

HCA

Employer and Consumer Health Services

The National Retail Clinic Summit March 1, 2010









Agenda

- HCA's Overview
- What Employers and Consumers Want
- Employer and Consumer Health Services
- Contact Information
- Q&A/Closing Comments



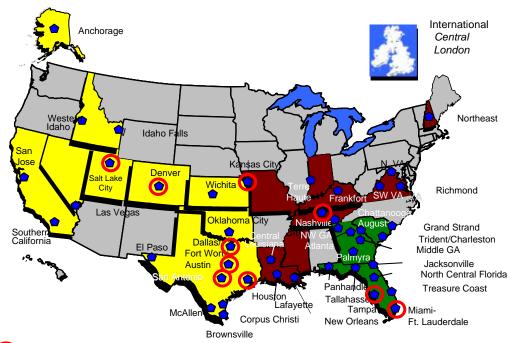
America's Largest Private Health System

A stable portfolio of facilities in 20 states and England²:

- •163 hospitals with 38,793 beds
- 112 freestanding surgery centers
- 48 oncology centers
- •145 freestanding imaging centers
- •14 freestanding ERs, 1 to open 4th Qtr
- •8 onsite employer clinics

Majority of facilities located in large urban areas and operated as part of full service networks:

- Operates hospitals in 15 of the 25 fastest growing MSAs of 500,000 population or more³
- 22 markets with 20% share or greater; 11 markets with 30% share or greater
- Provides nearly 5% of all U.S. hospital services



Top 10 U.S. Markets representing 53% of HCA's 2008 Adjusted EBITDA

Work force of approximately 190,000 U.S. employees, 1,200 employed physicians, and 35,000 affiliated physicians



¹ Modern Healthcare 2008 Hospital Systems Survey. Based on revenue size.

² As of June 30, 2009. Total hospitals includes 8 nonconsolidating hospitals and 9 nonconsolidating surgery centers managed under joint ventures. Oncology centers including 9 freestanding and 39 provider based. Imaging centers include 52 free-standing and 93 provider-based centers.

³ U.S. Census Bureau. Compound annual growth rates for 2000-2008 population estimates.

The Outpatient Services Group

Employer & Consumer Health Services is one of several OSG entities supporting HCA's growth agenda.



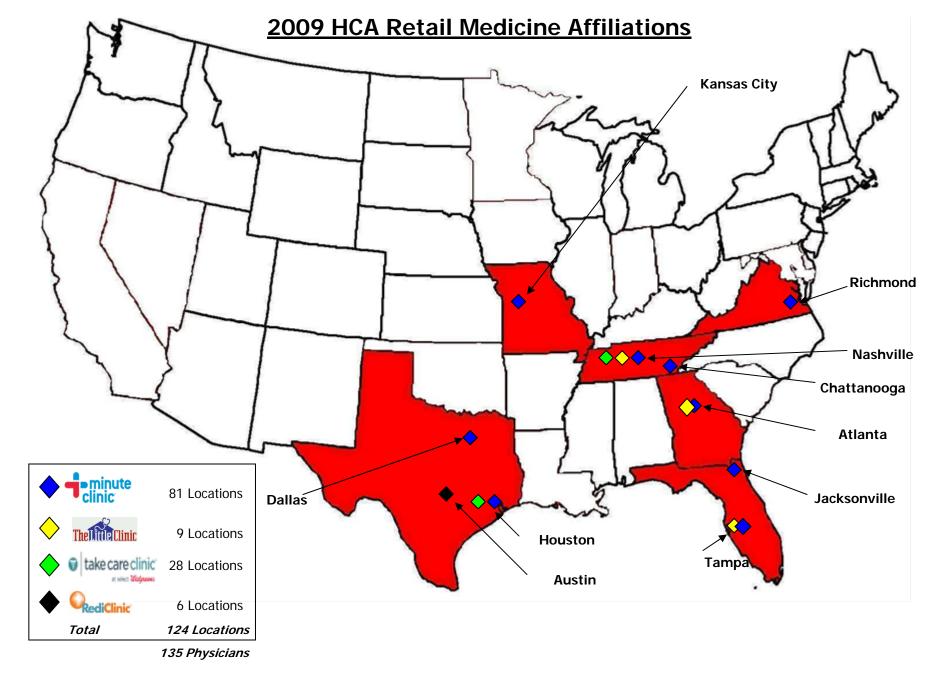


Employer and Consumer Health Services

In 2010 HCA combined existing initiatives under one umbrella.





