



Lower Readmissions

Improve Patient Satisfaction

Reduce Length of Stay

Improve Staff Satisfaction

**Better Care.**  
**Lower Cost.**

December 4, 2013

# Leveraging Mobile Care Coordination Technology to Improve Care Transitions

Dec 2013



**Susan Cumming, MD, SFHM**

Medical Director, Quality  
[cumminss@maringeneral.org](mailto:cumminss@maringeneral.org)



**Siva Subramanian, PhD**

Founder & COO  
[siva@careinsync.com](mailto:siva@careinsync.com)

# The Problem

A patient admitted to a hospital will experience:

**20-40** Care Providers

No “team” - **Silos** of Care

**1-in-10** Chance of Harm<sup>1</sup>

**1-in-5** Chance of Readmission<sup>2</sup>

Communication Failures Drive **70-80% Errors**<sup>3</sup>

Cost to the Nation: **\$25B - \$45B Annually**<sup>4</sup>

<sup>1</sup> Agency for Healthcare Research and Quality, 2002.

<sup>2</sup> The Revolving Door, Robert Wood Johnson Foundation, 2013.

<sup>3</sup> Joint Commission Study 2006.

<sup>4</sup> Health Affairs – Policy Brief, Robert Wood Johnson Foundation, 2012.

# Why is this challenging?

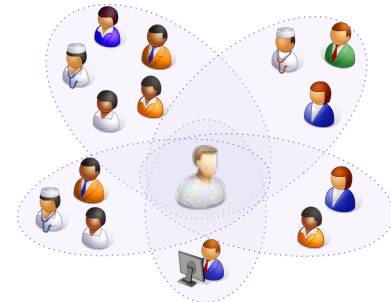
Care must be  
*evidence-based* and *patient-centered*...



*coordinated* and *timely*...



***But the care team is diverse,  
constantly changing, and on-the-go!***



# Our Approach

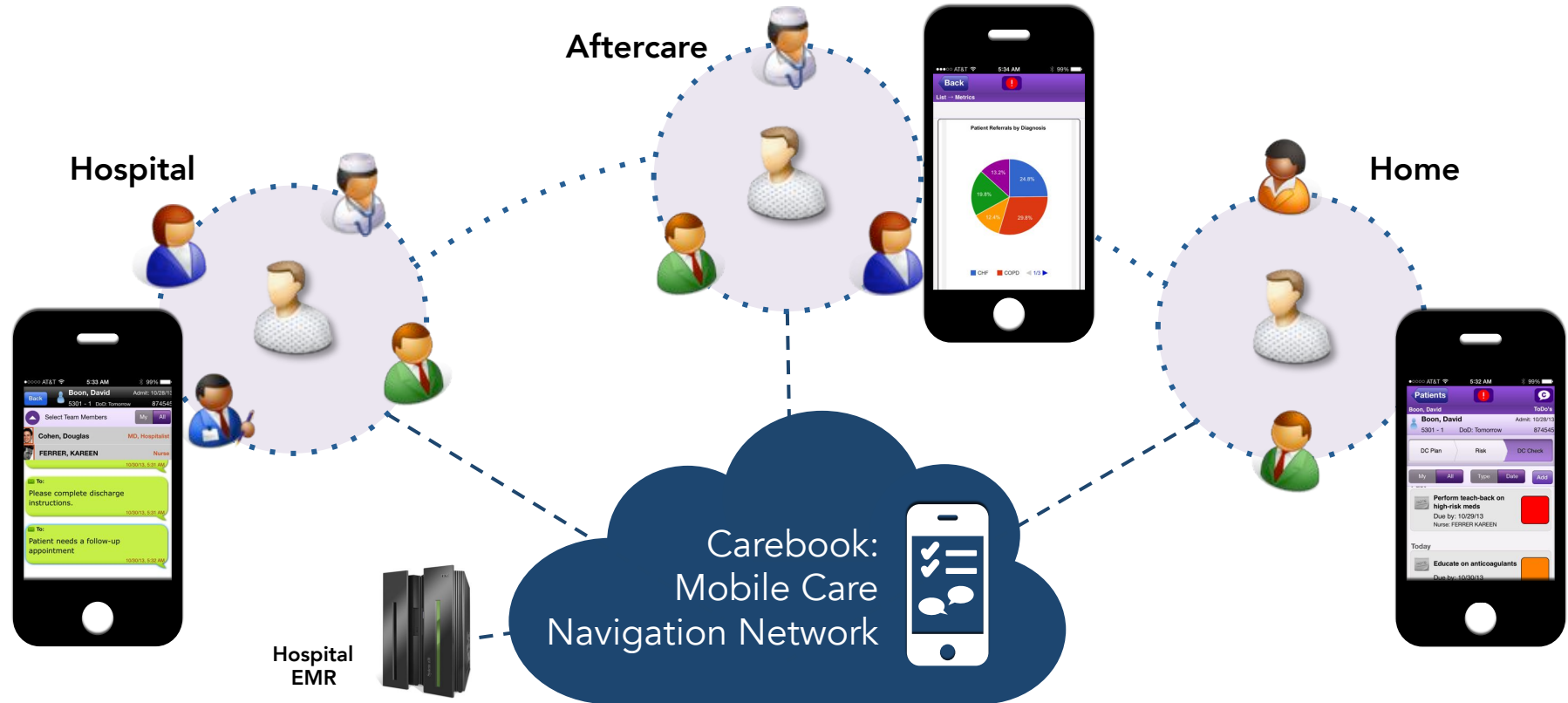
1. Connect Entire Team on Mobile devices  
Patient-centered multidisciplinary care teams
2. End-to-End Evidence-based<sup>1,2</sup>  
Proven inpatient, post-discharge & “BYO” interventions
3. Collaborative Model  
Work with surrounding area care providers

