

# AN OUNCE OF PREVENTION: HOW ANCILLARY PROVIDERS CAN BEST PREPARE FOR AUDITS AND AVOID OVERPAYMENTS

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# BACKGROUND

- In the Tax Relief Health Care Act of 2006, Congress required a permanent national RAC program to be in place by January 1, 2010.



# BACKGROUND

- Medicare receives over 1.2 billion claims per year
  - 4.5 million claims per work day
  - 574,000 claims per hour
  - 9,579 claims per minute



# BACKGROUND

## Demonstration Program

- RACs were used to identify over and underpayments in:
  - California
  - Florida
  - New York
  - Massachusetts
  - South Carolina
  - Arizona



# BACKGROUND

## Demonstration Program

- Between 2005 and 2009, the RACs identified:
  - 900 Million in overpayments
  - 38 Million in underpayments
  - 96% of the claims were overpayments and only 4% were underpayments



# GOAL OF THE RACs

- To identify improper payments made on claims for health care services provided to Medicare Beneficiaries.



# GOAL OF THE RACs

- The RAC program is designed to:
  - Detect and correct past improper payments in the Medicare FFS program.
  - Provide information to CMS and Medicare contractors to help prevent fraud in the future and to lower the claims payment error rate.



# RECOVERY AUDIT CONTRACTOR WINNERS

- Diversified Collection Services, Inc. of Livermore, California (Region A) initially working in Main, New Hampshire, Vermont, Massachusetts, Rhode Island and New York.
- CGI Technologies and Solutions, Inc. of Fairfax, Virginia (Region B) initially working in Michigan, Indiana, and Minnesota.





# RECOVERY AUDIT CONTRACTOR WINNERS

- Connolly Consulting Associates, Inc. of Wilton, Connecticut (Region C) initially working in South Carolina, Florida, Colorado and New Mexico.
- HealthDataInsights, Inc. of Las Vegas, Nevada (Region D) initially working in Montana, Wyoming, North Dakota, South Dakota, Utah and Arizona.



# RECOVERY AUDIT CONTRACTOR WINNERS

- Under the program, the four RACs will contract with subcontractors to supplement their efforts.
  - PRG-Schultz, Inc. will serve as a subcontractor to HDI, DCS and CGI in Regions A, B and D.
  - Viant Payment Systems, Inc. will serve as a subcontractor to Connolly Consulting in Region C.



# RECOVERY AUDIT CONTRACTOR WINNERS

- Each subcontractor has negotiated different responsibilities in each region, including some claim review.



# GENERAL INFORMATION ABOUT RACS

- RACS are paid on a contingency basis.
  - If the claim is overturned on appeal, the RAC must repay its fee.
  - The types of issues undergoing review will be listed on each RACs website.



# GENERAL INFORMATION ABOUT RACS

- Each RAC must hire a full time medical director.
- From inception through March 27, 2008, it cost the RACs only .20 to collect a dollar.
- During the demonstration program RACs collected \$187.2 million in contingency fees.



# IMPROPER PAYMENTS

- Improper payments were estimated at 10.8 billion dollars in 2007.



# IMPROPER PAYMENTS

- The main reasons for the improper payments were:
  - Payments were made for services that don't meet Medicare medical necessity requirements.
  - Payments were made for services that are incorrectly coded.



# IMPROPER PAYMENTS

- The main reasons for the improper payments were:
  - Providers failed to submit documentation when requested, or
  - Fail to submit enough documentation to support the claim.





# IMPROPER PAYMENTS

- The main reasons for the improper payments were:
  - Other reasons such as basing claim payments on outdated fee schedules, or
  - The provider is paid twice because duplicate claims were submitted.



# AUTOMATED REVIEWS

- RACs use proprietary techniques to identify claims that clearly contained errors resulting in improper payments and those that likely contained errors resulting in improper payments.
- In the case of a clear improper payment, the provider is contacted and an overpayment is requested or the underpayment paid.



# COMPLEX REVIEWS

- If the claim contains likely errors, the RAC can ask for medical records.
- Very expensive process.
- Clinical staff will review records.
- Hospice and home health services claims were excluded from the demonstration.
- Can request education from the RACs Medical Director.



# **ADDITIONAL FRAUD FIGHTING EFFORTS FOR DMEPOS SUPPLIERS AND HOME HEALTH AGENCIES**

- More stringent reviews of new DMEPOS supplier's applications, including background checks to ensure that a principal, owner or manager owner has not been suspended by Medicare.



# **ADDITIONAL FRAUD FIGHTING EFFORTS FOR DMEPOS SUPPLIERS AND HOME HEALTH AGENCIES**

- Making unannounced site visits to ensure that suppliers and home health agencies are actually in business.



# **ADDITIONAL FRAUD FIGHTING EFFORTS FOR DMEPOS SUPPLIERS AND HOME HEALTH AGENCIES**

- Implementing extensive pre- and post-payment review of claims submitted by suppliers, home health agencies and order or referring physicians.



# **ADDITIONAL FRAUD FIGHTING EFFORTS FOR DMEPOS SUPPLIERS AND HOME HEALTH AGENCIES**

- Validating claims submitted by physicians who order a large volume of DMEPOS or home health visits by sending a follow up letter to the physicians.



# **ADDITIONAL FRAUD FIGHTING EFFORTS FOR DMEPOS SUPPLIERS AND HOME HEALTH AGENCIES**

- Verifying the relationship between physicians who order a large volume of DMEPOS or home health visits and the beneficiaries who the items or services are ordered for.





# **ADDITIONAL FRAUD FIGHTING EFFORTS FOR DMEPOS SUPPLIERS AND HOME HEALTH AGENCIES**

- Identify and visiting high risk beneficiaries to ensure they are appropriately receiving the times and services for which Medicare is being billed.



# STEPS PROVIDER CAN TAKE TO BE READY FOR RAC AUDITS

- Conducting an internal assessment to ensure that submitted claims meet the Medicare rules.
- Identify areas of concern by looking at the RAC websites and assess their own claims in light of the RAC findings.



# STEPS PROVIDER CAN TAKE TO BE READY FOR RAC AUDITS

- The RACs often chose to review services highlighted by the OIG and GAO.
- Implement procedures to promptly respond to RAC request for medical records.
- Keep track of denied claims and correct previous errors.



# STEPS PROVIDER CAN TAKE TO BE READY FOR RAC AUDITS

- When necessary develop corrective action plans to respond to denied claims.
- Developing a good working relationship with referring providers.



# APPEALS

- Provider has 120 days from the claim adjustment to file an appeal.
- Appeal process is handled by regular Medicare claim process.
- As of March 27, 2009, only 14% of the RAC determinations were appealed and only 4.6 percent were overturned on appeal.



# THE END

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