Comparative Effectiveness – A Key to Health Care Reform

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We All Agree on the Problems

Unsustainable spending growth

Lots of problems with patient safety

 Lots of problems with quality/clinical appropriateness

And, of course—the uninsured



Slowing Spending/Improving Value is Critical



• in spending is biggest driver of uninsured

 Improved value/slower growth will facilitate coverage expansions

 Rising health care costs putting huge pressures on: Employers, Employees, Federal Budget

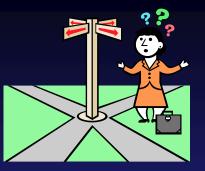
What We Know



• *Huge* variations in care exist

- Spending *more* **not** the same as *more quality*
- Spending growth partly relates to technology growth, need to learn how to "*spend smarter*"
- Spending growth largely related to growth in chronic disease, need to learn how to "*treat smarter*"

To Change Where We Are...



• We need to *measure better*

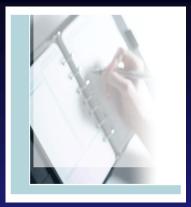
-- need a "score-card"-- quality, efficiency, "patient-centeredness"

• We need *better information*

• We need to *change* the *incentives*

Medicare – 25 years getting it exactly *wrong! Private Sector* – not much better

Better Data is Starting to be Available



"Hospital Compare" - public data

 New P4P measures being collected for docs Really P4R, started July 1, 2007

♦ JCAHO "Quality Check" – Public reporting

Need More Data; Better Data



Means a major investment in *Comparative Effectiveness information* That is ... Information on...

"What works when, for whom, provided by..." *also*...

Recognition that "technology" is rarely *always* effective or *never* effective





Elemental building blocks to "spending smarter"

 Focus on *conditions* rather than interventions/therapeutics; procedures, not just Rx and devices

 Invest in what is not yet known; use what is known more effectively

Dynamic Process...

Comparative Effectiveness Should Include Data from Many Sources



- "Real World" RCT (Sean Tunis)
- Epidemiological studies; medical record analyses
- Administrative data

Need to understand: <u>All</u> data have limitations



How to Bring in Cost-Effectiveness



 Fund cost-effectiveness studies with same funding stream as CCE

- Strong preference to keeping activities separate
 -- at AHRQ or CMS or wherever
- CMS needs new authority to use C/E
 -- reimbursement vs. coverage
- Private payers can fund additional C/E studies
 -- universities; free standing centers

"Spending Smarter" Also Means Better Incentives



Need to realign financial incentives

- Reward institutions/clinicians who provide high quality/efficiently produced care
- Use "Value-based" insurance in private sector
- Reward healthy lifestyles by consumers

Will Better Information, Better Information Systems and Better Incentives --

Improve Values? Yes, should improve values
Moderate spending growth rates? Should – but don't know for sure

Better than the Alternatives!



Lots of Interest

• Some interest across the political parties

 Industry support is mixed –
 Big pharma ok as long as transparent process, minimal extra delay
 Small pharma/biotech worried about delays; Device companies nervous about small incremental improvements

Physician groups beginning to "declare themselves

What Next?



- Congressional interest continues...
 - Part of CHAMP bill passed in August; superseded by Senate
 - Baucus/Conrad Bill introduced August 2008
- Presidential candidate's recognize imp. of CCE
 2009 should be the year!