<sup>1</sup> Project RED - Re-Engineering Discharge, Boston University Medical Center.

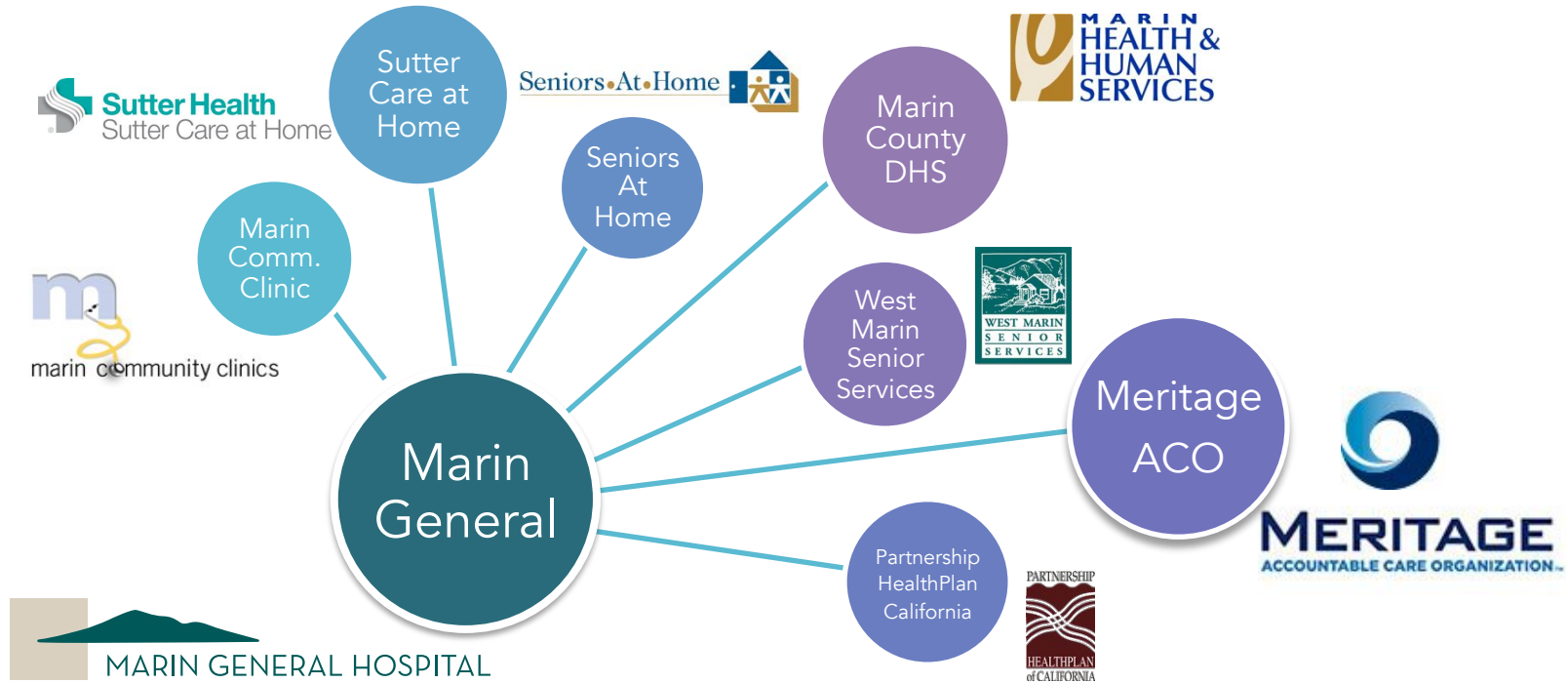
<sup>2</sup> Project BOOST – Better Outcomes for Older adult Safer Transitions, Society of Hospital Medicine.

