Persona Based Population Strategy:

Incorporating Predictive Modeling into Member Care

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Who is CareSource?



Introduction to CareSource

CareSource provides a full spectrum of services for the administration of public-sector healthcare programs for over 1.3 million members

Medicaid Managed Care is our focus:

- CareSource Ohio Medicaid
 - ~ 1,170,000 members (CFC, ABD and Expansion)
- CareSource Ohio Just4Me (Exchange)
 - ~ 30,000 members
- CareSource Ohio SNP and HCBS Waver Program
 - ~ 3,000 members
- CareSource Ohio MyCare (Federal Duals Demonstration Project)
 - ~ 25,000 members
- Humana CareSource Kentucky (an alliance with Humana)
 - ~ 88,000 members (TANF, ABD and Expansion)



Introduction to CareSource (continued)

Non-Profit, mission driven organization that takes pride in our "heartbeat:"

"To make a lasting difference in our members' lives by improving their health and well-being."

Very low administrative expense...~ 6.5%

Dedicated Analytics Focus

- ▼ Team of ~ 25 members including:
 - Informatics
 - Predictive Analytics
 - Regulatory Analytics



The Dilemma of Identifying Members based on Disease and/or High Cost



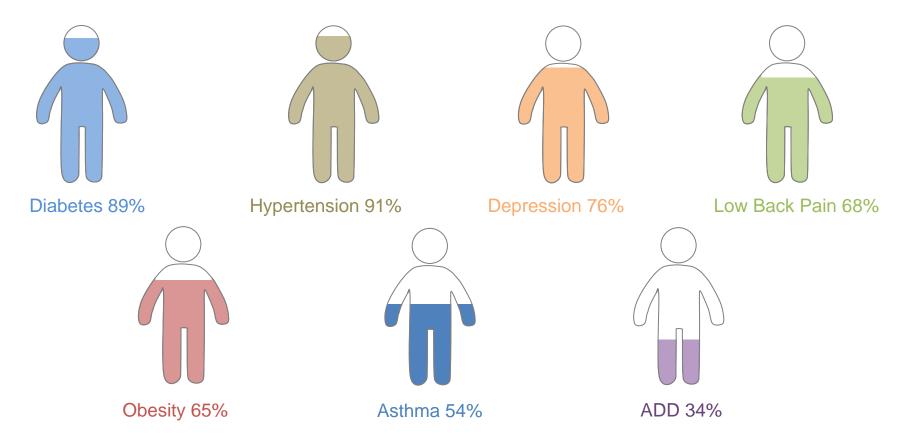
Old Approach vears **Program Enrollment** Member Eligibility "Enrolled" Disease Quality Management Management Behavioral Pharmacy Health Management Emergency High Risk Department Care Medical Community Diversion Management Care Management **Programs** Management Nurse Triage Support Services

Lack of coordination between programs result in member fatigue and inefficiency



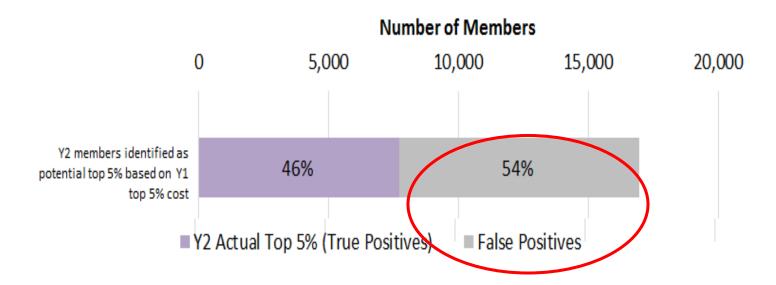
Diseases that Drive Expense Which disease is the driver?