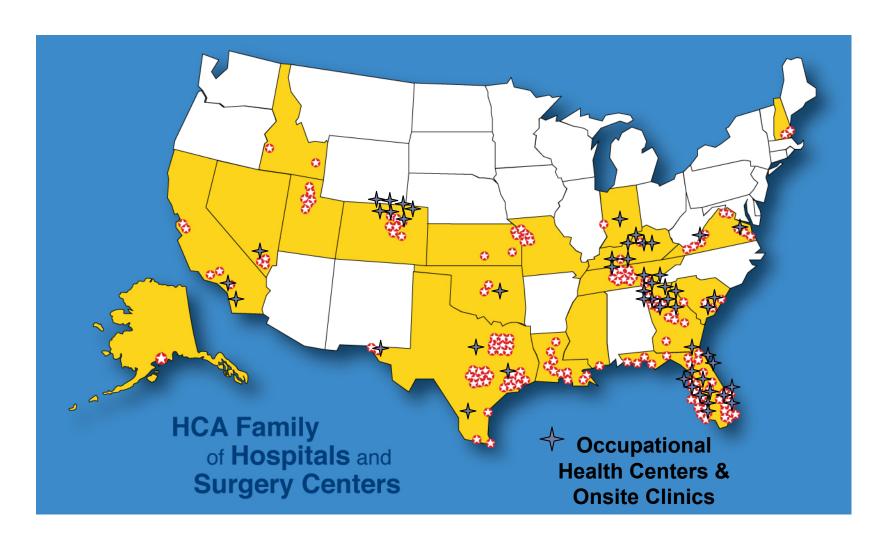


Consumer Programs





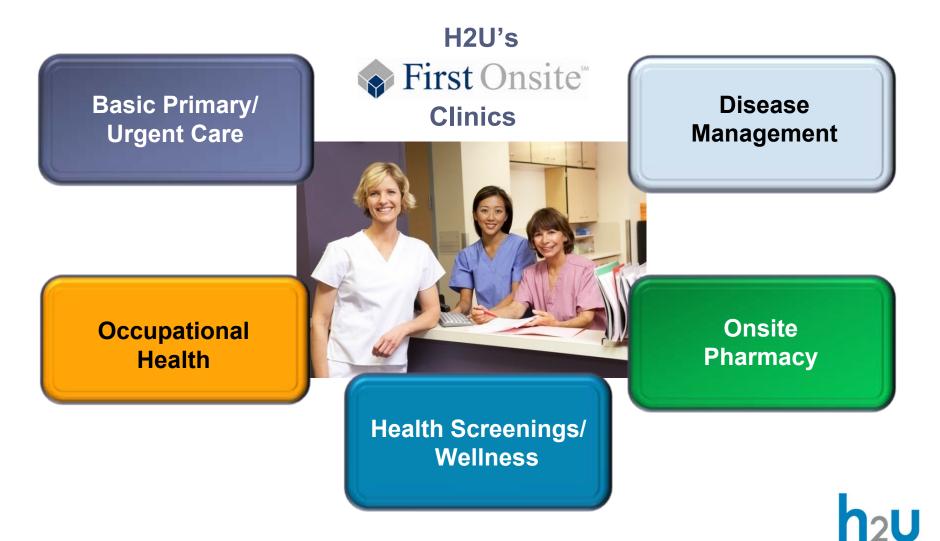
Employer Clinic Locations in the U.S





Convenience

Retail and Onsite clinics allow for convenient access to healthcare.