# Carebook: The GPS for Care Teams™

Collaborative, Patient-centered, Evidence-based

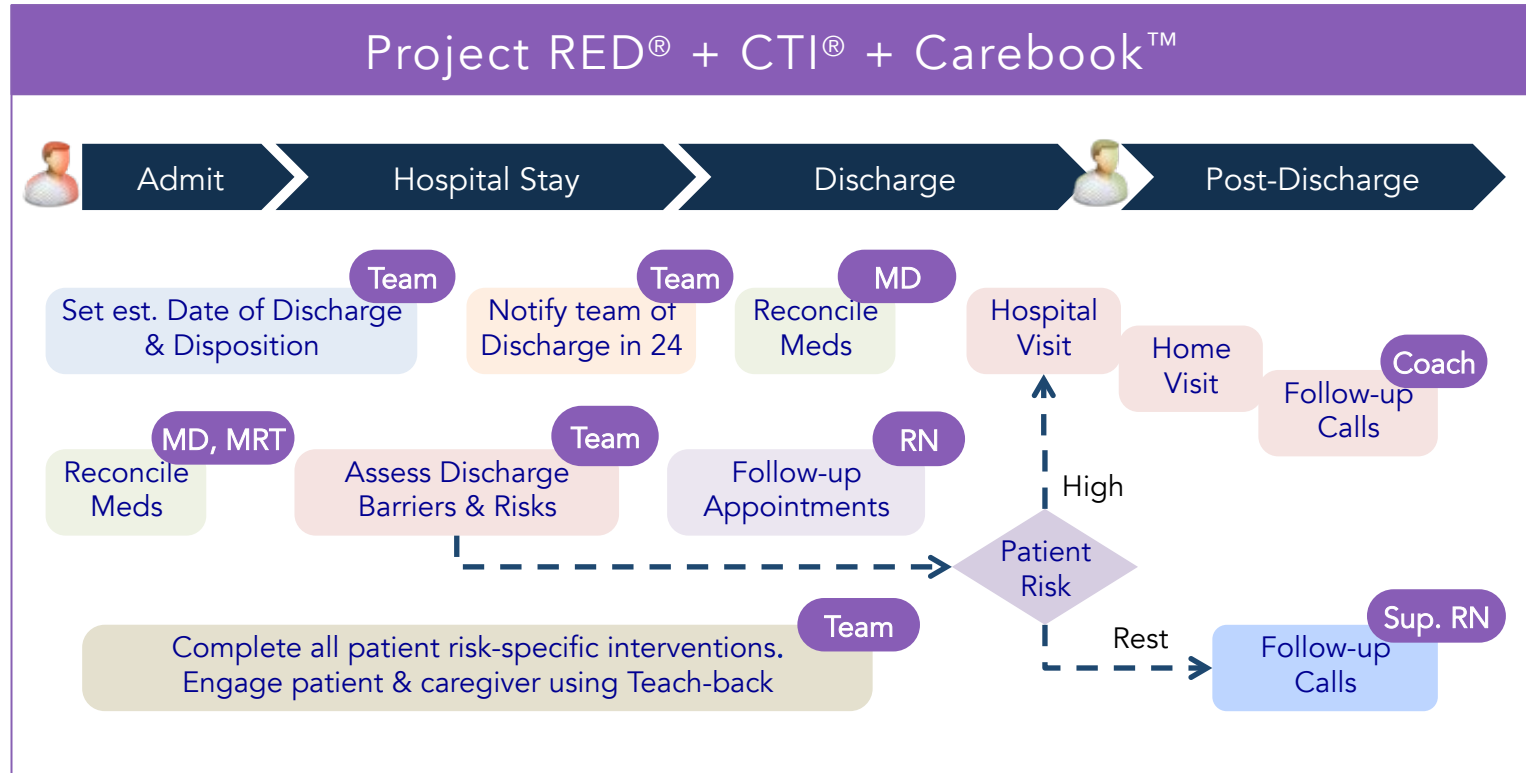


