

**Health Services**



**Clinical Connections  
An Innovation & Integration Imperative**

**Vision**

**Breakthrough innovations  
for health providers worldwide.**

Jon Zimmerman  
Vice President  
e.Health  
March 27, 2003

**SIEMENS**

# The Mission:

- To improve health & safety by delivering demonstrable value while securely transforming, exchanging and integrating information throughout the entire health community.



# Objective:

**Add Value via Integrated Business Processes**  
Delivered via **Networks** of Interconnected  
**Business Systems** to Serve the Health  
**Community**

# Goal:

Replace \$Billions of Inefficiency  
With Systems for Affordable, Safe  
& Effective Care



# Industry Challenges

- Rising Costs & Premiums – Plans & Employers
- Shrinking Reimbursements – Practices & Health Systems
- Malpractice Costs – Practices and Health Systems
- Growing Regulation – Plans, Health Systems & Practices
  - HIPAA, Patient Safety, etc
- Staffing Shortage – Health Systems and Practices
  - Physicians, Nurses, Techs, Admin.
- Health & Drug Spend Rising – Plans & Employers
- Safety & Quality – All of Us
- **Must Have:** Innovation Integrated With Operations
  - Pure Innovation is Just a Dream
  - Plain Operations is the Path to Obsolescence



# Imperative Actions

- **Improve accuracy without adding complexity - Simplify**
  - B Let the systems communicate to get the right data
  - B Deploy a Lexicon; Leverage Administrative Connections
- **Improve efficiency – Remove labor**
  - B Eliminate unnecessary phone calls and paper
  - B Connect intra and inter-entity workflows
  - B Reduce shared operational costs
- **Improve Convenience for all stakeholders**
  - B Patients/members drive revenue
  - B Superior patient/member access drives convenience
  - B Convenience helps drive Adoption



# Imperative Actions

- Standards and reliable technology are vital
  - ◆ Rollout and implementation make or break the value proposition
  
- Adoption will be the **key** determining factor
  - ◆ Proven, incremental workflow improvements are the best adoption accelerant
  
- Always Choose the Right Problems



Question:

How Do Our Assets and Competencies Complement and Add Enough Value to Our Communities to be Economically Viable?





# Technology, Leadership, The Internet & Thoughtfulness

- Ubiquitous, Distributed Computing
- Used and Developed Open Standards
- Unleashed Physical Connections
- Unleashed Innovations
- Business Implosions (Oops!)
- Now Unleashing Integrations
- Workflow Integrations Will Drive Sustainability
- Aligned Political Forces Can Drive
  - eHI
- Increments of Change with Measurable, Repeatable, Mass Deployable Value Will Sustain

■ Marconi





# Assets to Leverage

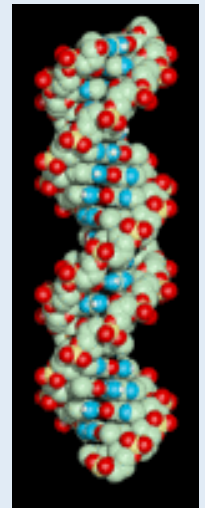
## ■ Existing Provider Systems - Business Value

- B Massively Scaled Health Systems Operations & Business Applications
- B Current Stakeholder Connections & Integrations
- B Financial & Clinical Workflow Knowledge and Skills
- B Transaction Processing Systems
- B Document and Data Warehouses
- B Connected Community Expertise
- B R&D – IT, Services, Diagnostic and Therapeutic Equipment, Telecomm & Security
- B Relationships

## ■ Existing Payer Networks – Business Value

- B Market Penetration - Employers and Consumers
- B Operational Infrastructure Assets & Knowledge
- B Systems & Services
- B Networks
- B Contracts and Health Financing Strategies
- B Relationships

## ■ Complementary Motivation, Means, Methods, Mission



# Where Do We Start?

- Select High Impact Issues & Workflows
  - ▢ Access, Admission, Management, Utilization, Adjudication, Payments
  - ▢ For each selected, define clear achievable goals
  - ▢ For each selected, define:
    - **Economic Value Add, Measurable Outcomes, Success Factors**
- Define the Assets to Leverage
  - ▢ Systems, Players, Extensions, Health Systems & Practices
- Define the Market Sub-Segments, Drivers & Timing
- Define the Best Market Approach(es)
- Select Targets
  - ▢ Workflow, Assets, Market Segment, Approach & Business Model
- Monitor, Prove, Improve, Repeat
- Set a Date (Goal) and Build the Timeline (Process)
- Set the Teams and Drive



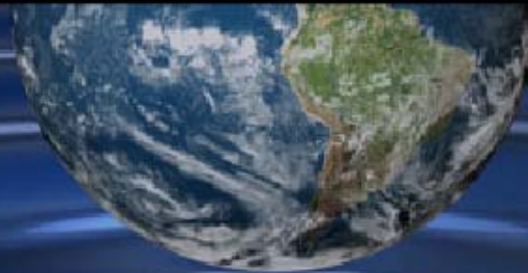
# A Flood of Data

Clinical data access for medical practice is undergoing a fundamental change.

“Incrementalism”



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