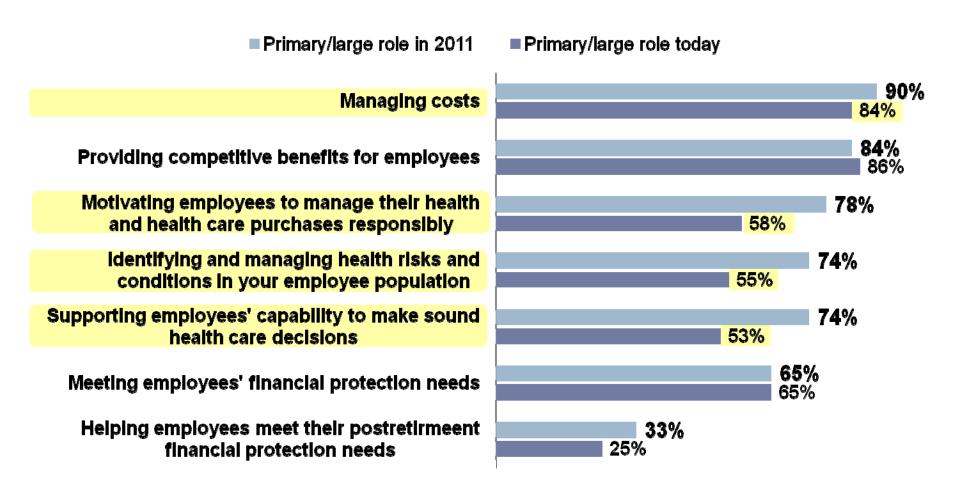


What Employers and Consumers Want

- Lower healthcare costs
- Enhanced access to care
- Clinical excellence/quality healthcare
- Integrated health services, wellness and disease management
- Health information systems integration
- Healthier and more productive workers
- Employee satisfaction, retention and engagement
- Employer of choice recognition



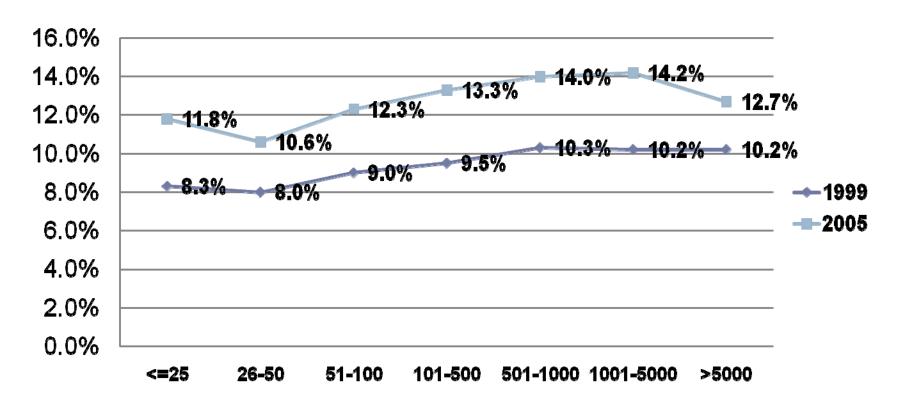
The Evolving Role of the Employer





Employer Health Insurance Costs

as a percent of payroll



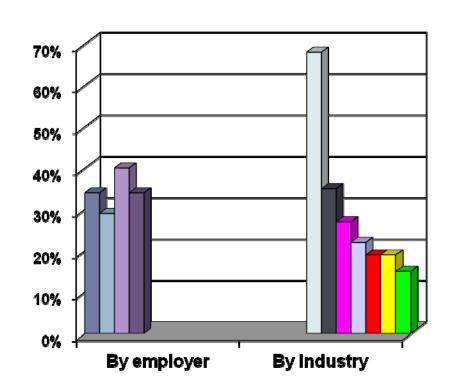
By establishment size



Worksite Clinic Trends

One in three employers with 500 or more employees now offers worksite or near-site medical clinics

Source: 2008 Mercer National Survey of Employer-Sponsored Health Plans





Worksite wellness clinics could swell from about 2,200 today to 7,000 by 2015, and they would serve about 10 percent of the U.S. population under age 65

Source: "The Growth of On-Site Health Clinics," by Fuld & Co.