# Collaborative Model for Transitions



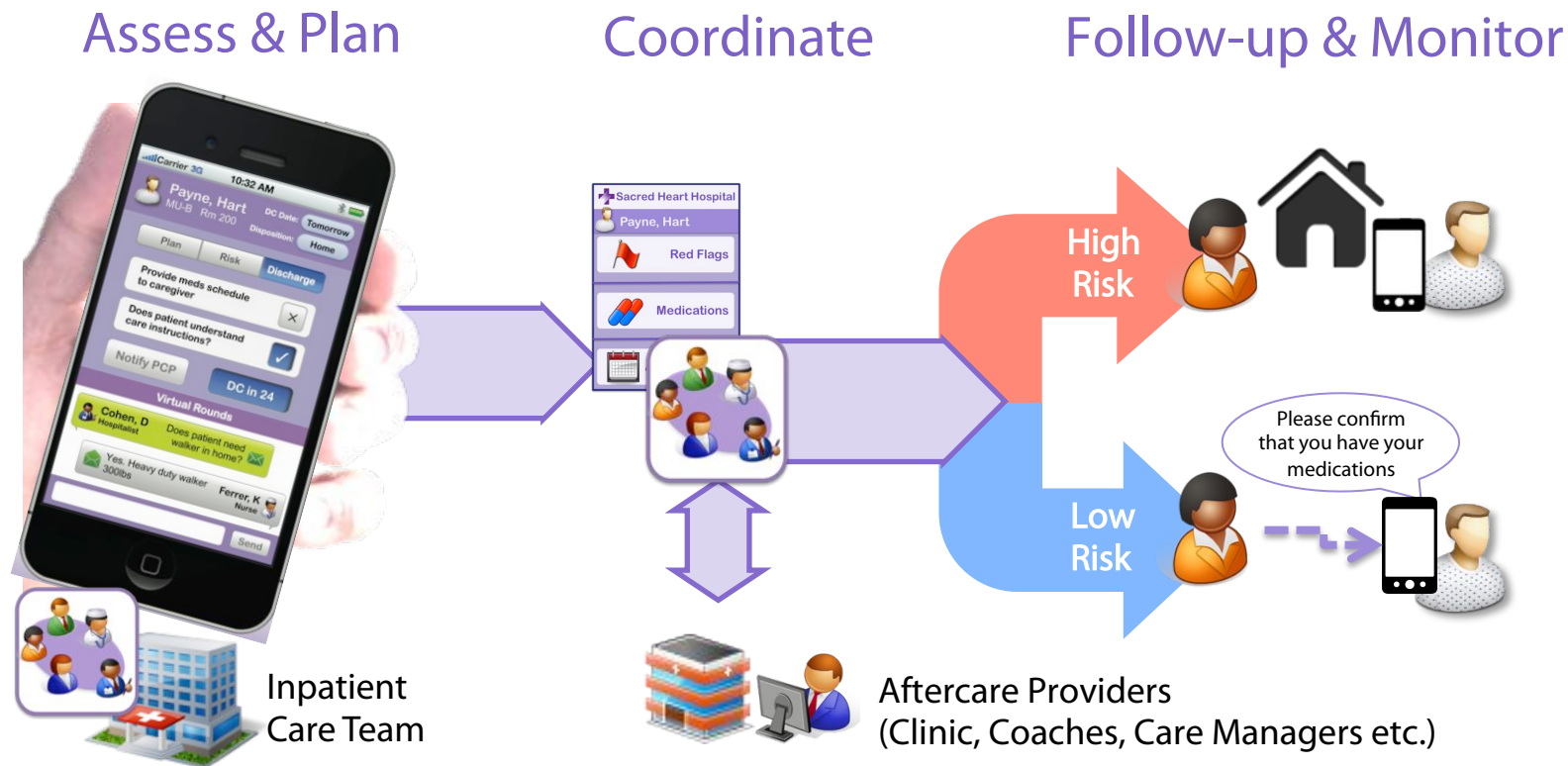
Nation's FIRST Mobile Care Transitions Network™

