



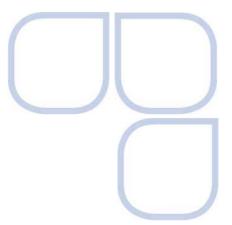
MinuteClinic

Meeting Needs with Greater Service



Retail HealthCare Summit Philadelphia, PA March 2, 2010

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Our Model: Established and Expanding

• According to a recent survey by Harris Interactive, 11 percent of adults said they or someone in their immediate family had used a store clinic in the last 10 months, up from 7 percent a year earlier.

New York Times, May 12, 2009 "Hospitals Begin to Move into Supermarkets"



An Accessible Health Care Model

Located in select CVS/pharmacies, MinuteClinic makes quality health care convenient for the busy consumer.



- Licensed family nurse practitioners and physician assistants staff 450+ locations in 25 states
- Most insurance accepted
- Treatment may include prescriptions, when appropriate
- Pharmacy and over-the-counter medications available at the same location



Process...

In 2009, MinuteClinic renewed accreditation by **The Joint Commission**

MinuteClinic adheres to standards of practice as established by the following organizations:

- American Academy of Pediatrics (AAP Red Book)
- American Academy of Family Physicians
- NCQA (Guidelines for Credentialing)
- American Medical Association (Desired Attributes for Retail Health Clinics)





Lowering Cost, Maintaining Quality

A September 2009 Annals of Internal Medicine¹ study compared costs and quality of care at retail clinics with that of other medical settings for three common illnesses: Otitis media, pharyngitis, and UTI.

	MinuteClinic	Primary Care	Urgent Care	ER
Care cost	\$110	\$166	\$156	\$570
Pharmacy cost	\$21	\$21	\$22	Higher \$*

• MinuteClinic® provides "care that is 32-47% below the cost of primary care physicians. While the rest of the health care system only delivers about 55% of recommended care, MinuteClinic staff demonstrated 99.15% adherence to clinical guidelines in a study involving over 50,000 visits."²



 [&]quot;Comparing Costs and Quality of Care at Retail Clinics With That of Other Medical Settings for 3 Common Illnesses," Annals of Internal Medicine, August, 2009.

^{*}In the Emergency Room setting, the study noted that "average prescription costs were higher and aggregate quality scores were significantly lower than in other settings." N = 2,100 care episodes (700 of each) compared across venues.

Source: Clayton M. Christensen, Harvard Business School Professor, CNN.com, May 13, 2009.



MinuteClinic Guideline Compliance Study

57,000+ evaluations of acute pharyngitis were completed to examine adherence to best practice treatment guidelines.

- Patients with Negative RST: 99.05% adherent to guideline (no antibiotic prescription)
- Patients with Positive RST: 99.75% adherent to guideline (appropriate antibiotic prescription)
- Use of back up confirmatory strep testing in presence of negative RST: 99.2%
- Overall adherence rate of 99.15%

Woodburn JD, Smith KL, Nelson GD. Quality of Care in the Retail Health Care Setting Using National Clinical Guidelines for Acute Pharyngitis. American Journal of Medical Quality 22, no. 6 (2007): 457-462.



EMR: Advantages & Opportunities

MinuteClinic is leading efforts to create electronic exchange of basic patient history.

- Centralized, secure records available from any location
- Personal Health Records (PHR)
- E-prescribe
- Electronic Medical Record (EMR)









MinuteClinic Patient Satisfaction



- PatientImpact 2008 Survey Results measuring consumer satisfaction with MinuteClinic:
 - Overall satisfaction rating: 94%
 - Likelihood to recommend: 95%
 - Overall practitioner rating: 95%
 - Felt "listened to and respected": 96%
 - Health "explained understandably": 96%







Current Treatments and Services: Get Better...

Minor Illness Exam

Allergy Symptoms

Body Aches

Cough

Earache

Ear Wax Removal

Flu-like symptoms

Itchy eyes

Motion Sickness

Nasal Congestions

Pink Eye

Sinus Symptoms

Wheezing

Minor Injury Exam

Blisters

Burns

Deer Tick Bites

Lacerations

Sprains (Foot,

Ankle, and Knee)

Suture Removal

Wounds & Abrasions

Skin Condition Exam

Acne

Athlete's Foot

Cold & Canker Sores

Impetigo

Infections (Minor)

Lice

Oral/Mouth Sores

Poison Ivy

Rashes (Minor)

Ringworm

Scabies

Shingles

Sunburn (Minor)