An American Epidemic: DIABETES



The Atlanta Journal-Constitution / Sunday, June 15, 2003

CDC: Diabetes to afflict 1 in 3 born in 2000

Scientist says kids must eat healthier, exercise more

By JANET McCONNAUGHEY Associated Press

New Orleans — One in three U.S. children born in 2000 will become diabetic unless many more people start eating less and exercising more, a scientist with the Centers for Disease Control and Prevention warned Saturday.

The odds are worse for African-American and Latino children: Nearly half of them are likely to develop the disease, said Dr. K.M. Venkat Narayan, a diabetes epidemiologist at the CDC.

"I think the fact that the diabetes epidemic has been raging has been well-known to us for several years. But looking at the risk in these terms was very shocking to us," Narayan said.

The 33 percent lifetime risk is about triple the American Diabetes Association's current estimate.

by 2050, to 29 million, an earlier CDC study by Narayan and others found.

"These estimates I am giving you now are probably quite conservative." Narayan said in an interview before the diabetes association's annual scientific meeting here.

Narayan said it would be difficult to say whether undiagnosed cases would rise at the same rate.

If they did, that could push the 2050 figure to 40 million or more.

Doctors had known for some time that Type 2 diabetes what used to be called adultonset diabetes because it typically showed up in middle-aged people — is on the rise, and that patients are getting younger.

Nobody else had crunched the numbers to look at current odds of getting the disease, Narayan said.

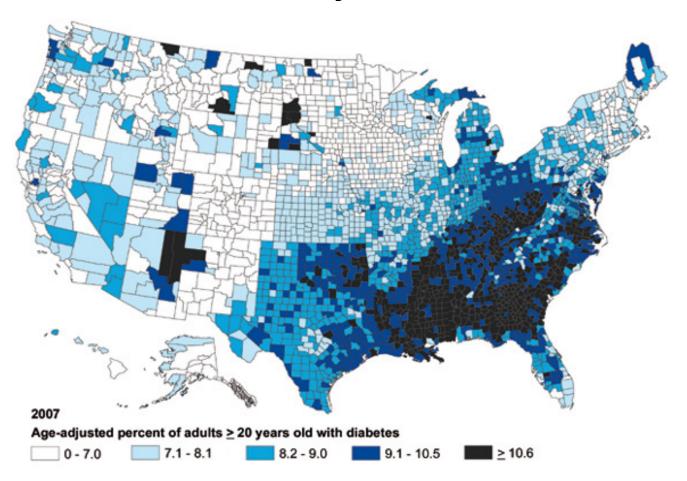
Overall, he said, 39 percent of the girls who now are healthy 2½- to 3-year-olds and 33 percent of the boys are likely to develop diabetes. he said.

to develop diabetes, he said.
For Latino children, the odds
are closer to one in two: 53 percent of the girls and 45 percent
of the boys. The numbers are
about 49 percent and 40 percent for African-American girls



Diabetes Reality

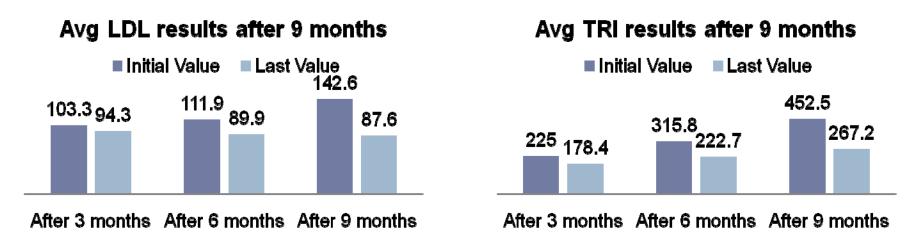
Percent of adults ≥ 20 years old with diabetes



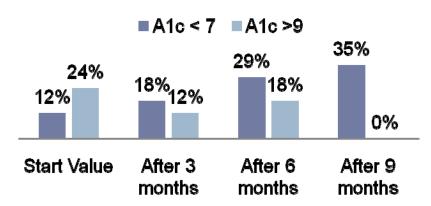


Outpatient Diabetes Pilot

Middle TN outpatient pilot produces significant results; pilot to be expanded 3/1/10.