# Team & Evidence-based Multidisciplinary Approach



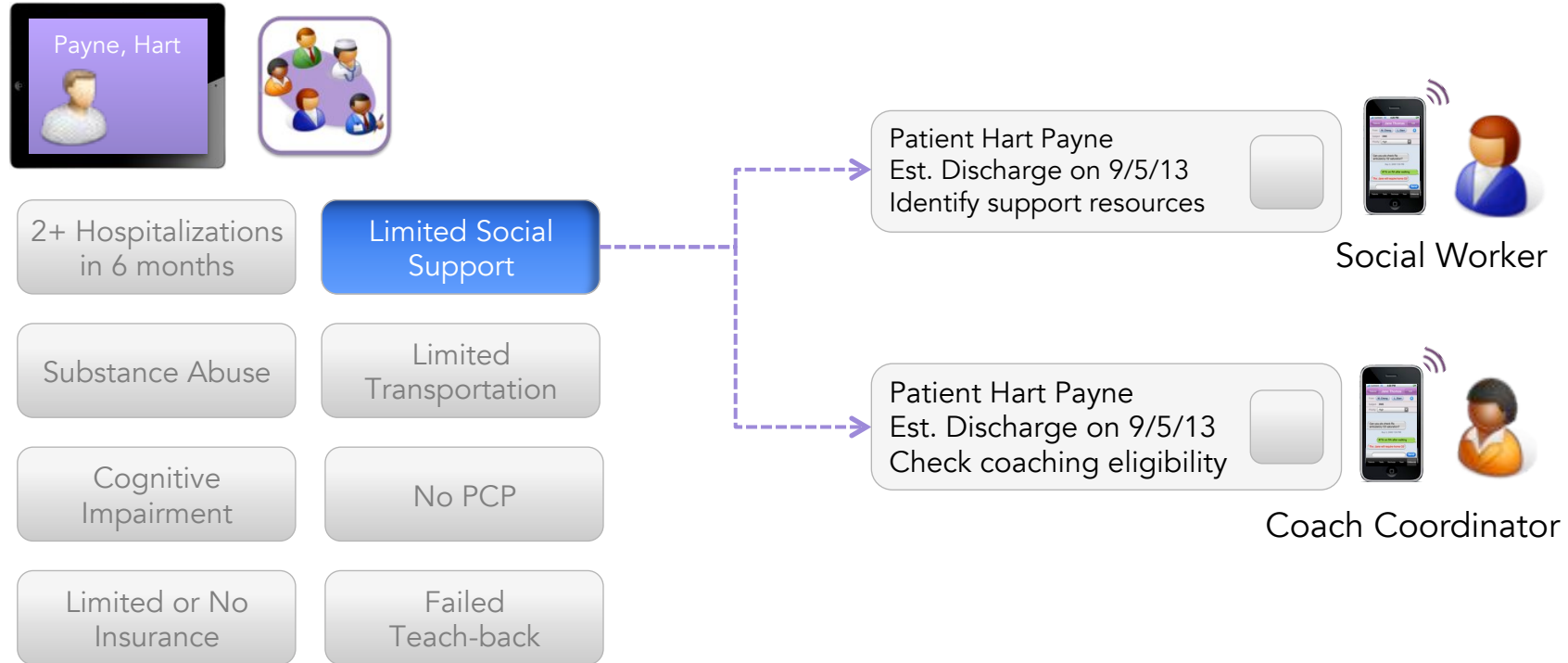


# How It Works



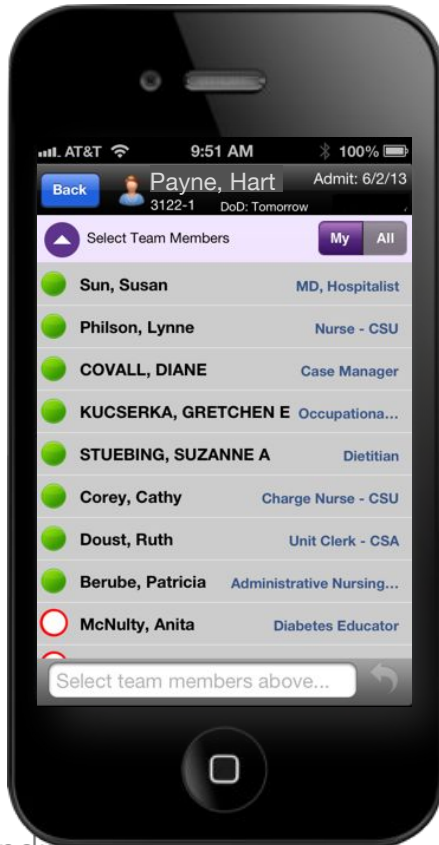
# Carebook Concepts I

## Shared, Dynamic Checklists with Real-Time Notifications\*



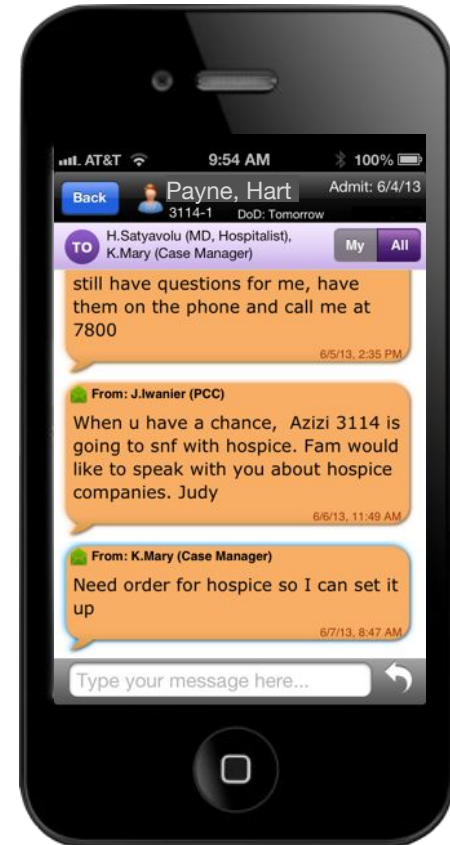
# Carebook Concepts II

## Care Team Collaboration\*



Instantly identify care team  
See who is on/offline  
Select one or more for messaging

Reach care team members  
Know when they read your message  
Get instant response



# Hospital Mobile Technology Deployment



Hospital purchased devices for staff

iPads for Case Managers, Social Workers, Coaches

iPodTouches for others – Nurses, Ancillary staff...

Physicians used personal iPhones (BYOD)

Coaches used iPads with keyboards

Secure charging docks at Nursing Stations

See-through Cases & Screen covers

Mobile device usage policy drafted

# Implementation Phases



1. Multidisciplinary root-cause analysis  
Identify opportunities & interventions for improvement
2. Multidisciplinary build team for “designing” the tool  
Make it theirs
3. Training across the organization  
Hands-on, Videos, Posters, Pocket guides, Trainer walk-the-halls
4. Pilot Unit Deployment  
Start with a small unit and subset of roles
5. Go-Live  
It’s a big deal. Make it exciting

## RED ALERT: #3 in a series of valuable updates about project RED



### Applying Project RED with our new CAREBOOK app

Now that you've learned about Project RED, you are probably wondering how we plan to implement these changes in our education and discharge process. Well, like so many things we do these days, there's an app for that! Marin General Hospital (MGH) is the first hospital to adopt a groundbreaking, web-based mobile collaboration tool called CAREBOOK, from CareInSync™.

CAREBOOK is real-time, collaborative software designed to improve the three C's of patient care: Collaboration, Coordination, and Communication. The app has been customized for MGH and links all the members of a patient's care team—doctors, nurses, physical and occupational therapists, social workers, and potentially, even the patient's PCP or referring specialist. In order to connect to CAREBOOK, team members will receive an iPad or iPod touch, while physicians will mostly use their iPhones. Information on each individual screen will be personalized to the user's needs and tasks.