Swimmer's Itch

Wart Removal





...and Stay Healthy

Wellness & Preventive Services

Epi-Pen Refill

Health Screening Package

- -Cholesterol Screening
- -Diabetes Screening
- -Hypertension Screening
- -Obesity Screening

Physical Exams

- -Camp Physical
- -College Physical
- -Sports Physical

Pregnancy Testing

Smoking Cessation

TB (Tuberculosis) Testing

Vaccinations

DTaP (Diphtheria, Tetanus, Pertussis)

Flu (Seasonal)

Hepatitis A (Child and Adult)

Hepatitis B (Child and Adult)

Meningitis

MMR (Measles, Mumps, Rubella)

Pneumonia

Polio (IPV)

Tdap (Tetanus, Diphtheria, Pertussis)

TD (Tetanus, Diphtheria)



Diabetes: A National Epidemic

- In 2007, the CDC estimated over 23 million children and adults were diabetic, with indications that the numbers will continue to increase
 - The Center for Disease Control and Prevention estimated that diabetes costs were greater than \$130 billion dollars annually¹
 - NCQA and HEDIS results indicate that diabetic patients are not receiving ongoing monitoring of their disease
 - Additionally, a significant number of diabetics are not in control of their disease
 - In the commercial population¹:
 - A1c not meeting goal/guidelines: 29.4%
 - LDL-C not meeting goal/guidelines: 56.2%
 - Blood pressure not being kept under 130/80: 77.9%





Diabetes Comorbidities

Hypertension

 Defined as a blood pressure greater than 140/90 mmHg, hypertension is an extremely common comorbid condition in diabetes, affecting approximately 20 – 60% of patients with diabetes, depending on obesity, ethnicity, and age¹

Hyperlipidemia

- Type 2 diabetes is associated with a 2- to 4-fold increase in excess risk of Coronary Heart Disease²
- 5 15% of diabetic patients have triglyceride levels greater than 400 mg/dL.³



^{1.} Treatment of Hypertension in Adults with Diabetes, Diabetes Care, Volume 26, Supplement 1, January 2003.

^{2.} Centers for Disease Control and Prevention data, 2003.



Impact of Preventing Complications

Glucose Control

 Every percentage point drop in A1c (e.g., from 8.0% to 7.0%) can reduce risk of microvascular (eye, kidney, nerve disease) complications by 40%

Blood Pressure Control

- Reduces risk of CVD by 33-50%
- For every 10 mm HG reduction in systolic blood pressure, the risk for any complication related to diabetes is reduced by 12%

Control of Blood Lipids

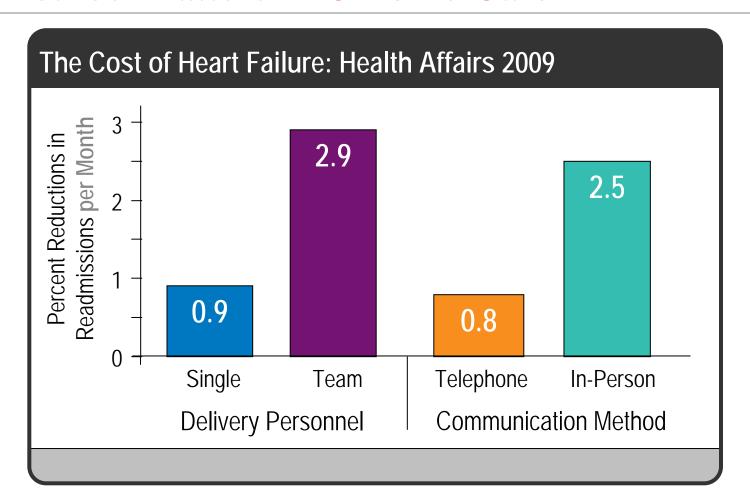
 Improved control of LDL can reduce CVD complications by 20-50%

Preventive Care Practices for Feet and Kidneys

- Comprehensive foot care programs can reduce amputation rates by 45% to 80%
- Detecting and treating kidney disease by lowering blood pressure can reduce decline in kidney function by 30% to 70%



Method Matters in Chronic Care



MinuteClinic®: Supporting Chronic Care

Wellness & Chronic Acute At Risk Prevention **Needs** Condition **Self Care Education** Monitoring **Health Promotion** Health Risk Mgmt **Glucose Monitor** Standards of Care Recommended Education **Evaluation & Preventive Treatment Future** Screenings At-home A1c Test **Monitoring Nutrition** Education Education Recommended **Immunizations** Depression **Insulin Injection** Link back to **Exercise/Activity Training Medical Home**