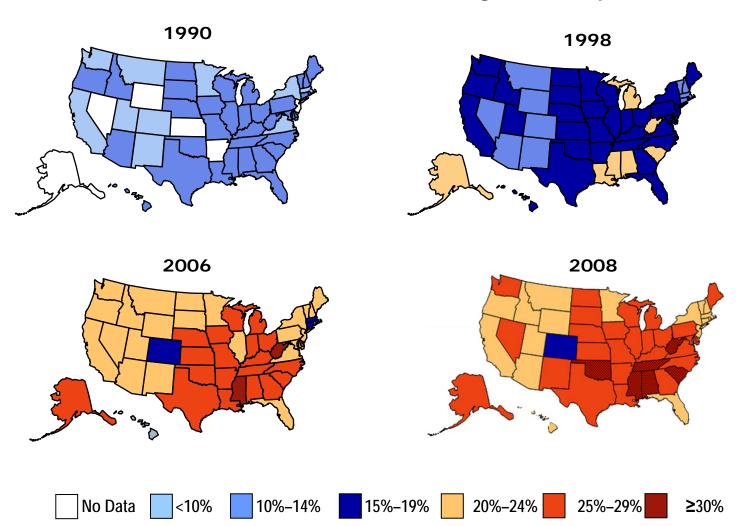
A1c results after 9 months





Obesity Trends Among U.S. Adults

(*BMI ≥30, or about 30 lbs. overweight for 5'4" person)





Overweight workers cost more in injury claims.

Study: Fat Workers Cost Employers More

By CARLA K. JOHNSON
The Associated Press
Tuesday, April 24, 2007; 7:17 PM

CHICAGO -- Overweight workers cost their bosses more in injury claims than their lean colleagues, suggests a study that found the heaviest employees had twice the rate of workers' compensation claims as their fit co-workers.

Obesity experts said they hope the study will convince employers to invest in programs to help fight obesity. One employment attorney warned companies that treating fat workers differently could lead to discrimination complaints.

Duke University researchers also found that the fattest workers had 13 times more lost workdays due to work-related injuries, and their medical claims for those injuries were seven times higher than their fit co-workers.





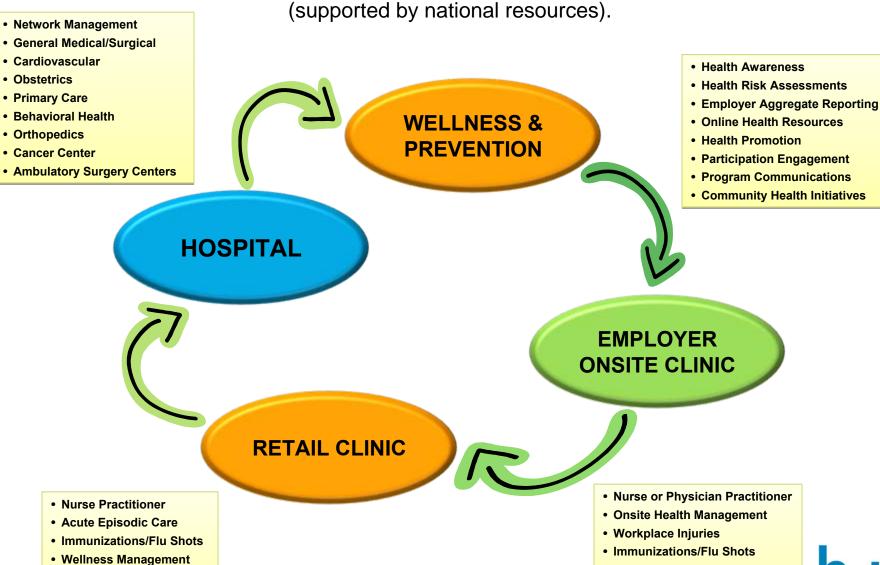
Leading Causes of Death Age-adjusted death rate per 100,000 population

