"Areas of Risk in Nursing Homes and Home Health"-The Tools for Getting It Right the First Time

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Medical Necessity Reviews

- This is an area I view with most concern from the provider's perspective
- Medical Necessity Reviews of a complex review nature have a targeted date of calendar year 2010
- Chief reason for concern?
 - Staff documentation
 - Scanty
 - Non-descript in terms of "SKILLED" services rendered

Specific Areas of Risk – Rehab

(based upon experience from RAC Demonstration Project in California)

- Therapy Services Provided
 - Physical Therapy
 - Occupational Therapy
 - Speech Therapy
 - Question to Ask?



Does the documentation CLEARLY ESTABLISH that the "unique skills" of a licensed therapist were required to facilitate rehabilitation and recovery

Specific Areas of Risk – Rehab

(based upon experience from RAC Demonstration Project in California)

- Therapy evaluations that do not adequately establish prior levels of function (PLOF)
- Co-signature issues
- Illegible charting
- Rehab minutes/days not matching rehab minutes/days coded in section P of the MDS
- Duplication of services between disciplines
- Repetitive and basic activities day after day
- Lack of significant progress being made

Specific Areas of Risk – Rehab

(based upon experience from RAC Demonstration Project in California)

- The amount and duration of the tx provided did not have "reasonable" results
- "Spontaneous Recovery" was not a consideration by the therapist evaluating
- Treatment being rendered was NOT for a condition which caused the qualifying acute care hospitalization or which arose during the

acute care stay







Specific Areas of Risk – Nursing



(based upon experience from RAC Demonstration Project in California)

- Skilling in the lower 18 RUG categories without strong documentation to support skilled need
 - (no presumption of coverage in the lower 18 RUG categories)
- Psych covered Medicare residents in the SNF setting can be problematic



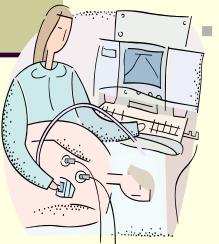


Specific Areas of Risk – Nursing

(based upon experience from RAC Demonstration Project in California)

- Custodial Nursing Documentation failing to support the fact that licensed nurses were required to
 - Observe
 - Assess
 - Intervene





The chart should support the observations made by the licensed staff, the specific assessment skills utilized and the actual interventions required to monitor the unstable and changeable condition

Medicare is a "Physician" Driven Program

- Detailed charting is needed on:
- Notification of physician
- Specifics about what was reported
- New orders obtained
- Other content of the exchange with the physician
- Support the fact that the instability of the resident necessitates "skilled" intervention by a licensed professional



Weak Documentation = Weak Case In Medicare Reviews

- Rehab charting
- Nursing documentation
- Physician/NP/PA progress notes, including consults
- Ancillary department entries
- Initial paperwork sent by provider in response



to RAC request for records (or for that matter, any government agency)





Key Risk!



Not Being "Pro-Active" in Preparation for a Potential RAC Request

- Initial response to request for records
- Subsequent responses at the varied levels if findings are not favorable
- Staying within the required time frames of response
- a 'point person' to track the claims in review who <u>clearly understands the process</u>
- On-going Medicare Compliance Program to audit Medicare Records within the facility