High Cost Prediction High cost year one ≠ high cost year two





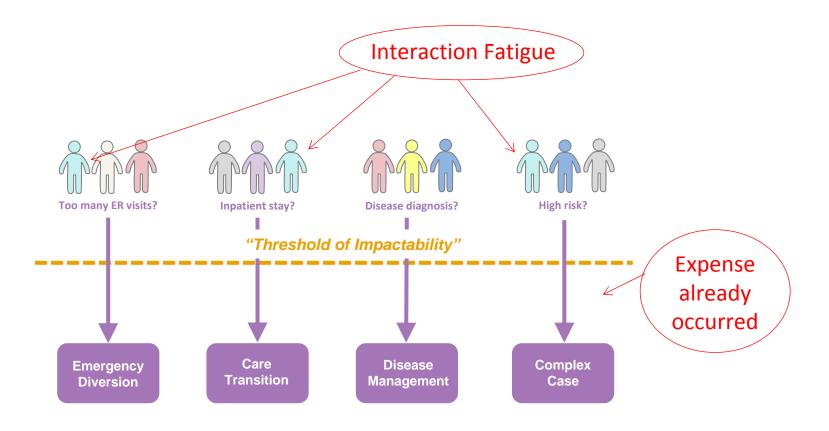


Care Management Transformation



Problems with Program Approach







New Approach Acuity Based Care Coordination



Acuity Based Care Coordination Services										
Acuity Level	1	1	1	2	2	2	3	3	3	
Care Coordination Service	Welcome- Wellness Education- Health Needs Survey	Direct Engagement- Health Risk Appraisal- Nurse Advice- Wellness Coaching- Shared Decision Making	Outreach to confirm PCP Relationship- Personal Wellness Planning via Web or with PCP	Condition Focused Care Coordination- MTM- Healthy Maternity	Preadmission Care Coaching	Discharge Planning	Transition of Care	Recovery Focused Case Management	Complex-High Risk Case Management	
Method of Delivery	Web Electronic Messages Mail	Telephone Electronic Messages Provider or Community Partner Office	Telephone Electronic Messages Provider or Community Partner Office	Telephone Electronic Messages Provider or Community Partner Office	Telephone Electronic Messages Provider or Community Partner Office	Telephonic- On site	Telephonic- On site	Telephonic- On site	Onsite- Home	