| 1980 | 1990 | 2006 |
|---------------------|---------------------|---------------------|
| Heart Disease | Heart Disease | Heart Disease |
| Cancer | Cancer | Cancer |
| Stroke | Stroke | Stroke |
| Accidents | Respiratory Disease | Respiratory Disease |
| Flu & Pneumonia | Flu & Pneumonia | Accidents |
| Respiratory Disease | Accidents | Diabetes |
| Diabetes | Diabetes | Alzheimer's |
| Atherosclerosis | Suicide | Flu & Pneumonia |
| Cirrhosis | Cirrhosis | Kidney Disease |
| Suicide | HIV | Septicemia |



Wellness Integration

Hospitals are able to provide an integrated approach to wellness (supported by national resources).





Wellness Management

• Disease Management

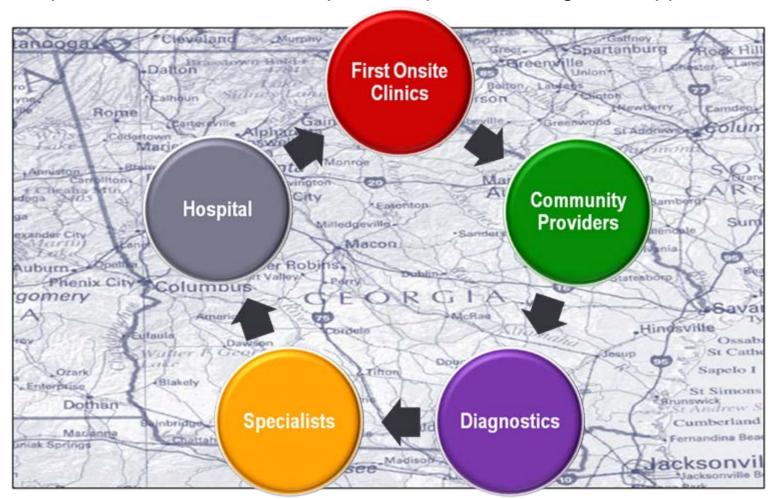
Pharmacy Coordination

Disease Management

• Employer Services

Community Provider Integration

Workplace & Consumer health presents powerful integration opportunities.



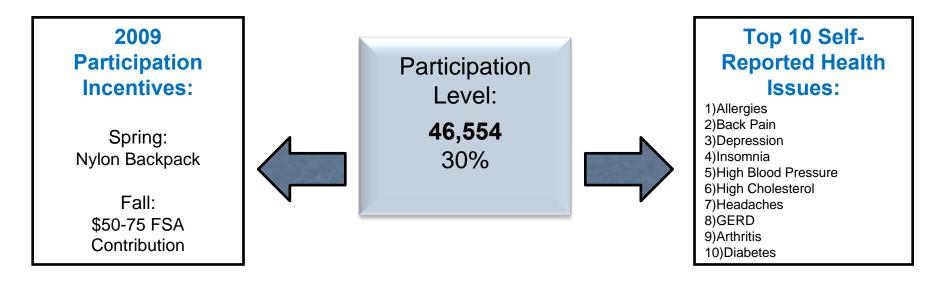


HCA Employee Wellness Program

HCA launches an employee wellness initiative in 2009.

HCA Eligible Employee Population: **160,000**

Phase I (2009): Health risk assessment, health education and awareness





Flexible Options

Having multiple options supplies flexibility to meet consumer/employer demands.





Differentiation-The Key to Success

How will you differentiate from your competitors?

1

Distribution Channels

Does your

account

management

have the
capabilities to
reach and support
consumers and
employers of all
sizes?

2

Health Intelligence

How will you use health information to meet and predict client and consumer needs?

3

Clinical Expertise

How will you leverage your clinical experts?

4

Infrastructure & Systems

Do you have the Information
Technology & Services
infrastructure to support the needs of the consumers and employers?

5

Retail Expertise

Do you have the staff that *know* retail healthcare?



Contact Information

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Questions/Discussion