Total Population

Pre-Disease/ Disease

Newly Diagnosed/ Change in Therapy

Diagnosed







Integration Solutions

MinuteClinic® is pursuing integrated delivery systems consisting of hospital and affiliated physician groups in strategic collaboration, including Cleveland Clinic

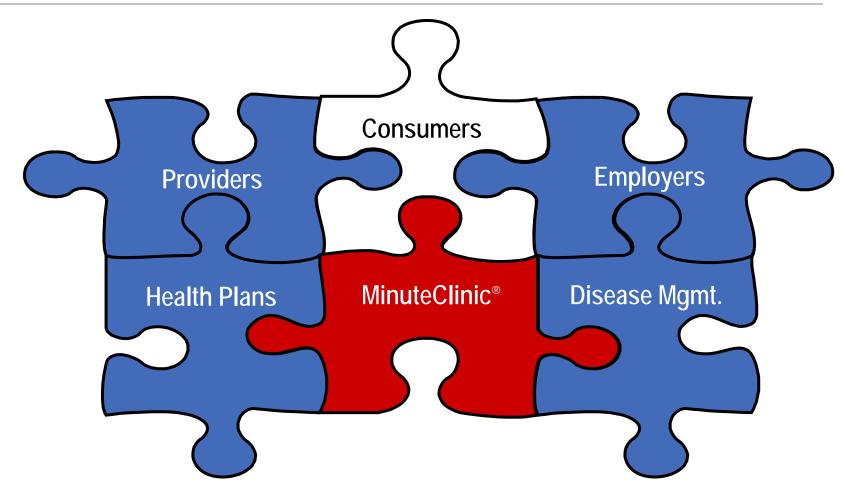




- Groups motivated by need and cost:
 - Primary care providers in decline
 - Emergency Department crowding with primary level acute needs
 - High cost bringing EMR to "first floor"



MinuteClinic Chronic Care Positioning





MinuteClinic Strategic Partnerships

- Due to convenience, accessibility, patient-friendly, and "medical home" continuity delivery system, there is a growing interest from medical thought leaders in integration and strategic alliances
- Potential roles for MinuteClinic in collaboration with longitudinal care delivered in the "medical home" (CDC, Partnership for Prevention, CMS)
 - Risk stratification through appropriate screenings
 - Provide ACS, AHA, ADA curricula-based chronic disease education to improve compliance
 - Mechanism to help patients find an appropriate medical home relationship
 - Conveyer of biometric monitoring data to established medical home



MinuteClinic and Chronic Condition Care

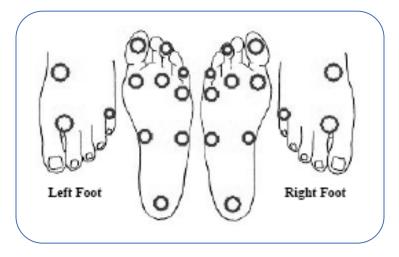
- Designed to offer evaluation, counseling and educational opportunities to individuals diagnosed with diabetes, hypertension, heart disease and asthma; MinuteClinic[®] care can help:
 - Improve adherence to standards of care
 - Support health management programs
 - Integrate with health benefits
 - Maintain high satisfaction
 - Complement the medical home
 - Assist with HEDIS compliance





MinuteClinic® Diabetes Service Summary

- Diabetes Standards of Care
 - Glucose control (A1c)
 - Blood pressure
 - BMI
 - Lipid profile
 - Comprehensive foot exam
 - Microalbumin
 - Recommend use of aspirin if not contraindicated
 - Recommendation on yearly dilated retinal exam
 - Recommendation to stop smoking if current smoker



Documentation of 10-gram monofilament testing of foot sensation



Hypertension Service Summary

- Hypertension Monitoring*
 - Blood Pressure
 - Fasting Blood Glucose
 - Body Mass Index
 - Lipid Profile
 - Microalbumin
 - Recommend use of aspirin if not contraindicated
 - Recommendation to stop smoking if current smoker

The Center for Disease Control and Prevention estimated that hypertension costs were greater than \$312 billion dollars annually.



Support for Chronic Care Goals

- Win-win program platform elements:
 - Preferred relationships including clinical review, patient education, health screening assessment programs
 - Electronic interchange of information
 - Bilateral referrals (e.g., nurse call line)
 - MC focus on simple problem solving, prevention and promotion
 - Collaborative marketing relationship