## INTRODUCING COAST@MARIN

### COLLABORATIVE FOR OLDER ADULTS SAFE TRANSITIONS

COAST@Marin is a program to help older adults to safely navigate through transitions from care at the hospital to their homes or aftercare providers.

#### Key Components

##### PROJECT RED®

A program that educates patients 65 and older about their diagnosis and care during their hospital stay and prepares them for a safe and smooth discharge.

##### CARE TRANSITIONS & INTERVENTION®

A collaborative program that provides select older adults with a community agency coach to assist in a successful transition after hospitalization.

##### CAREBOOK

A HIPAA-compliant mobile tool accessible via the web or mobile device (iPad, iPhone, etc) that enables all members of a care team to connect and coordinate seamless patient care, both in and out of the hospital.



### COAST@Marin will launch in the coming months.

Watch for details in MGH Connections e-Newsletter or for more information, email Terry Winter, director of the program: [wintert@maringeneral.org](mailto:wintert@maringeneral.org).

## RED ALERT: #4 in a series – COAST@Marin companion program to Project RED



### Making discharge safer for patients over 65

Project RED is intended to make the discharge process safer and more effective for all our patients. But for the most vulnerable patients, Project RED may not be enough. Over half of Marin General Hospital discharges are patients aged 65 or older. In 2010, 11.4 percent of patients in this age group were readmitted within 30 days, and 23.4 percent were readmitted within 90 days. While these numbers are better than the national average, they can definitely be improved upon.

#### The challenges of caring for the elderly

A case review of our elderly discharges revealed that 75 percent couldn't verbalize critical information

# The Proof

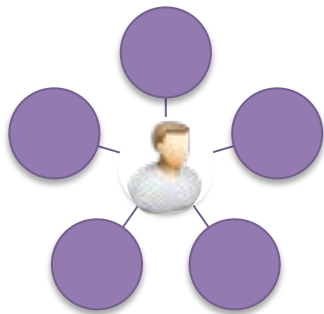
# More Efficient Care Delivery

Staff Surveys	Before Carebook	After Carebook
"I can easily determine the names of all care team members for my patients"	32%	69%
"I can easily or efficiently contact all members of my patient's care team to notify them about discharge plans" (MDs)	8%	72%

% of staff who chose "agree" or "strongly agree"



