronic Diseases            | 2%                        | 1%   | 4%   | 1%   |      |      |  |  |
| 5                                  | One Significant Chronic Disease            | 10%                       | 7%   | 3%   | 1%   | <<1% | <<1% |  |  |
| 6                                  | Two Significant Chronic Diseases           | 17%                       | 12%  | 8%   | 5%   | 2%   | <<1% |  |  |
| 7                                  | Three or More Significant Chronic Diseases | 1%                        | <<1% | 1%   | <<1% | <<1% | <<1% |  |  |
| 8                                  | Complicated Malignancies                   | 1%                        | 2%   | 2%   | 1%   | <<1% |      |  |  |
| 9                                  | Catastrophic Conditions                    | <<1%                      | <<1% | <<1% | <<1% | <<1% | <<1% |  |  |

Note: % refers to distribution of high probability overutilizers (A – E >\$10K) in Clinical Risk Group matrix

Yellow categories are those with >=5% of high probability overutilizers

#### **Examples**

- 57 year old: diabetes, hypertension and adhesive capsulitis (frozen shoulder) with almost \$20K in PT and chiropractic services during the last 12 months
- 15 year old: 7 ER visits in the last 12 months related to episodes of skeletal trauma, genito-urinary symptoms:
  - ?sexual abuse/domestic violence
- 51 year old: with anxiety disorder and almost \$20K in lab and radiology testing for neck pain, back pain, chest pain, visual symptoms, muscle pain, etc. during the last 12 months

#### Some Causes of False Positives

- Under-statement of projected costs
  - Undercoding, falsely lower burden of illness
- High actual costs related to acute, unpredictable events, e.g. trauma, pregnancy, severe acute illness or complication

#### **Reducing False Positives**

 Profile sources of high costs to determine if these are unpredictable, acute events

#### A Cause of False Negatives

 High projected costs due to underlying disease burden and high actual costs related to complications from underuse of appropriate services

#### **Reducing False Negatives**

- Determine if under-service is an issue
  - Profile gaps in care
  - Determine if physicians visit rate is low
- Profile sources of high costs

#### **Summary**

- Predictive models generate prospective (projected) costs as well as concurrent (expected) cost estimates
- The variance between actual and expected costs can be used to identify potential underutilization (E>>A) as well as likely overutilization (A>>E)
- Awareness of causes of false positive and false negatives can help define strategies to better identify high opportunity targets for outreach by care managers

#### For more information

- Bernstein R. New Arrows in the Quiver for Targeting Care Management: High Risk vs. High Opportunity Case Identification. J Ambul Care Manage 2007; 30:39-51
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