HEALTHY

ACUTE ILLNESS/
INJURY

CHRONIC ILLNESS

COMPLEX CATASTROPHIC CONDITION

END OF LIFE

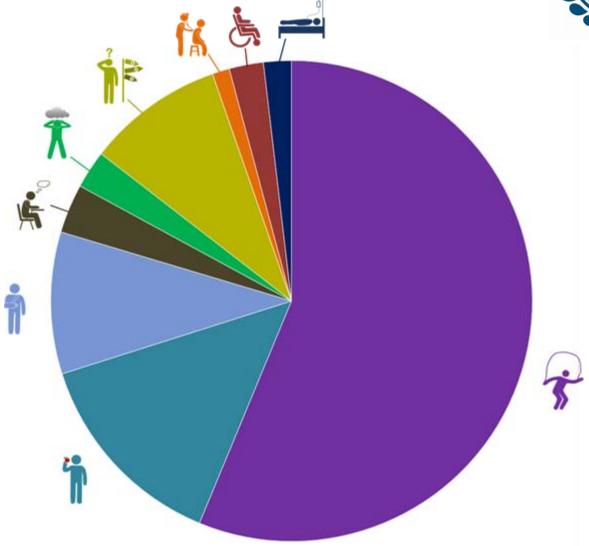


A New Approach: Cluster Analysis



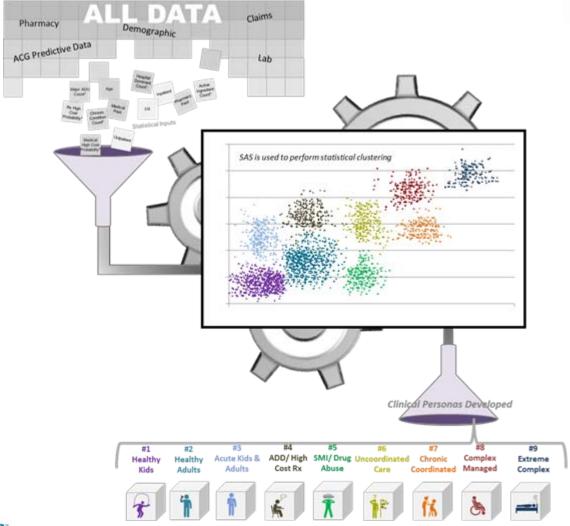
Clinical Personas





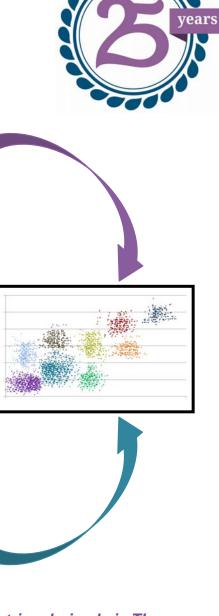
Cluster Analysis Process

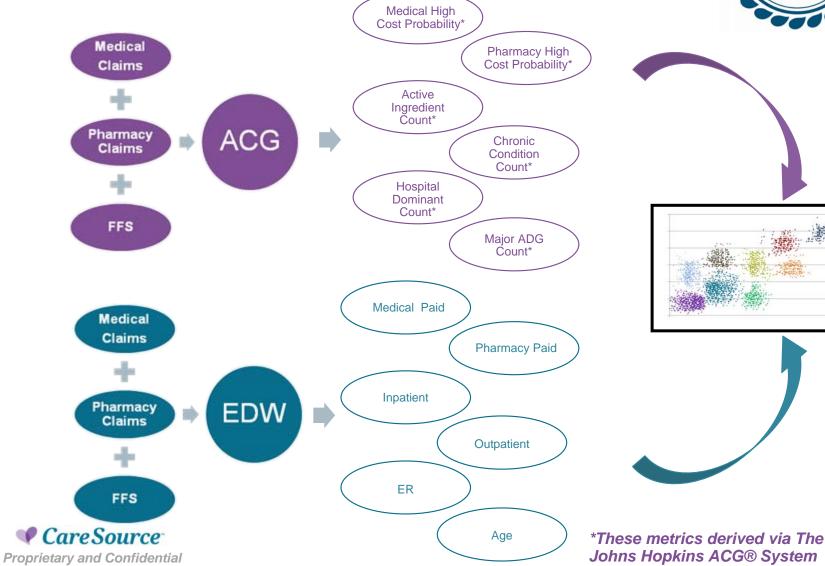






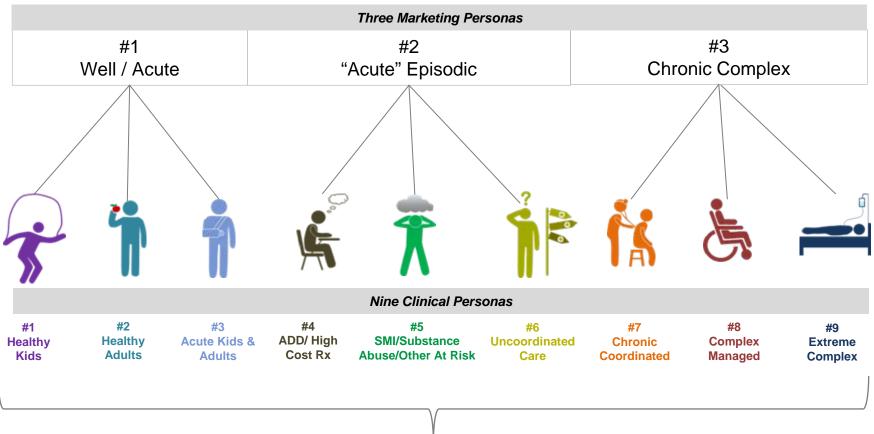
Cluster Analysis Inputs





Cluster Analysis Outputs Clinical Personas





Cluster Drill-down



Clinical Persona Detail years • 80% are considered "healthy" High Cost Rx Abuse/Other At Risk Complex Volume 14% 10% 3% 2% 2% % of Total Costs 23% 12% 5% Few chronic Average Age conditions; but many 12 disparate problems represent top 5% of FUTURE costs 6.32 Chronic Conditions 2.16 2.00 1.95 0.68 0.33 0.26 Unique Diagnoses 23.94 18.16 17.61 18.31 11.87 7.75 6.24 **Highest IP Stays** IP visits/ 1,000 ER visits/ 1,000 **♥** CareSource Highest ER visits - 8x that of Persona #1 (Healthy Kids) **Proprietary and Confidential**

Disease Prevalence





















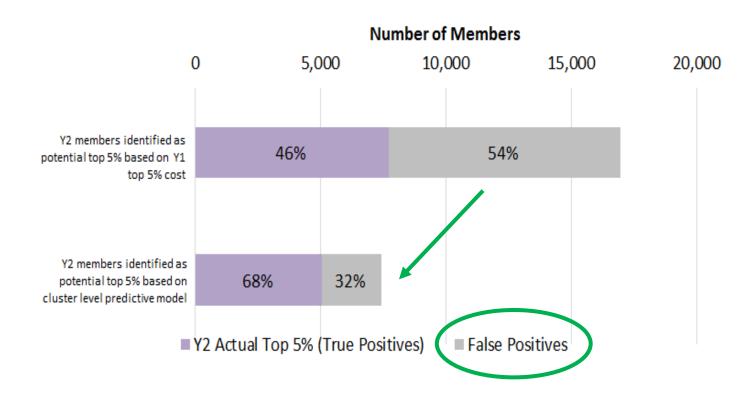
Adults High Cost Rx Abuse/Other At Risk Coordinated Managed Complex Asthma (15%)Low Back Pain (13%)Depression (9%)13% Hypertension (8%)Disorders of Lipid Metabolism 23% (7%)Diabetes (4%)13% Diabetes 89% COPD (3%)