# Better Communications in Less Time

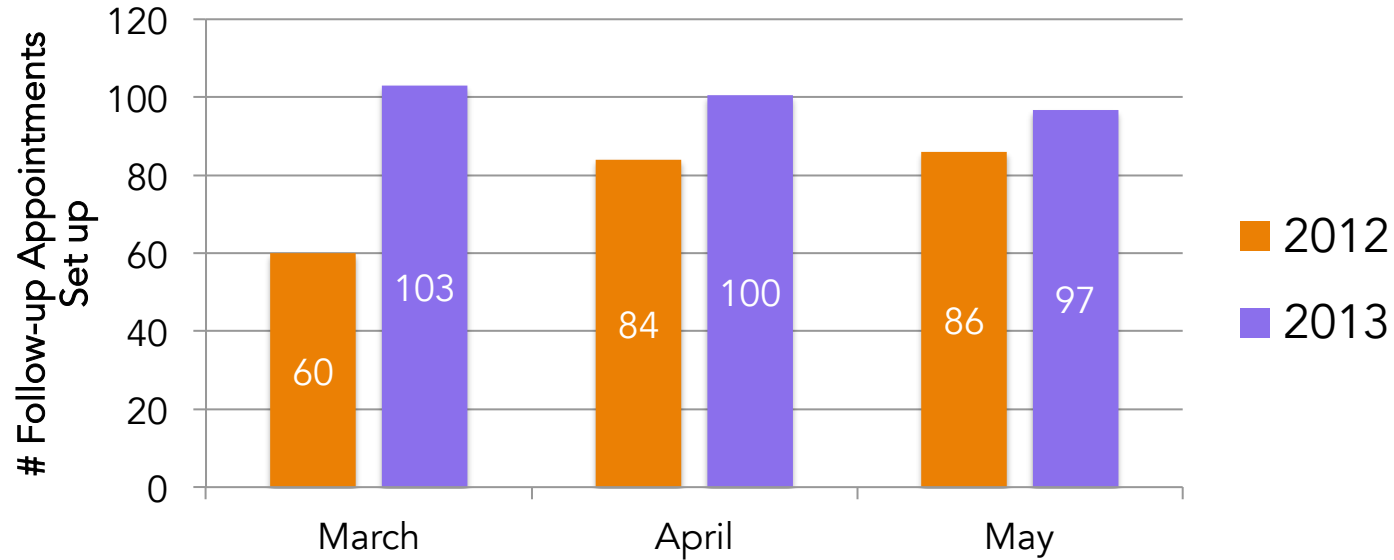


80% communications were in patient context



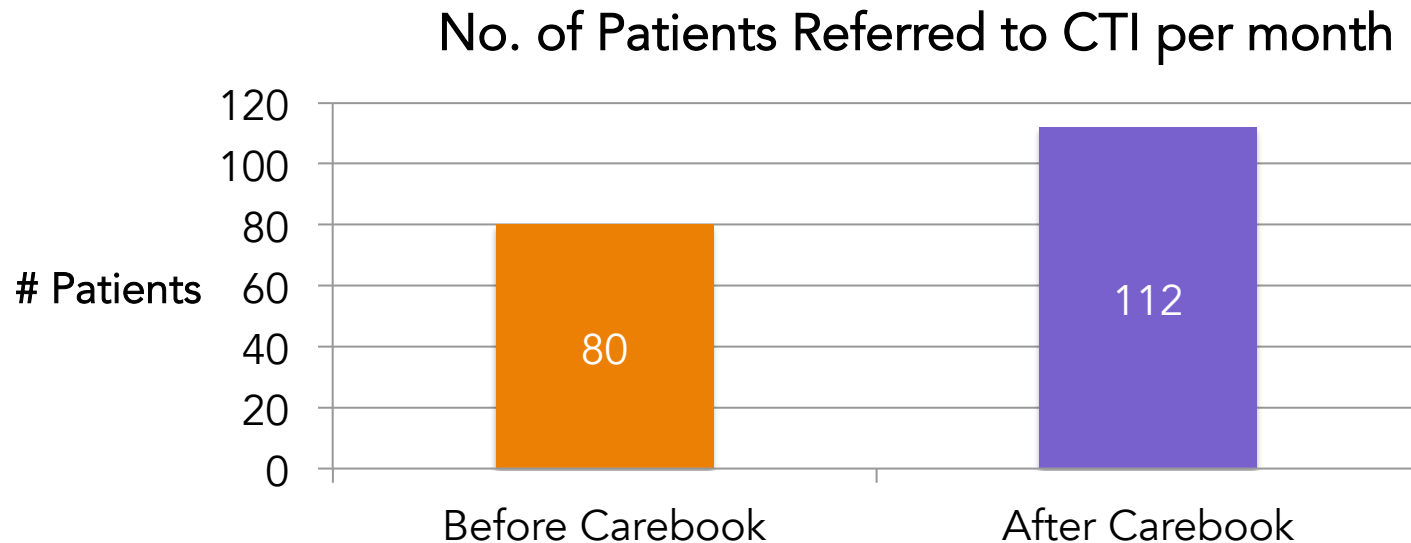
65% reduction in pages

# More Follow-ups Scheduled



One-touch electronic referral to safety-net clinic (Marin Community Clinic)  
More appointments being scheduled prior to discharge

# More Coaching Referrals



**40%** increase in patients referred with Carebook

# Medication Discrepancies Intercepted



# Improved Readmission rates, HCAHPS, ALOS & more

## Better Care

readmissions

**22%**

**18%**

patient  
satisfaction

**6,000**

patients received better care  
over eight months

## Lower Cost

ALOS

**1/2  
day**

**60  
min**

extra  
clinician  
time

## Staff Morale & Productivity:

"I feel naked without my Carebook" – RN Case Manager

"I don't know how I would live without it" – Bedside Nurse

"I love Carebook!" – Hospitalist MD

# What have we learned?

## The Gems

Multidisciplinary approach eases adoption

*"We built it together"*

Ancillary clinical staff love it (speech, RT, PT etc.)

Viral adoption of communication due to efficiency

*"I want to be on Carebook"*

Carebook: a dynamic tool for front-line innovation

Rapid PDSA cycles with real-time performance tracking

Safer & Efficient care transitions