Members with
Diabetes and other comorbids fall along the
continuum



High Cost Prediction Clustering model increases accuracy







Clinical Personas in Action

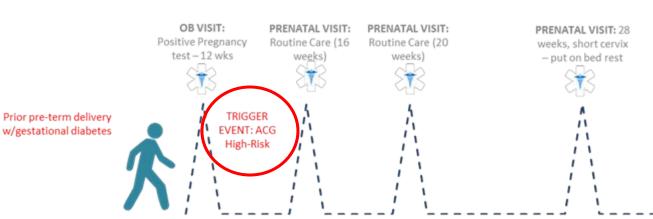


Pregnancy JourneyPersona 2 - Healthy Adult



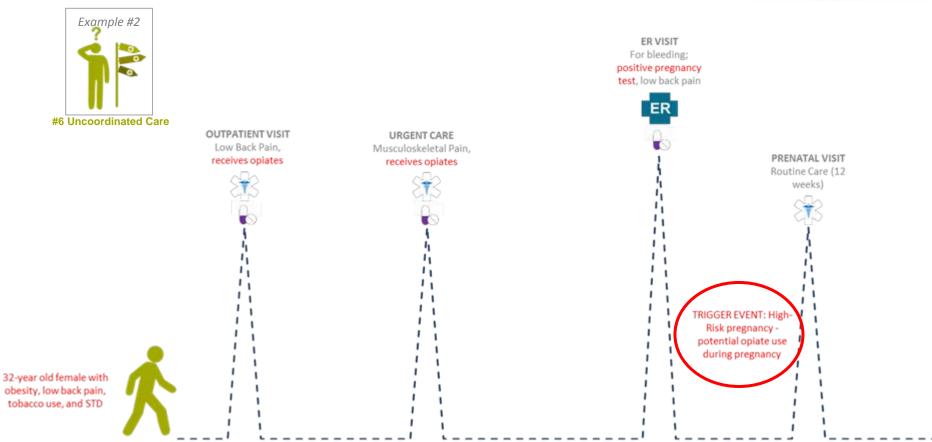






Pregnancy JourneyPersona 6 – Uncoordinated Care





Severe Mental Illness Journey Persona 5 – SMI/Substance Abuse/Other At-risk





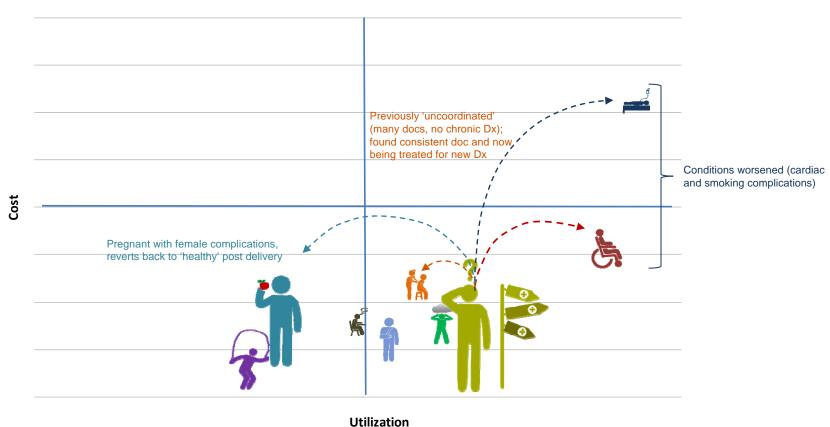
Next Steps



Clinical Persona Movement Over Time

Persona 6 – Year over Year







Additional Opportunities











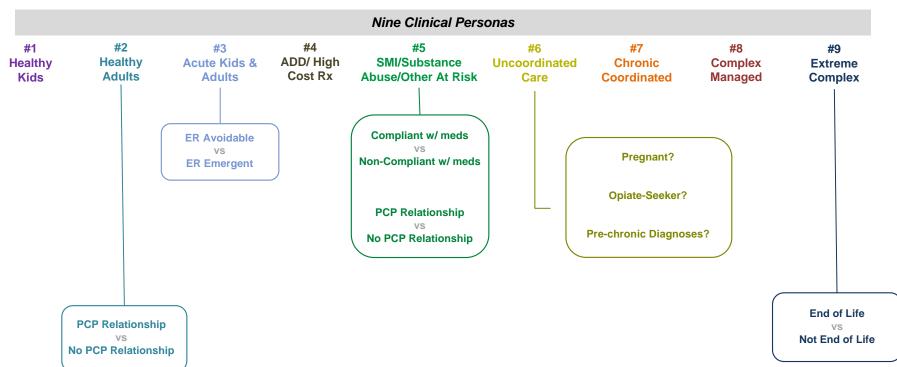














Population subsets requiring unique member interaction

Acuity Based Care Coordination



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RecapFind People – Tailor Interventions



WHO? - Tightly <u>segment</u> populations - find areas of specific opportunity

WHAT? - Optimize type of intervention - most appropriate for segmented group

WHEN? - Predict the best time to intervene – get in front of the cost

HOW? - Tailor method of intervention – enhance consumer experience



Questions?



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